

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND FIFTY-SIXTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, October 1, 1999

The Board of Trustees met at its regular monthly meeting on Friday, October 1, 1999, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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October 1, 1999 meeting, Board of Trustees

The Chairman, Mr. Colley, called the meeting of the Board of Trustees to order on October 1, 1999, at 10:00 a.m. He requested the Secretary to call the roll.

Present: Michael F. Colley, Chairman, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Robert M. Duncan, Karen L. Hendricks, and Jaclyn M. Nowakowski. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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Mr. Colley:

Good morning and welcome to The Ohio State University Board of Trustees meeting.

Today we turn the pages of history. For the past 28 years, the Board of Trustees has met in this lounge, in this building, and today marks the last meeting here. On November 5, the Board will be holding its first meeting in the new Longaberger Alumni House.

Since the September meeting of the Board, the Alumni Advocates met for their annual meeting here in Columbus. Brit Kirwan, Bill Napier, Dan Heinlen, and I had the privilege of introducing 500 people that were assembled in the theatre in this building at that annual meeting. The Alumni Advocates are a group of supporters of the University who interact on our behalf with public officials, primarily the General Assembly. We are deeply indebted to them for their service.

This morning we want to recognize one person symbolic of that appreciation. That one person has been chair of the Steering Committee of the Alumni Advocates for the past four years. David G. Rummel is a two-time graduate of this University, a dentist, who knows a whole lot about root canals, but he also knows about Ohio politics. He has been instrumental on our behalf in presenting our case.

A resolution has been distributed and I would appreciate a motion --

**EXPRESSION OF APPRECIATION
DAVID G. RUMMEL**

Resolution No. 2000-44

WHEREAS Dr. David G. Rummel, a two-time alumnus of The Ohio State University's Colleges of Biological Sciences and of Dentistry, has diligently served with passion and enthusiasm the past four years as the inaugural Chairman of the Ohio State Advocates Steering Committee; and

WHEREAS giving generously of his time, Dr. Rummel assumed the chairmanship of the Ohio State Advocates Steering Committee in its infancy, accepting the challenges of growing a grassroots networking program; and

WHEREAS during his tenure, the Advocates program has increased its proactive focus, provided more timely communications to its members, and created new opportunities for interaction between alumni and public officials; and

WHEREAS Dr. Rummel has been a dedicated advocate for The Ohio State University for many years and will continue to be an asset to Ohio State and the Advocates Program as his chairmanship ends; and

WHEREAS he has been an outstanding representative and ambassador of the University in his work as a faculty member for the College of Dentistry; as a representative on the College of

**EXPRESSION OF APPRECIATION
DAVID G. RUMMEL (contd)**

Dentistry Alumni Council; as a member of the College of Dentistry Blue Ribbon Committee; and as the College of Dentistry representative to the Alumni Advisory Council; and

WHEREAS in his capacity as Chairman of the Ohio State Advocates Steering Committee, Dr. Rummel has carried out his duties with dignity and professionalism and has earned the respect of the faculty, staff, and administration with whom he has interacted:

NOW THEREFORE

BE IT RESOLVED, That this Board expresses its appreciation to Dr. David G. Rummel for his outstanding contributions of exemplary leadership and service to The Ohio State University and the Ohio State Advocates Program and wishes to convey to him its sincere appreciation.

Upon motion of Mr. Skestos, seconded by Judge Duncan, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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PRESIDENT'S REPORT

President William E. Kirwan:

My report today will be relatively brief because the major portion of what I have to say will be included in two special presentations on exciting initiatives at the University.

Before we start these presentations, however, I do want to make a few comments. At our last meeting, I described the outstanding entering class -- the most academically-talented and diverse in our history -- that would begin the fall term at Ohio State. Twelve days ago, Sunday, September 19, they arrived. And what a welcome the campus community had prepared for them. I wish you could have been there to see the scene at the French Field House -- policemen directing cars to convenient parking next to the Field House, and families being welcomed at the door by Vice President David Williams, Provost Ed Ray, Athletic Director Andy Geiger, Associate Provost Martha Garland, and scores of other University faculty and staff.

The first thing these new students at this big University noticed was that there were no lines anywhere. Bill Hall and our clever housing staff had called the students personally and scheduled their arrival times. Within minutes, families were back in their cars with clear direction of how to find their assigned residence halls. But just in case anyone got lost, there were guides in scarlet sport shirts stationed throughout the campus.

Upon arrival at the residence halls, the families pulled up to the door, and a team of students descended upon every car, armed with specially-designed carts. Within minutes, the cars, and in many cases U-Hauls, were unloaded and students' belongings were on the way to their rooms. For most, the whole process, from check-in to completed move-in, was accomplished in a half an hour. Needless to say, families and, in particular, the new students, were impressed by the graciousness and efficiency of the whole process. I suspect that even students at a tiny liberal arts college took longer to get their dorm assignments and move into their room.

But that's not all. On Monday, we had Service Day. Thousands of new and returning students went out into our community to participate in service projects. They worked in teams at nursing homes, retirement homes, homeless shelters,

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

and on neighborhood beautification projects. Imagine the connections and the new friendships that were made as these students traveled and worked together, the impression their youthful energy and enthusiasm made on the communities they served, and the lessons they learned about civic responsibility and our University's values. Quite a day, capped off when they returned for a meal and a motivational speech by a seasoned community volunteer -- a speaker who always gets my attention -- my wife!

On Wednesday, we held our new-student convocation in St. John Arena. Afterwards the students were led by the band through Ohio Stadium up to the Oval, where several thousand faculty and staff were waiting to greet them with a picnic lunch. I feel confident in saying that no university, big or small, does as good a job as Ohio State at easing the transition of new students to campus life.

But our enhanced support of students goes a lot deeper than the way we welcome them to the University. Thanks to the work of Associate Provost Martha Garland and Associate Provost Mac Stewart, when our new students came to orientation this summer, they left with their completed class schedules in their hands and, if they wanted, their textbooks, too. This made it possible for the students to begin preparing over the summer for their fall classes. This is the first year we have been able to do this.

Last year, at the beginning of the term, I visited the Financial Aid Office and saw long lines of students snaking through the building. Thanks to the outstanding improvements made by Tally Hart and her colleagues, this year when I visited the Financial Aid office, there were no lines. In fact, I saw Financial Aid counselors waiting for customers. Again, I say I know of no university that handles the start up of the fall term as well as Ohio State University.

I want to alert the Board to two extremely important events taking place during the month of October. One of them has already been mentioned. On October 28, we will dedicate the new Longaberger Alumni House, a magnificent facility on the banks of the Olentangy River. What an addition it is going to be to our University.

On October 21, we will dedicate the three new additions to the Fisher College of Business complex. I'm pleased to announce that former President Gerald Ford will be the featured speaker at the Fisher dedication event.

Later today, you will be asked to approve the appointment of Keith Alley as Interim Vice President for Research. Professor Alley is a professor of dentistry, a distinguished researcher, and a leader on the Research Commission. Keith, would you please stand so we may recognize you?

Each month, I report to you on the accomplishments of our outstanding faculty and staff. This month, I'll limit myself to one very special announcement. Michael Freitas, an assistant professor of chemistry who has been with us for just about a year, already is distinguishing himself as a researcher and scholar. Just this month, Dr. Freitas was awarded a 1999 Camille and Henry Dreyfus New Faculty Award. This is a very special award, given this past year to only 13 faculty nationwide. This is obviously a very important award. It also provides a perfect segue into our first presentation.

Last year, we announced our first Selective Investment Awards and one of the departments getting an award last year was Dr. Freitas' department, Chemistry.

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

His recruitment to Ohio State is one of the impressive early returns to our Selective Investment program.

Today, we announce our second round of Selective Investment Awards. The Selective Investment initiative is a major component of our commitment to moving The Ohio State University to the top tier of our nation's public universities. I would like to ask Mr. Skestos, chair of the Educational Affairs Committee, to introduce the awards.

SELECTIVE INVESTMENT AWARDS PRESENTATION

Mr. George A. Skestos:

Thank you, President Kirwan. It's a great honor for me to serve as chair of the Educational Affairs Committee. It gives me an opportunity to see how very good we are in so many areas. Our scope is one of our great strengths, and we excel in many, many ways.

As you noted, Dr. Kirwan, it is essential for the prosperity of this state that Ohio State move to the top tier of institutions of higher education. The people of Ohio need direct access to world-class researchers, scholars, and facilities in order to overcome obstacles to continued successes. And our students need leading-edge experiences to prepare them for their life-journeys.

One of the most important things we can do to help achieve our goal of moving to the top tier is by making strategic investments in departments which are already strong with the intent of making them even stronger. We believe that targeted amounts of differential funding will enable select departments to move to the very top of their fields. This is exactly what the Selective Investment initiative is designed to do.

I would now like to ask our Provost, Dr. Ray, to introduce to us this year's award recipients.

Dr. Edward J. Ray:

Thank you, Mr. Skestos. It's a genuine privilege to serve as Executive Vice President and Provost at a University that has so many excellent faculty members and departments. There are few universities anywhere in the world that can match the breadth and depth of our expertise. It is on occasions like this that we can pause for a moment and celebrate some of the examples of extraordinary talent and accomplishment that we have here at this University.

The underlying premise of the Selective Investment initiative is that if we invest strategically in a small number of our best areas, they will move to the very top of their fields. And by having these key departments move to the top, the reputation of the University as a whole will be enhanced.

But there's another very important aspect of Selective Investment. That is, that if departments that are at the core of the academic enterprise improve, then they will help improve the quality of other departments which are closely aligned with them. Faculty partnerships will be strengthened, the experience of the students who take courses in these departments will be improved, and there will be a general buoyancy effect on the quality of many departments.

SELECTIVE INVESTMENT AWARDS PRESENTATION (contd)

Dr. Ray: (contd)

This very important dynamic was identified and first articulated if by anyone, no one more so, several years ago, than by Dick Sisson, our former interim president and former senior vice president and provost. Dick initiated the Selective Investment program, an initiative that is central to our quest for increased academic excellence. I know that Dick is here with us today, and I'd like to ask him to stand and be recognized.

It is a great pleasure for me to announce this year's recipients of the Selective Investment Awards: Chemistry, History, Neuroscience, and Political Science. These are some of the best and they will get even better. Each department will receive up to \$500,000 in continuing central funds. These funds will be matched by another \$500,000 from the departments in respective colleges. That funding is comparable to an endowment of \$20 million in each program. Our targeted investment in eight programs from internal funds in the last two years is comparable to an endowment of \$160 million. We will consider investments in up to four more programs this year, for a potential total package of twelve targeted programs, with the equivalent of almost a quarter of a billion dollars in funds.

I'd like to introduce these recipients to you through this brief video.

[video presentation]

Dr. Ray: (contd)

At this time, I'd like to ask representatives of each of these programs to come forward: Dr. Bruce Bursten, Chair, Department of Chemistry; Dr. Leila Rupp, Acting Chair, Department of History; Dr. Brad Stokes, Associate Dean, Research and Graduate Education, College of Medicine and Public Health; and Dr. Paul Beck, Chair, Department of Political Science.

As they come forward, I'd like to acknowledge the deans who are with us here today and ask them to stand: Dr. Robert Gold, Dean of the College of Mathematical and Physical Sciences; Dr. Michael Hogan, Interim Dean of the College of Humanities; Dr. Daniel Sedmak, Interim Dean of the College of Medicine and Public Health; and Dr. Randall Ripley, Dean of the College of Social and Behavioral Sciences. Deans provide essential leadership to our efforts to improve this University, and I'd like you to join me in a round of applause for these outstanding educational leaders.

We've asked each of our guests to speak on how they plan to use the Selective Investment funds. Dr. Bursten?

Dr. Bruce Bursten:

Well, this is absolutely a pleasure. As you may or may not have noticed in the minutes of the last meeting, today is my first day as Department Chair -- October 1. It's quite a way to start out, and I promise to wear a suit on any day in which the Board gives the Department of Chemistry \$500,000, or even lesser amounts.

This is truly an honor to be here and to come into the leadership of truly one of the great departments at Ohio State. The Department of Chemistry at OSU has a long history and rich tradition of excellence, and we really are poised, because of the actions of the great leadership in the Office of Academic Affairs, the President's Office, and, most of all, the Board of Trustees, to make a really decisive move in our rankings.

SELECTIVE INVESTMENT AWARDS PRESENTATION (contd)

Dr. Bursten: (contd)

As was said in the video, we are in a position now where we already contribute to the 20/10 plan. We are nominally somewhere between 15 and 20 in national rankings, and I think that's especially significant given that every major university has a department of chemistry. On a percentile basis, we're doing very well. We want to do better, and we have really taken advantage of the opportunities afforded to us by the University to do so.

The Department is actually quite young in its current form, largely because of the early retirement incentive programs of the late 1980's and early 1990's. Roughly one-third consists of untenured assistant professors. President Kirwan highlighted one of them this morning, Mike Freitas, who has actually only been here for a couple of months. Of these people, we've had the opportunity to build an infrastructure of young people that are among the best scholars in the country.

Among our assistant professors, five have received NSF career award grants. This is a special NSF program for starting faculty members. That number is greater than any academic department in any university in the country. So we are off to a wonderful start that way.

Professor Claudia Turro, another one of our young faculty, was the first recipient at Ohio State of the Beckman Young Investigator Award. This is wonderful, and the grizzled old vets like myself are going to leave the department in wonderful hands.

In order for us to make the move that we want to -- which is the 10 part of the 20/10 plan -- we do need to look senior. As we mentioned in the video, we realize that moving up requires a certain amount of risk, and in this case, our risk was going after a Selective Investment hire before the award was announced. We were not overconfident, but we were hopeful with the leadership of our dean and our former department chair -- who's a very happy man today and I'll introduce him in a moment -- we were able to put together a package and a set of contingencies that we could follow through with even if the Selective Investment did not come through.

Fortunately, it did. We were able to hire Professor Malcolm Chism, who had a very long and distinguished career at Indiana University. As we mentioned on the video, Professor Chism is a fellow of the Royal Society and a native of Scotland. We are going to convince him to become a U.S. citizen, at which point he should very easily achieve membership in the National Academy of Sciences. He has received awards too numerous to state, but he is in attendance today. He is spending the fall commuting between Bloomington and Columbus, but the good news is that his wife and twin 15-year-old sons are here. The sons are in school, so we've got him. Malcolm, please stand so we may acknowledge you.

I think the move of Professor Chism here is part of what we're going to see in university structures. Some universities are moving up and Ohio State is certainly on that list. That's got to be at the expense of some of our colleagues at other universities, and so be it.

The other person I really want to acknowledge is part of the reason I'm in this job and why the department is in great shape. And that is because of the tremendous stewardship of our former department chair, Matt Platz. Matt, please stand. Matt was the principal author of our department's Selective Investment proposal and really did 90 percent of the hard work in getting us there. He did the hard work and I get to spend the money, which is wonderful.

SELECTIVE INVESTMENT AWARDS PRESENTATION (contd)

Dr. Bursten: (contd)

So I'll close by just saying that everybody's talking about good chemistry at Ohio State and just remember which department that relates to. Thanks very much.

Dr. Leila Rupp:

I've been department chair much longer than Professor Bursten -- since July 1. I would like to acknowledge Michael Hogan, our interim dean, who, as department chair, is the one who shepherded us through the Selective Investment process.

There are three ways that I think the Department of History is very much like the University as a whole. First of all, we teach an enormous number of students. The general education curriculum requires ten hours of history so we have over 16,000 undergraduates in our classes, as well as a growing major and one of the fastest growing honors programs in the College of Humanities.

Secondly, we are unusually comprehensive in our coverage like the University as a whole. We cover all of the traditional geographical and chronological fields of history, as well as a number of newer thematic fields, like my own -- women's history. We actually are the only comprehensive Ph.D.-granting program of history in the State of Ohio as a result of the last round of decisions by the Board of Regents.

Finally, we are like the University as a whole on the way up. We are in the top twenty of public history departments. We are somewhere between fifteen and twenty, and we also, like chemistry, have the goal of getting into the top ten and certainly selective investment is going to help us do that.

Because three is a magic number in western culture, I would also like to tell you three things that I think we've done particularly well that has helped to win us the Selective Investment Award. First of all, we have hired well. We've hired a number of senior eminent scholars with national and international reputations in the last few years and those scholars are the kinds of magnets that we're looking for in our Selective Investment hires. They have been fabulous in attracting other faculty, into attracting top graduate students, and really energizing the entire department.

We've also for many years been able to hire the best and brightest junior faculty, so we have a wonderful collection of faculty at the assistant and associate professor level. We're very confident that with these hires we'll continue to make these kinds of good decisions.

Secondly, we teach well. We are one of the first four departments to win the Departmental Teaching Award. We have a number of scholars on our faculty who have won individual teaching awards both from the University and from outside. We are using the money from the Departmental Teaching Award in part for our Goldberg Program for Excellence in Teaching -- a center which supports the use of technology-enhanced instruction in the classroom. So we've been pioneering in a lot of ways where we excel at, and we value teaching in the department.

Finally, we work well together. In the very first program review that I remember after I came to Ohio State twenty-two years ago, the thing that stuck out for me was that one of the outside evaluators said that we were less than the sum of our parts. I think that was probably true at the time. That has really changed dramatically over those twenty-two years.

SELECTIVE INVESTMENT AWARDS PRESENTATION (contd)

Dr. Rupp: (contd)

I think the fact that we won the Departmental Teaching Award is a sign of the collaborative efforts that we have made. The fact that Selective Investment, despite the very hard work of Michael Hogan, was a collaborative and collective effort. The Selective Investment Committee was very impressed by the enthusiasm of our graduate students and our junior faculty for the whole Selective Investment proposal.

I think perhaps the best example of this is our departmentally-produced electronic database *American History Reader Retrieving the American Past*. This is an effort that attracted the collaboration of all of the Americanists in our department and some of us whom are not Americanists. We all contributed modules to this electronic database and I think the thing that impressed the Selective Investment Committee most of all is that we all contributed our royalties to the department. We are now generating revenues. The textbook is used at over seventy universities around the country. We're generating a lot of revenue for the department and we're putting that back into our teaching mission.

So I think with this collaborative spirit, the teaching excellence that we foster, and our past success in making terrific hires, we're confident that we will, in fact, be part of the ten of the 20/10 program. Thank you.

Dr. Brad Stokes:

I'm reminded of Bruce's comments in applying for this award before the faculty member was on board and, in fact, they had hired in beforehand. In fact, when the College of Medicine and Public Health started on this endeavor we didn't even have a Department of Neuroscience. It finally became effective in July.

Neuroscience has a long tradition on this campus, being supported by roughly seventeen departments, five colleges, and sixty faculty members. We have a very large, active and distinguished graduate program. We have a large Neurobiotechnology Center and we've made a number of new hires in the molecular neural arena which lead to the inception of this idea.

So we looked for a way to couple both this inherent, incipient growth in neuroscience in this decade -- as declared by the National Institute of Health -- with evolving technology. You, as members of the Board, know a good deal about what's been going on in the College of Medicine and Public Health under our former leadership and that's continuing under our new dean, Dan Sedmak, into the coming years as we search for a new leader. That's dependent upon, primarily again, people and technology.

I've described the 8-Tesla project -- if you remember when we met up at the Cleveland Clinic -- as really the Hubble telescope on this campus. It is something that's never been built before. It's five times more powerful than any magnet ever built in the world to do magnetic resonance imaging. It allows us to do structure and look at chemistry of cells.

When we have our birthday of this magnet, Mr. President, I'd like to invite you and the Board down to our facility to observe it in action.

Three weeks ago, we had our patient table delivered for the 8-T magnet. The patient table alone cost in excess of \$400,000. So this is clearly a brand new technology that I've described. As you saw in the tape, it is a human magnet to bring people to this institution.

SELECTIVE INVESTMENT AWARDS PRESENTATION (contd)

Dr. Stokes: (contd)

We have plenty of engineers, a number of scholars, and people in our clinical departments, many of who want to use this instrumentation. It is our charge under the Selective Investment proposal to bring new faces to this campus -- distinguished clinical faculty who look at this as their major thrust in science. We've chosen first to do that because of the availability of the technology to study the human brain. We want to bring those faculty to this campus in this generic discipline of neuroscience that has this enormous underpinning that I've described to you as a scientific base.

What I'd like to leave you with is a message of what we'd like to see in evolution over the next few years. These scholars that we're going to hire will bring new technologies to look at three germane problems in the neurosciences. First, the study of Alzheimer's disease. We could not diagnose Alzheimer's disease premortum; we could only look at human brains after death to find Alzheimer's lesions. We believe that with this technology, and the people that we bring in, we should be able now to see both the chemistry and the structure of Alzheimer's lesions 10 to 20 years before they can presently be diagnosed in the living human brain.

Secondly, under the auspices of the Cancer Hospital -- the Cancer Hospital contributed to the purchase of this instrumentation as well -- we'd like to study brain tumors. In this case, we can study not only where the brain tumors are localized -- which is not possible now -- but we can look at drug delivery to those brain tumors. Using the chemical attributes of this device, we can ask how those drugs are being metabolized. Are they being targeted at the appropriate place?

Finally -- and something that's very near and dear to my heart -- we'd like to study the injured brain. I'm involved in the Center for Study of Spinal Cord Injury here at Ohio State -- one of the more distinguished scientific groups at Ohio State in the medical sciences -- and we'd like to target being able to look at the injured spinal cord. It may seem surprising to you -- all of you know about Christopher Reeves and his injuries -- but there are 40 to 60 therapies out there now in spinal cord injury waiting to go to clinical trials. One of the reasons they don't go to clinical trials is that we can't diagnose in a non-invasive way what's going on in the spinal cord after we start these therapies. This magnet with its resolving capacity for chemistry and structure can be used specifically for that reason.

The Ohio State University should feel distinguished to have this instrumentation and recognize the faculty that will come. We're also going to welcome you to our birthday party when that evolves, Mr. President.

Dr. Paul Beck:

I'm delighted to speak to you today about the Political Science department and our plans for the future. Political scientists at Ohio State are conducting research on a variety of important topics to enhance understanding of politics, government, and to improve the policy making process.

Some are studying transitions to democracy around the world. For example, one project was to interview several thousand Indonesian voters earlier this year in their first ever democratic election. Others are assessing the implications of the new international order for American national security. One project was to interview former high ranking Soviet and American policy makers about the causes and the consequences of the end of the Cold War. Another has analyzed how international trade affects the political relationships among nations.

SELECTIVE INVESTMENT AWARDS PRESENTATION (contd)

Dr. Beck: (contd)

Many of our scholars specialize in policy making and politics in the United States. One study focused on how interest groups influence the federal courts, while another examined how television treatment of presidential candidates affects American voters and the decisions that they make.

These are but a few illustrations of the important topics addressed by departmental faculty. Their work is sponsored by such agencies as the National Science Foundation, published in books and journals, publicized through the media, and shared with policy makers.

Our research has given us a national and international reputation, and the excitement and expertise from working at the cutting edge of today's problems and issues carries over into our teaching. We enroll some of the nation's best graduate students in political science, and prepare them for positions in government and a variety of colleges and universities, most recently, ranging from Harvard University to several fine Ohio institutions.

We attract a large number of increasingly strong undergraduate majors, 20 percent of whom are honor students. Our students are instructed using the latest teaching technologies from our computerized classroom in the basement of Derby Hall to the use of the World Wide Web and long distance video to teach students about Congress. We take our obligations seriously to give our students the tools for various post-graduate careers and also for democratic citizenship.

These accomplishments, built over several decades of dedication to excellence in the department, have positioned us well for Selective Investment funding. The department already has established itself as a national leader in the discipline. In American politics, we rank sixth among all the nation's Ph.D.-granting departments. In our field of international relations, we rank eleventh, again, among all the Ph.D.-granting departments. In our field of comparative politics, we rank seventeenth.

Overall, we are easily in the top 20 among both public and private institutions in the United States. With Selective Investment funds to build on this foundation, we expect to do even better to become one of the top five public university departments and to continue striving to take our place among the nation's top ten political science departments.

Speaking specifically, Selective Investment funds will enable us to increase the number of our faculty, so that the department becomes as large and comprehensive as the nation's leading political science department. We also intend to recruit distinguished faculty, especially rising stars in key programmatic areas. We intend to enhance our interdisciplinary focus and our campus-wide impact by hiring in areas linked to other departments, and by filling positions jointly with economics, law, the Mershon Center, and the Glenn Institute. And we surely intend to offer a richer curriculum to our students through new courses designed and taught by these exciting new faculty.

My colleagues and I are grateful to be the recipients of Selective Investment funding. There are many impressive departments on this campus, and we feel honored to be singled out among them as one of the best and most promising. We also realize our responsibility to make this investment yield handsome returns to our University and students. Thank you.

SELECTIVE INVESTMENT AWARDS PRESENTATION (contd)

Dr. Ray:

Thank you, Paul. Mr. Chairman, I know that each of our recipients' chairs are prepared to respond to questions from the Board. If I could, I'd like to make one other observation that all of our panelists touched on. It's an interesting observation.

Over the last several years, we've given out an outstanding department-wide teaching award and, we've awarded, as you know, up to two departments in each year. We've had approximately eight of them in the last four years. We've now, in two years, had eight departments picked, quite in a separate competition, for excellence and ability to move their programs to the next level.

It's important that you understand that as Leila indicated, the Department of History has independently won both the Selective Investment Award and an Outstanding Teaching Award. Physics, which won a Selective Investment Award last year, has also won an Outstanding Department Teaching Award. The Department of Chemistry has been very close to winning an Outstanding Department Teaching Award, as I believe Political Science has. Our Department of English has won an Outstanding Department Teaching Award and has been very close to winning a Selective Investment Award. Our Law School has been very close in both areas of competition.

The point that needs to be understood is that an expectation of excellence has a pervasive effect across a program -- it's not just outstanding faculty, it's not just world-class cutting-edge research and creative work. That expectation of excellence translates into providing the highest quality and best available educational opportunities for our students as well. That is really what we're striving for across the University with programs like this.

Now, I'm sure the panelists would be happy to respond to questions from members of the Board.

Ms. Karen Hendricks:

All of you have described your departments really effectively and should be congratulated for being in the top 20 in most all of your areas. You've all also said you were going to go from being in the top 20 to being in the top 10. Can you be more specific? Other than money and the quality of your professors, what does it take to get from 15 to 5?

Dr. Bursten:

Well, it's a number of factors. And welcome to the Board, by the way. One thing I wanted to point out -- I'm sitting up here with three other colleagues I've known for years, because we've served on committees together and that is one of the wonderful things about what's going on at Ohio State -- is these are not departments that work independently of one another. I was trying to count how many times Brad mentioned the word chemistry. I really liked that.

In terms of the strategic plan in Chemistry and the other departments, we know that in order to move up, someone else has to move down. There are a number of components in doing that. Part is the fact that other universities have not had early retirement programs and, at least in Chemistry, a lot of the faculty in the departments that are by consensus ranked higher than Ohio State right now have a much older faculty.

SELECTIVE INVESTMENT AWARDS PRESENTATION (contd)

Dr. Bursten: (contd)

We have already -- as part of the infrastructure -- hired the best young chemists and we have done so very well. We have won out in competition with places that are more highly ranked. I think it is because young faculty look at the youth and vibrancy of our department and find it a very attractive place. It is also the fact that the whole sense of Ohio State is one of moving forward and of committing the resources necessary to make the moves that are necessary. So, we need to do our part to make ourselves better, and that's where the Selective Investment hiring will help.

I should mention we hired Professor Chism this year. Last year, independent of Selective Investment, we hired Professor Pat Hatcher from Penn State's Department of Environmental Sciences and an adjunct professor of chemistry. This was another one of Matt Platz' terrific initiatives, in order to give us a presence in environmental chemistry.

The coupling of hiring senior faculty, with the recognition nationally of what we are doing, gets us into the next important component of a department that's moving up, which is even better graduate students coming to the University. That serves the State of Ohio, because a lot of these students leave our department, like the area, and stay in the State of Ohio. So our plan involves improving the faculty, improving the recruitment of high quality graduate students, and watching some of the people above us have some problems as they try and fill some of the positions that are ultimately going to be retired.

Dr. Stokes:

I'd like to respond to that and I think Bruce said it well. I recall when the Research Commission was meeting that we were looking at these issues and how to increase this excellence -- move us to the top ten. Francis Womack of Michigan, said it very nicely, "It's people, people, people, people and everything else is way behind."

The other thing relative to that is that you need a superstructure for those people. Our former dean was very fond of saying if you build certain things whether they were programs of excellence or buildings, people may not come. But the fact is, that if you don't build them, if you don't provide the superstructure, not only will they not come, but you won't retain the excellence that's already here. I think it's well worth keeping that in mind in moving forward as well.

Dr. Rupp:

I think the biggest thing is the intangible reputation part of it. That is partly why people are so key because they do attract attention, they attract graduate students, and they attract other faculty. We think that's been really key in our success.

Dr. Beck:

Let me echo what everybody else has said, but point out a couple of other things. It all does begin with people. The question is how do you attract the best people and retain them at Ohio State. We don't have the natural advantages that some universities have -- we don't have a beach, we don't have mountains, we don't have New York City, for instance, and so forth. But we do have other things that I think are very valuable.

SELECTIVE INVESTMENT AWARDS PRESENTATION (contd)

Dr. Beck: (contd)

We have a city that's a very nice place in which to live. We have intellectual excitement in a faculty, and intellectual excitement for faculty is very important. It is a thing that will draw them to a university and indeed keep them there. We have good students, and we also have students for which faculty teaching can really make a difference. I think good faculty are excited about that prospect as well. And we have resources and we're beginning to get more resources and that's where Selective Investment is so important.

Dr. Ray:

That concludes our presentation, Mr. Chairman. We wish to thank you, the members of the Board, and President Kirwan for your strong and sustained support for our efforts here to improve Ohio State. Thank you.

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TOBACCO SETTLEMENT PRESENTATION

President William E. Kirwan:

Governor Taft's administration and the Tobacco Funding Task Force have proposed that \$1.8 billion of the state's \$10.1 billion tobacco settlement, almost 20 percent, be spent on biomedical research and biotechnology. This money would enable our state's major research universities to leverage additional federal funding and would contribute greatly to the ability of university researchers to make tremendous headway in their studies of heart disease and cancer.

Secretary Fred Dailey was on the Task Force, Mr. Chairman, and I'd like him to say a few words about their work.

Mr. Fred L. Dailey:

Thank you, President Kirwan and Mr. Chairman. Over the past six months, the Task Force, appointed by Governor Taft, has held hearings and took testimony on how to spend almost \$10 billion of tobacco settlement money that's likely to come in over the next 25 years. This settlement was negotiated by Attorney General Betty Montgomery.

The Task Force has concluded their hearings and have recommended the money be allocated to a number of important programs: school facilities, health care, and smoking cessation programs. A substantial amount of the money will be set aside for biomedical research and technology transfer -- \$1.8 billion over 25 years.

President Kirwan came, along with other people, and testified in support of that. I'm hopeful that that money will leverage additional money through the National Institutes of Health. The money will be allocated on the basis of peer review.

Additionally, and just as important, the Task Force recommended that we establish a Southern Ohio agricultural and community development foundation which would be chaired by the Director of Agriculture and have representation from The Ohio State University. That foundation would allocate approximately \$229 million over 13 years for agricultural research, marketing programs, help to convert tobacco farmers to other forms of value-added agriculture, and help for those tobacco-impacted communities in Southern Ohio.

TOBACCO SETTLEMENT PRESENTATION (contd)

Mr. Dailey: (contd)

This Task Force report will have to be voted on by the legislature and signed by the Governor, but I'm hopeful that it will remain substantially intact. I think that it would provide a lot of additional resources for this institution to accomplish its mission.

President Kirwan:

Thank you, Mr. Dailey. We have two distinguished colleagues, Dr. David Schuller, head of the James Cancer Hospital and Solove Research Institute, and Professor Alan Goodridge, Dean of the College of Biological Sciences, who will make brief statements on the importance of this allocation. Following their presentations, the Board will be asked to approve a resolution.

Dean Alan Goodridge:

Thank you for the opportunity to speak about basic research related to tobacco and consequences of its misuse. In a few minutes, Dr. Schuller will emphasize translational research -- taking basic research from the laboratory to the bedside, directly to the patients.

I'd like to point out the potential of three kinds of basic research which the faculty and several of our colleges are very qualified to carry out: the Colleges of Biological Sciences, Food, Agricultural, and Environmental Sciences, Mathematical and Physical Sciences, Medicine and Public Health, and Pharmacy, in particular, although there are faculty in other colleges as well. So it's broadly across the University. This is research which is very important for providing starting points for the translational research that Dr. Schuller will talk about.

The first one is molecular genetics and genomics, buzz words that you have probably heard a number of times. This area of research will provide an identification of the genes that are involved in processes, both normal and pathological in those organ systems, that are affected by tobacco products, as well as in regulation of the cell growth, the defects of which cause cancer. So both in the normal regulation of those processes, as well as in the pathological circumstances.

The human genome project will provide much of the raw data for discovering these genes. In addition, areas which are very important in a number of the colleges' use of model systems will be very important in identifying many of these genes.

The second area is structural biology and proteomics. Structural biology -- by that I mean the understanding of the three-dimensional physical structure, not necessarily just the chemistry -- proteins are the products of those genes which we just have identified by the other area that I talked about. And by proteomics -- in addition to understanding the structure which is extremely important, we have to understand how these proteins function. Both function, in a sense of how they work by themselves and interact with other drugs or agents, but also function in how they work in the intact system -- in the body under the normal circumstances, under normal physiology or abnormal pathophysiology.

The third area is not so much medically-related, but a way in which we can help mitigate the effects of decreased smoking, if you will, or tobacco use, on the farmers in our state. It turns out that tobacco, as a plant, is very easily manipulated genetically. It can be modified or engineered to produce a wide

TOBACCO SETTLEMENT PRESENTATION (contd)

Dean Goodridge: (contd)

variety of products. Some of this has already been accomplished. There was a recent report of a product that was made and is being secreted by the roots of a tobacco plant.

So we can genetically engineer tobacco plants so that they can make products for us to use. These could be products that would be useful in the medical applications, but they might also be used in agricultural or industrial applications. We have a group -- the Plant, Molecular Biology, and Biotechnology Group -- which has expertise in this area, and it's composed of faculty and researchers from two colleges, primarily the Colleges of Biological Sciences and Food, Agricultural, and Environmental Sciences.

Finally, the use of these tobacco funds to support research of these types represents a great opportunity to advance knowledge in all of these areas, and clearly to support research in our laboratories. I might just mention one final thing -- in the spirit of acknowledging the importance of Selective Investments -- much of the research and faculty that we're talking about are being supported by the Molecular Life Sciences Initiative, which was funded by the University through academic enrichment.

Dr. David Schuller:

I would also like to thank you for this opportunity to talk with you this morning. This certainly is a special opportunity for those of us doing research on tobacco-related diseases. Alan has just described some of the exciting research opportunities that exist now with molecular-based research. As Alan just described, there is tremendous potential for the discoveries made by our basic scientists. These discoveries will be rapidly translated into clinical investigations that are resulting, even as I speak, into newer and better diagnostic treatment and prevention strategies for tobacco-related diseases.

Some of the prior obstacles to research advancement have been decreased or even eliminated as a result of the growth of the molecular sciences. This explosion of research discoveries also provides for a real opportunity for economic growth linked to technology and transfer partnerships between Ohio's research community and current and future businesses within our state.

Over the last few years, Congress has expanded federal government research dollars through the National Institutes of Health. The research dollars that will be available through the tobacco settlement funds will enable us to recruit more scientists, linking them with our existing faculty researchers to increase our success in competing for these federal dollars, thus creating a positive leveraging position.

As an example, you are all aware that the cancer program has invested heavily in the development of the human cancer genetics program, with a combination of internal funds from the Cancer Hospital, as well as generous philanthropic support from our community. Within a two-year period of time, from the inception of this program, those internal dollars have enabled us to recruit talented researchers who now have all been successful in competing for external research support from the National Institutes of Health and other funding agencies. The long-term future of this expanded federal research support is uncertain, but the short-term certainly looks bright, and underscores the importance of the opportunity that exists now with these funds.

TOBACCO SETTLEMENT PRESENTATION (contd)

Dr. Schuller: (contd)

There is another matter that must be considered also. All of us in Ohio must be mindful of the competition for those federal research dollars and the recruitment of talented researchers. The regional competition is quite substantial. The State of Michigan has recently announced the creation of a life sciences corridor to be funded with some of their tobacco settlement dollars that will link the Universities of Michigan, Michigan State, and Wayne State, and will be supported with \$50 million annually for the next 20 years. So this is a matter of concern. Not just for Ohio State, but for all of Ohio's biomedical research universities and institutions.

Dr. Goodridge and I commend Governor Taft and the members of the task force for the wisdom of their decision to invest in biomedical research with some of those tobacco settlement dollars. We want to stress how critically essential it is to at least maintain, and even possibly expand the current level of research support. There is no question that these funds to support biomedical research will enable us take advantage of a special window of opportunity to accelerate our research progress against tobacco-related diseases that will benefit both the economy and the citizens of Ohio and beyond.

Thank you for your attention. Alan and I will certainly be glad to answer any questions you may have for us.

Mr. Colley:

Any questions from members of the Board? If not, there is a resolution before the Board supporting implementation of the recommendations of the Ohio Tobacco Settlement Task Force.

**SUPPORT FOR DEDICATING TOBACCO SETTLEMENT DOLLARS TO
BIOMEDICAL RESEARCH AND BIOTECHNOLOGY**

Resolution No. 2000-45

Synopsis: The Ohio Tobacco Settlement Task Force on September 29, 1999, recommended \$1.8 billion over 25 years for biomedical research and biotechnology. The proposal requires legislative approval and signature by the Governor.

WHEREAS dedicating new dollars to biomedical research and biotechnology can ensure a "Legacy for Living" and improve efforts to find solutions for our nation's and the state's most pervasive and deadly diseases; and

WHEREAS Ohio can raise its position as 7th in population, but 13th in funding, from the federal government's National Institutes of Health (NIH) by increasing its capacity to compete for research dollars and thereby leveraging Ohio's investment at a time when the NIH funding is increasing; and

WHEREAS Ohio's commitment is important in order to compete with other states already allocating early resources to biomedical research and biotechnology, including Maryland's decision to commit \$50 million a year for each of the next 10 years and Michigan's commitment of \$50 million a year for the next 20 years; and

WHEREAS The Ohio State University and Ohio's other research institutions are poised with talented and successful researchers to utilize such funds to our citizens' full advantage; and

WHEREAS these funds will help ensure the future of Ohio's strong economy by helping build a biotechnology sector to transfer research results to commercialized products:

**SUPPORT FOR DEDICATING TOBACCO SETTLEMENT DOLLARS TO
BIOMEDICAL RESEARCH AND BIOTECHNOLOGY (contd)**

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees supports the priorities recommended on a bi-partisan vote by the Ohio Tobacco Settlement Task Force to dedicate funds to strengthen education and programs promoting longer and healthier lives for the citizens of Ohio; and

BE IT FURTHER RESOLVED, That The Ohio State University Board of Trustees strongly supports the Ohio Tobacco Settlement Task Force recommendation to dedicate \$1.8 billion to biomedical research and biotechnology, to be allocated by a process of peer review; and

BE IT FURTHER RESOLVED, That the Board of Trustees urges the Governor and General Assembly to support legislative initiatives implementing the recommendations of the Ohio Tobacco Settlement Task Force so that Ohio has a realistic chance to significantly increase its NIH funding and to improve the lives of Ohioans through research and treatment of tobacco related disease and illnesses.

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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FISCAL AFFAIRS COMMITTEE

Mr. Colley:

This morning we will convene the Fiscal Affairs Committee, as a committee of the whole, to discuss the next agenda item. Mr. Zuheir Sofia will chair the meeting.

Mr. Sofia:

Thank you, Mr. Chairman. I would like to call the meeting of the Fiscal Affairs Committee to order, and I would like to call on Janet Ashe, Bill Shkurti, and David Williams for their report.

**PRESENTATION ON THE RENOVATION OF OHIO STADIUM
AND SCOREBOARD PROJECT**

Ms. Janet G. Ashe:

Thank you, Mr. Chairman. This morning we are requesting authorization to increase the total project cost for the renovation of Ohio Stadium and request bids for the scoreboard project.

As you know, this is probably the most complex project that the University has undertaken since it last decided to build a stadium over 80 years ago. This stadium is now 77 years-old and has not had a major renovation. In November 1997, we presented the stadium project to you for construction authorization. At that time, we emphasized three major goals: 1) to upgrade the spectator amenities -- this included the concession areas and restrooms, which in some areas are non-existent in the stadium; 2) to address the ADA and code compliance issues in most major ways; and 3) to maximize seating capacity.

We believe the project in the form that it is today, defined in that November 1997 resolution, will accomplish these goals. It will not only accomplish these goals, it will create a great venue for truly great athletic events and maintain the historic importance of the horseshoe.

**PRESENTATION ON THE RENOVATION OF OHIO STADIUM
AND SCOREBOARD PROJECT (contd)**

Ms. Ashe: (contd)

The plan approved in 1997 called for a project cost of \$149.7 million. The project was increased, due to a scope change, to \$156.6 million and designed for a more permanent south structure with the complexity of the footing area. That was brought to you in the annual report in February 1999.

What we are looking at, is now that we have contracted with over 25 different bid packages, we have had, unfortunately, a number of those bid packages respond higher than anticipated. For example, one overage of \$10.5 million on the cast and placed concrete -- is an increase of 69 percent from the original estimate. Another example, is the \$10.8 million on the south stands general trades -- an increase of 111 percent from the original estimate.

There were other less dramatic bid increases and we have some unanticipated incurrences, so we have self-insured money built into that. The total cost that we are now asking is for the project to be increased to a \$187.7 million -- a \$38 million increase. Of that, \$6 million is an increase in scope. We seek approval for this and also for the scoreboard.

I want to emphasize two or three things. One is that this is a self-funded project. There are no state dollars in this project and there are no General Fund dollars that will be used. Moreover, when we recommended this project, we reflected some value engineering -- so we have eliminated about \$6.4 million in cost. Finally, I would note that we will be working closely and monitoring the contracts with our construction manager to contain any additional cost increases.

With that, I would seek your approval for the project to be \$187.7 million and also for the scoreboard, a \$10 million project, which will be paid for by scoreboard sponsors. Do you have any questions?

Mr. Slane:

Could you consider raising ticket prices now to cover this additional cost?

Mr. David Williams:

Certainly, we considered a lot of alternatives -- should we go forward, should we delay making a decision to go forward, how should we continue to fund it? You need to understand that there's already a scale-up in ticket prices over a three-year period -- some of it permanent increases, some of it surcharges for this project. Our decision was -- once we looked at the funding that we had in place and the things that we were going to charge for -- not to raise ticket prices at this time. We think that under this scope, at \$187 million, we can manage this project with the stream of income we have coming in. But we have reserved the right that, if by chance we have to, we could raise ticket prices in the future. At this point in time, because of the fact that we think we have stretched the market fairly high over the last few years, that we would not ask to raise prices right now.

Judge Duncan:

Are there any assurances that you can give us that you won't be back for more money?

**PRESENTATION ON THE RENOVATION OF OHIO STADIUM
AND SCOREBOARD PROJECT (contd)**

Ms. Ashe:

As everybody says, there's no guarantees in life. I'll tell you the good news right now is that 97 percent of this project is under contract. The bids have been completed and the contracts have been awarded. So there's very little left of this project to be bid. Any surprises that could come in that area we feel are small and manageable.

With the complexity of this project -- as many of you know, we are lowering the field about 14-feet and when you go down that far, there may be some unknown conditions. For example, the campus is well over 100-years-old. Are there any utility lines that have not been determined that may even still be operating that are that old? It is possible. With the initial removal, we did discover some different things that were hidden under that old structure. So those are the possibilities. I did want to mention that the first \$25 million of construction has been done, is on time, and is on budget.

The other thing is weather. This project could be impacted if there was some truly unanticipated, unusual weather effects. But we are hoping to keep those in containment. I cannot give you a guarantee, but to the best of our abilities we have considered those possible contingencies.

Mr. Patterson:

From time to time we've talked about other options, what have you looked at in that area? Also, I know that some of the bids have come in, and we've re-bid some and we made judgments not to re-bid on others. Can you explain that?

Ms. Ashe:

I'll elaborate on those two points. The first one on options. When these bids came in quite a bit higher, we looked at about six other options. One, of course, was stopping the project. One was a minimal project, and what we were concerned about it being able to pay for itself and the loss of seats. We wanted to keep faith with three or four of the tenants -- better amenities, better for the spectators, ADA and code compliant, no loss of seats and, hopefully, gaining seats. We looked at a west-side only, lowering the field only, and a total redesign. We felt that with where we were in the construction, and where the other bids had come in on the different parts -- we're dealing with about 30 different contracts -- that it was best to proceed with reductions of about \$6 million in scope. And we will continue to look for reductions in scope.

As far as re-bidding, we are required by law to re-bid anything that is over 10 percent. So we did re-bid these major packages. We worked with our construction manager. These estimates come from our construction manager, who is Turner Construction, and the associate architect has hired Morris Steisel, an estimating consultant -- that's all these people do. That's where these estimates came from. We had them work on the re-bids, we tried to call people nationally to get more interest, and, unfortunately, in these two packages we were unable to do that. So we did do the re-bidding and we are required by law to re-bid anything over 10 percent.

Mr. Skestos:

Janet, in connection with Bob's question, usually projects like this have a contingency. How many dollars do we have in contingency set up for things that we don't possibly know about?

**PRESENTATION ON THE RENOVATION OF OHIO STADIUM
AND SCOREBOARD PROJECT (contd)**

Ms. Ashe:

Well, we have a construction contingency of about 10 percent and that's true in almost any project on this campus. It ranges from 5 to 10 percent, depending on the complexity of the project. We do have one of about 10 percent, which would be equivalent to about \$13 million.

Ms. Hendricks:

We've heard some concerns from faculty that all the construction money is going towards athletic facilities at the expense of academic facilities. Could you comment on that just in the scope of things?

Mr. Shkurti:

Ms. Hendricks, let me take a shot at that. I've heard the same thing. I can certainly understand the concern of faculty, and they aren't the only people who have been making that observation. I think it's important to understand that our maintenance people do a wonderful job of taking care of the facilities we have, with the resources we have. We have a number of facilities in the academic area and the student services area which are either obsolete or in need of renovation.

At the same time, Ohio Stadium is probably the most visible landmark in the state, probably even more than the Statehouse, in terms of media attention and public interest. So when you have a very visible project like that and a large dollar price tag attached to it, people are going to ask questions like, "What's the University's priority?"

I think it's important to understand that even if we have one faculty member or one student in a classroom that's obsolete, or out-of-date, that's one too many. But we can't do everything at once. So what we looked at here is a case where, as Janet mentioned, we have a 70-year-old stadium that has never been renovated, that has a number of issues, and that we have the potential of having it self-funded so it doesn't drain from the other projects. So we've done that.

At the same time, I want to emphasize that in this same period we've been talking about the stadium, we made a number of commitments to improve our academic facilities, using both state funds and private giving. Some of the academic programs that are in line to receive new facilities in the foreseeable future, include: architecture, biological sciences, foreign languages, mechanical engineering, physics, psychology, veterinary medicine, the Glenn Institute, and the Heart and Lung Institute.

If you drive down Woodruff Avenue you will also see a wonderful facility -- the Fisher College of Business complex, which was committed to a number of years ago, that opened this summer. This was a substantial investment by the University and private giving. We've also made a commitment in the latest resolution that was passed by the Board two months ago, that we need to renovate the Main Library. That will be another major commitment. So I think when you put it all together, we'd like to be able to do more.

Given the resources we have, we've struck the appropriate balance between our core educational units which are, obviously, what this University is all about and taking care of those facilities that have an educational value in competitive amateur sports. This is also an opportunity where we have a financial stake, not only that they're self-funded, but that our football program and our athletic

**PRESENTATION ON THE RENOVATION OF OHIO STADIUM
AND SCOREBOARD PROJECT (contd)**

Mr. Shkurti: (contd)

program puts money back into the University and allows us to do a lot of the other things we want to do.

When you weigh the whole thing, I can understand why people raise that issue. But I think that the University has its priorities set correctly in this area, and we need to make sure we continue to move forward in those dimensions.

Mr. Williams:

I'd like to add one thing. As Bill and Janet both said, the football stadium renovation is self-funded. So you should think of it as even if we weren't renovating the stadium, it wouldn't free up any money to do any more on the academic-side.

Mr. Sofia:

Just one clarification, Janet. Did you say in answering Jim, that those original budget estimates came from the construction manager we hired?

Ms. Ashe:

The budget estimates come from two places. There is an associate architect who hires a consultant -- and it happens to be Morris Steisel -- that does the estimating. Then we hired Turner Construction. So we had, what we thought, a second check on the estimates. When their estimates were different -- and sometimes there is a very close difference -- we had them talk about it and that's where these estimates came from. These estimates were not done internally, they were done by people who are supposedly experts in this field.

Mr. Colley:

David, the key operative language of the resolution before the Board is that the University will not initiate any new capital projects for the Department of Athletics. There are some projects already in the pipeline that were previously approved, correct?

Mr. Williams:

That is correct. For example, the Jesse Owens Stadium is already partly finished. The department has already started doing some additional work inside the Woody Hayes facility. There is some minor work that has already been approved to be done with the ice rink. The things that have been approved will go on, and things that have not been approved will be put on hold until we finish completing the stadium. Thank you.

**REQUEST FOR CONSTRUCTION BIDS
AND INCREASED PROJECT COST**

Resolution No. 2000-46

**OHIO STADIUM RENOVATION
OHIO STADIUM SCOREBOARD**

Synopsis: Authorization to increase the total estimated project cost for renovation of Ohio Stadium and request construction bids for the Ohio Stadium Scoreboard project is requested.

**REQUEST FOR CONSTRUCTION BIDS
AND INCREASED PROJECT COST (contd)**

WHEREAS in November 1997 the Board of Trustees approved the employment of architects and the request for construction bids for the renovation of Ohio Stadium to solve code compliance problems, upgrade the spectator amenities, and increase seating capacity; and

WHEREAS at that time the total estimated project cost was \$149,700,000; and

WHEREAS due to design changes for the permanent south stands and higher than anticipated bids for construction work, the total estimated project cost now is \$187,700,000 and the total estimated construction cost is \$139,807,623, with funding provided by the Stadium's revenue stream, gifts, University bond proceeds, with debt service paid by the Department of Athletics; and

WHEREAS the Department of Athletics desires to proceed to obtain construction bids for the Ohio Stadium Scoreboard project; and

WHEREAS the total estimated project cost is \$10,000,000 and the total estimated construction cost is \$9,500,000, with funding provided by scoreboard sponsors:

NOW THEREFORE

BE IT RESOLVED, That the total estimated project cost of the renovation of Ohio Stadium be increased to \$187,700,000 and that the President and/or Vice President for Business and Finance be authorized to request construction bids for the Ohio Stadium and the Ohio Stadium Scoreboard project in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That in order to assure appropriate fiduciary oversight in bringing this complex project to timely completion within the established budget, the University will not initiate any new capital projects for the Department of Athletics until the Ohio Stadium project is completed.

Upon motion of Judge Duncan, seconded by Ms. Longaberger, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Colley, Skestos, Brennan, Patterson, Sofia, Slane, Judge Duncan, and Ms. Longaberger and Ms. Hendricks.

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STUDENT RECOGNITION AWARD

Ms. Nowakowski:

A question: How can you tell that school is back in session at Ohio State? The answer: 1) football; 2) credit card companies are on every street corner passing out free T-shirts; and 3) perhaps most importantly, activities celebrating Welcome Week.

To demonstrate to students the importance of engagement and service learning at Ohio State, the first event during Welcome Week is Community Commitment. Under the direction of two undergraduates, Community Commitment is made up of faculty, staff, and students who organize service learning opportunities for nearly 1,200 at over fifty Columbus area agencies two weeks ago.

It is my pleasure to introduce to you the student co-chairs of this year's Community Commitment: Tieniell Trolan and Shane Hankins. Unfortunately, Tieniell cannot be with us this morning as she is starting an internship with Structure In-Store Support through their finance department. She is a senior from Sarasota, Florida, majoring in sociology with a minor in general business.

STUDENT RECOGNITION AWARD (contd)

Ms. Nowakowski: (contd)

She is recognized by her peers as a person who can lead others in many settings.

As a member of this year's homecoming court, an honors student, and the recipient of two presidential leadership citations, Tieniell excels in her ability to balance leadership and scholarship. She serves not only as student co-chair of Welcome Week and Community Commitment, but also as President of Delta Zeta Sorority and representative to the Council on Student Affairs. Tieniell has dedicated much of her time to improving the undergraduate student experience.

Here with us today, however, is Shane Hankins. He is a senior honors student and presidential scholar majoring in history and political science from Mount Liberty, Ohio. Before his work with Community Commitment, Shane served a two-year term as the undergraduate student trustee for Campus Partners. With an ever present desire to improve the off-campus community, he initiated the Stephanie Hummer Blue Light Project last year, has devoted many hours to the Buckeye Student Housing Cooperative, and currently works as an intern in the Office of Housing and Community Partnerships at the Ohio Department of Development.

Shane is also the recipient of two presidential leadership citations and a member of Phi Kappa Phi National Honors Society. He is known for his passionate discussions on a variety of topics ranging from global politics to the antics of television faith healers.

Please join President Kirwan and me in congratulating Tieniell Trolan and Shane Hankins.

Mr. Shane Hankins:

It certainly is my pleasure to be seated before this distinguished body receiving what is one of the more special things I've been able to receive while I've been at The Ohio State University.

I'd like to accept this on behalf of Tieniell, my co-chair who cannot be here today, but not only that, I'd also like to accept it on behalf of the committee for Community Commitment. Over fifteen faculty, staff, and students from across the University -- it was probably the most diverse group I've ever worked with on any project ever in my relatively short life span -- made up the committee.

It really shows that great and wonderful things can happen when people from different parts of the University, and, indeed, different parts of the community work together towards common goals. We had people from Academic Affairs, Student Affairs, Physical Facilities, and folks you never would think would have any type of interest in community services or volunteerism. They all came together, along with the help of some really great students from all over, to put together a great project.

Just a little bit of what we did that day -- over 1,300 students, the bulk of them were incoming freshmen students, participated in over fifty-four different service projects, located throughout the Columbus community. In addition to the students, some of the people sitting at this table today were also there: Trustees Duncan and Nowakowski were both at Project Open Hand, to create meals for folks living with AIDS; Provost Ray, and Dr. and Mrs. Kirwan also showed up; Mrs. Kirwan delivered a wonderful speech; and Vice President Williams was there to greet students in the morning.

STUDENT RECOGNITION AWARD (contd)

Mr. Hankins: (contd)

Beyond that, we even had folks there from the Columbus Police Department and the Campus Police. They were not there to keep things in line, but actually to go out with the students and work side-by-side. The real goal was not just to introduce students to service and make it a one-day event, but to really have them interact with members of a larger community and with members of the University leadership, as well.

Once again, thank you. I would like to urge the Board, as well as the University as a whole, to really think deeply about these kinds of initiatives and the impact they can have on students. I'm certainly grateful to hear that both of my departments were recipients of the Selective Investment Awards, which will make my degree worth more down the road. I'm certainly happy about that.

I'm particularly interested in, as a student, the impact that this University can have on the lives of the students that come here. I cannot tell you what a wonderful opportunity it has been for me to come to what is, unarguably, the greatest university in the country. The kind of responsibility that we have, not just to turn out people who have high GPA's and get into good graduate schools, but to turn out students who are going to be the leaders of this state and, indeed, this country someday.

Maybe I shouldn't say this, but someday folks like me will be sitting in your seats. My whole reason for saying that -- and my hope -- is that while they're here they will learn what it means to be a citizen, to be engaged, and what the words service learning, community service, and outreach and engagement truly mean.

Ultimately with the help of all the folks here, as well as the many dedicated staff, faculty, and students like myself throughout the University, there is a culture at Ohio State that's conducive to what I would call a progressive and proactive citizenship. So with that, I will leave my agenda and accept my award. Thank you very much, it's greatly appreciated.

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STUDENT GOVERNMENT REPORTS

Mr. Ron Meyers:

Good morning. The Undergraduate Student Government has been busy with the beginning of school. During Welcome Week, multiple students helped welcome freshmen to Ohio State. Two past members of USG, Shane Hankins and Tieniell Trolan, coordinated the Community Commitment Service Project in which thousands of students performed community service throughout the Columbus community.

Sophomore Ashley Davis is currently working with the Interprofessional Council in creating a mentoring program. This initiative will bind professional students with undergraduates considering professional school. This fall, students were given a "1-800" number for calls regarding fees and deposits, as well as financial aid. Additionally, satellite financial aid offices will soon open beyond Lincoln Tower and students are very excited about improvements in financial services.

Students have definitely realized such changes thus far this year regarding safety initiatives. Initiatives have been funded to expand the blue emergency phones off-campus, as well as to add services to the Student Escort Service. Hopefully, these program improvements will be implemented soon. USG is also working on

STUDENT GOVERNMENT REPORTS (contd)

Mr. Meyers: (contd)

multiple projects concerning improved graduation rates and retention, and we look forward to a great year.

The Interprofessional Council is excited to announce that Dr. John Schoessler, dean of optometry, will act as a new IPC advisor. Dr. Schoessler was unanimously elected to the position after hearing positive feedback from optometry students about his continuous role as a student advocate, his modest demeanor, and his awareness in professional student issues. IPC is looking forward to working with Dr. Schoessler in the years to come.

The third annual IPC Halloween party will take place at the Newport Theatre on October 29. This event increases IPC awareness among professional students and fosters relationships between professional colleges. Last year, approximately 1,400 students attended and this year they are pleased to have CGS as co-sponsors.

This year the expected \$6,000 raised from the event will go in part for the professional student development fund. This fund will allow professional students interested in projects beyond the University to receive financial support from IPC to help complete their projects. Applications for this fund will be accepted from students in the professional colleges this winter.

IPC, with CGS, is looking forward to hosting graduate and professional students from across the nation who will visit Columbus for the upcoming National Association of Graduate and Professional Students (NAGS) Conference in November. This conference is a fantastic way to show off the many virtues of

OSU, as well as receive input about the issues faced by graduate and professional students across the nation. This event will focus national attention on The Ohio State University.

At next month's Board of Trustees meeting, IPC will present the results of the I-QUE survey conducted last spring. This presentation will help better define professional students, as well as lead into the I-QUE report due next spring, which will make recommendations on how to improve the professional colleges.

Finally, my report on the Council of Graduate Students. Dear members of the Board, President Kirwan, administrators, faculty, students, and staff, thank you for the opportunity to address the Board.

I would like to take this moment to give you a snapshot of the Council of Graduate Students. As you may know, there are about 10,000 graduate students at OSU. We come from nearly every country in the world to be students, researchers, administrators, and, of course, teachers in the over 110 excellent graduate programs at this University.

CGS has 228 delegates elected from these programs to represent these students. We appoint representatives to 76 University Senate or CGS committees or boards. In addition to representing graduate students and helping them understand academia at this University, CGS itself conducts programming to improve the lives of graduate students.

This fall we co-sponsored the Graduate Student Orientation with the Graduate School. We threw a party on the South Oval for over 500 graduate students. They came to meet each other, many from all over the world, listen to live Calypso music, eat pizza, and pick each others brains on tips on how OSU works

STUDENT GOVERNMENT REPORTS (contd)

Mr. Meyers: (contd)

and how they can get involved. My thanks to CGS Vice President Candy Cherrington for organizing the welcome party.

This winter we will organize the fourteenth annual Edward F. Hayes Graduate Research Forum. In the spring we will throw an even bigger party. Starting last year, we are supporting graduate student professional development for our graduate student travel grant scholarship program called the Professional Development Fund (PDF). As Eric mentioned, this November we will host the annual conference for the National Association of Graduate and Professional Students, which recognized CGS as the best graduate and professional student organization in the United States last year.

CGS worked with the Graduate School, the Office of Research, the Office of Academic Affairs, and the Office of Faculty and T.A. Development last year to pilot a program to offset graduate student travel, or presentation costs at academic conferences where they present. The first two quarters it was offered, CGS received 151 applications for travel funding. Again, that was the first time it was offered.

Over \$6,000 was awarded to twenty-two students for outstanding service to their departments, the University, or the surrounding community. We are pleased to announce that the Graduate School, the Office of Research, and the Office of Academic Affairs are continuing their funding for this pilot program. CGS will seek additional funding to maintain last year's level and looks forward to working with the Graduate School and administration to fund a significantly expanded PDF program next year. This is expected to be a primary recommendation of the G-QUE report.

Allow me just a moment to tell you just what this program meant to one recipient.

"I would like to thank the PDF Committee for enabling me to attend the fourteenth annual M.D./Ph.D. Student Conference in Aspen, Colorado, in July. I would not have been able to attend the conference without the financial support of PDF.

My experience in Aspen was rewarding on many levels. It is a unique student-run conference in which 150 M.D./Ph.D. students from around the country share work, poster and oral presentations, and interact with guests, physicians, scientists and lecturers. It was a fantastic opportunity to network with peers and to share research ideas. I was able to get fantastic criticism from other students, as well as a few noble laureate guest faculty speakers.

Attending this conference was productive not only for me, but also for our M.D./Ph.D. program and OSU in general. This meeting coincides with a national M.D./Ph.D. program committee meeting in which issues such as NIH funding awards are discussed. It is important for OSU students to demonstrate our work and to meet with people who make such funding decisions."

In speaking of the G-QUE report, we expect to work closely with the Graduate School in the next few months to develop the final report. I'm very pleased that the G-QUE has been tentatively scheduled for presentation to the Board in December. CGS believes the findings and recommendations in the report are

STUDENT GOVERNMENT REPORTS (contd)

Mr. Meyers: (contd)

critical to drawing focus on those issues uniquely effecting graduate students which need to be addressed to help the University achieve its goal of becoming a top ten public institution. Graduate students are not only students, but are researchers, teachers, and administrators for this University. We believe that increasing excellence in graduate education by supporting graduate students will help undergraduate education and help the University to achieve its goal.

Again, thank you for this opportunity to address you and go Bucks!

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REPORT ON FARM SCIENCE REVIEW

Ms. Hendricks:

The Farm Science Review was held last week and represents the single largest outreach effort of The Ohio State University. This year, 144,060 visitors -- a record number -- attended the 3-day event at the Molly Caren Agricultural Center, near London, Ohio. It featured 585 exhibitors, along with educational presentations and displays from The Ohio State University.

Sponsored by the College of Food, Agricultural, and Environmental Sciences, the Review represents a collaborative effort among OSU colleges, including the College of Human Ecology, the James Cancer Hospital, and the College of Veterinary Medicine.

Governor Bob Taft and OSU President "Brit" Kirwan addressed the crowd. This year's highlights included: a hat swap, offering farmers sun-safe hats designed to protect wearers from skin cancer; an antique tractor pull; a special session on Genetically Modified Organisms and other issues important to Ohio agriculture, presented by agricultural economists; educational exhibits and presentations in the Gwynne Conservation Area, designed to help landowners develop and protect their land; and tours and presentations in the Utzinger Gardens with tips for homeowners to beautify their landscapes.

That completes my report, Mr. Chairman.

Mr. Fred Dailey:

Mr. Chairman, I will just add that I usually get to attend three days, and Governor Taft dispatched me to Washington to work on drought aid, but the Farm Science Review was again a very successful event and continues to grow every year. There was some fear that we might be off this year because of low commodity prices and the drought, but as you heard the attendance was very good. I think this is just a tremendous event that The Ohio State University, College of Food, Agricultural, and Environmental Sciences sponsors, and it continues to grow and get better every year.

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CONSENT AGENDA

President Kirwan:

We have 8 resolutions on the Consent Agenda to present to the Board for approval today. Unless there are any objections, I would like to recommend all of these resolutions to the Board:

APPOINTMENTS TO THE ENGINEERING EXPERIMENT STATION ADVISORY COUNCIL

Resolution No. 2000-47

WHEREAS the Engineering Experiment Station is under the control of the Board of Trustees of The Ohio State University; and

WHEREAS according to statute 3335.27 of the Ohio Revised Code, there shall be an advisory council made up of the director of the Engineering Experiment Station and six members appointed by the Board, chosen from the faculty of the College of Engineering; and

WHEREAS this Engineering Experiment Station Advisory Council "shall select suitable subjects for investigation, apportion the available funds, and with the consent of the Board may provide for the dissemination of the results to the people of the state:"

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of President William E. Kirwan, pursuant to the request by David B. Ashley, Dean and Director, College of Engineering, Engineering Experiment Station, The Ohio State University Board of Trustees, acting in accordance with the requirements of the Ohio Revised Code Section 3335.27, hereby appoint the following individuals to serve on the Engineering Experiment Station Advisory Council:

<u>Name</u>	<u>Title</u>	<u>Proposed Term</u>
Mauro Ferrari	Director, Biomedical Engineering Ctr. Professor of Internal Medicine Professor of Mechanical Engineering	3 years (10/1/99 – 9/30/2002)
Dhabaleswar K. Panda	Assistant Professor, Computer and Information Science	3 years (10/1/99 - 9/30/2002)
K. Cheena Srinivasan	Associate Dean for Research College of Engineering Professor of Mechanical Engineering	3 years (10/1/99 – 9/30/2002)

NAMING OF INTERNAL SPACES

Resolution No. 2000-48

Synopsis: The naming of internal space within University facilities is proposed.

WHEREAS gifts and gift commitments have been received by donors to support the construction, equipping or furnishing of the classrooms, offices, laboratories and other noted spaces; and

WHEREAS upon the recommendation of the President and the President's Planning Cabinet, it has been proposed that the donors to these internal spaces be recognized for their generosity:

NAMING OF INTERNAL SPACES (contd)

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned internal spaces in campus facilities shall be named as follows:

Project: Fisher College of Business, Fisher Hall

- The Limited, Inc. Department of Finance and Management and Human Resources Suite in Memory of John K. Pfahl (Room 700)
- Raymond J. Groves Department of Accounting and MIS Suite (Room 400)

Project: Fisher College of Business, Gerlach Hall

- William M. Batten Student Investment Laboratory (Room 265)
- Mary P. Wheeler Classroom in Memory of Tom L. Wheeler, Jr. (Room 208)

Project: Fisher College of Business, Pfahl Hall

- John G. McCoy Classroom (Room 202)
- John Shepherd Classroom (Room 302)
- Wade Barghausen Classroom (Room 330)
- George M. George Breakout Room (Room 210)

Project: Fisher College of Business, Pfahl Hall (contd)

- Ralph Hazelbaker Breakout Room (Room 216)
- William Killgallon Reception Area (2nd Level)
- David Cheses Lobby (3rd Level)
- The Edwards Foundation Office (Room 110 G)
- Midmark Corporation Office (Room 110 H)
- Cloud Cray Office #1 (Room 110 E)
- Cloud Cray Office #2 (Room 110 F)
- Charles L. Richards Office #3 (Room 110 C)

Project: Fisher College of Business, Resource Building

- Ashland Inc. Decision Conferencing Laboratory (4th Level)

Project: College of the Arts, Hopkins Hall

- Fergus Gilmore Memorial Computer Studio (Room 182)

Project: College of Human Ecology, Campbell Hall

- The Michelle Lynn Dauterman Computer Laboratory (Room 247)

Project: College of Mathematical and Physical Sciences, McPherson Laboratory

- The Major Robert H. Lawrence Lecture Hall (Room 1000)

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY**

Resolution No. 2000-49

Synopsis: Approval of amendments to the Bylaws of the Board of Trustees and Rules of the University Faculty are recommended.

WHEREAS at the December 4, 1998 meeting, the Board of Trustees approved the President Kirwan's administrative reorganization plan; and

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

WHEREAS the administrative reorganization plan is designed to enhance effective decision making, communication and accountability and to focus the collective senior leadership on the academic goals and priorities for the University; and

WHEREAS the following changes to the Bylaws of the Board of Trustees and Rules of the University Faculty reflect title changes and the delineation of responsibilities in accordance with the approved restructuring of the central University administration; and

WHEREAS those amended bylaws and rules are recommended as follows:

Amended Bylaws

3335-1-01 Meetings of the board of trustees.

- (A) Regular meetings. Unless otherwise specified by the chair, regular meetings of the board of trustees shall be held on the first Friday of each month except the ~~month~~ MONTHS of JANUARY AND August, during which there will be no regular meeting.

Balance unchanged.

3335-1-02 Officers of the board.

(A) through (F) unchanged.

(G) Secretary.

- (1) UNDER THE DIRECTION OF THE PRESIDENT AND WITH THE APPROVAL OF THE BOARD OF TRUSTEES, ~~The~~ THE secretary OF THE BOARD OF TRUSTEES shall:

(a) Be the custodian of and responsible for the official books, ~~and~~ records, AND ALL TRANSACTIONS of the board, AND SUCH BOOKS, RECORDS, AND TRANSACTIONS SHALL BE OPEN TO PUBLIC INSPECTION IN ACCORDANCE WITH OHIO LAW;

(b) Be the custodian of the university seal AND CAUSE ITS IMPRINT TO BE PLACED WHENEVER AND WHEREVER APPROPRIATE;

~~(c) Authenticate the acts of the board by affixing an imprint of the university seal to official records of the board when it is proper so to do;~~

~~(d)~~

~~(c)~~ Sign, execute and deliver in the name of the university all deeds, mortgages, bonds, contracts and other instruments authorized by the board;

~~(e)~~

~~(d)~~ Keep the minutes of all meetings of the board and of committees of the board in ~~one or more books provided for that purpose~~; and

~~(f)~~

~~(e)~~ See that all notices are duly given in accordance with the provisions of these bylaws.

- (2) In addition, the secretary shall perform such other duties as from time to time may be assigned to him or her by the board or by the chair.

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

Amended Bylaws (contd)

(H) The treasurer.

- (1) The treasurer of the university shall be the treasurer of the board. UNDER THE DIRECTION OF THE PRESIDENT, THE SENIOR VICE PRESIDENT FOR BUSINESS AND FINANCE AND CHIEF FINANCIAL OFFICER, AND THE VICE PRESIDENT FOR BUSINESS AND FINANCE AND WITH THE APPROVAL OF THE BOARD OF TRUSTEES, ~~The~~ THE treasurer of the university and of the board shall:

(a) through (e) unchanged.

- (2) In the capacity solely as board treasurer, the board treasurer shall have exclusive responsibility for recommending to the trustees qualified providers of financial services, which services are necessary to implement university operational and policy decisions and the trustees shall act directly on such recommendation, delegating no part of that duty.

(a) through (d) unchanged.

- (e) Prior to recommending the award of contract pursuant to this subparagraph, the board treasurer shall inform the SENIOR vice president for BUSINESS AND finance AND CHIEF FINANCIAL OFFICER of the recommendation and the basis therefore.

3335-1-03 Administration of the university.

(A) The office of the president.

- (1) The office of the president shall consist of:

(a) The president,

(b) Executive assistant to the president, AND

(c) Special assistants to the president, ~~and,~~

~~(d) The executive director of university communications.~~

- (2) The office of the president shall include such additional officers as the president, IN CONSULTATION with ~~the consent of~~ the board, may from time to time appoint.

(B) The president.

(1) through (3) unchanged.

- (4) AFTER CONSULTATION WITH THE STEERING COMMITTEE OF THE UNIVERSITY SENATE, THE PRESIDENT MAY RECOMMEND TO THE BOARD OF TRUSTEES CANDIDATES FOR HONORARY DEGREES. THE NUMBER OF CANDIDATES SO RECOMMENDED SHALL BE LIMITED TO EIGHT PER CALENDAR YEAR. THIS RIGHT AND ITS LIMITATION IN NO WAY ABROGATES THE POWER OF THE UNIVERSITY SENATE TO RECOMMEND CANDIDATES FOR HONORARY DEGREES (RULE 3335-5-41 OF THE ADMINISTRATIVE CODE).

- (C) The president; duty to present matters to the board. All major appointments and all major questions of university policy, including the annual budget ~~and matters involving expenditures of one thousand dollars or more,~~ to be recommended by the president shall

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

Amended Bylaws (contd)

be presented (either completely or in summary form) by the president to each member of the board prior to the meeting at which the matter is to be considered by the board.

(D) Unchanged.

(E) The president's ~~executive committee~~ PLANNING CABINET.

(1) The president's ~~executive committee~~ PLANNING CABINET shall consist of the president, the ~~senior~~ EXECUTIVE vice president and provost, THE SENIOR VICE PRESIDENT FOR BUSINESS AND FINANCE AND CHIEF FINANCIAL OFFICER, the vice president for student and urban/community affairs, the vice president for business and ~~administration~~ FINANCE, the SENIOR vice president for health sciences AND DEAN OF THE COLLEGE OF MEDICINE AND PUBLIC HEALTH, the vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences, the vice president for development and president of the university foundation, the vice president for research, the vice president for ~~finance~~ UNIVERSITY RELATIONS, ~~the vice president for human resources, the vice president for legal affairs and general counsel, the executive assistant to the president, the executive director of university communications, special assistants, the executive dean for the arts and sciences, and the executive dean for the professional colleges~~ AND THE SECRETARY OF THE BOARD.

(2) Each member of the president's ~~executive committee~~ PLANNING CABINET shall have a major area of responsibility as assigned to ~~them~~ by the president, IN CONSULTATION with ~~the consent of the board of trustees. They shall~~ HE OR SHE SHALL BE THE EXECUTIVE HEAD OF THAT AREA AND, subject to the control of the president, SHALL exercise authority within ~~their major~~ AND BE RESPONSIBLE FOR THE ADMINISTRATION OF THAT area of responsibility and such other areas RESPONSIBILITIES as may be assigned to ~~them~~ HIM OR HER by the president from time to time. UNLESS OTHERWISE SPECIFIED, ALL ASSIGNED RESPONSIBILITIES SHALL BE ON A UNIVERSITY-WIDE BASIS, INCLUDING THE REGIONAL CAMPUSES OF THE UNIVERSITY.

(3) ~~Assignment of specific areas of responsibility to members of the president's executive committee shall be made~~ WITHIN EACH PLANNING CABINET MEMBER'S OFFICE THERE SHALL BE SUCH PRINCIPAL ADMINISTRATIVE OFFICIALS AS ARE APPROVED by the president ~~with the approval of the board of trustees.~~

(4) EACH MEMBER OF THE PRESIDENT'S PLANNING CABINET SHALL KEEP APPROPRIATE RECORDS REGARDING THE ADMINISTRATION OF HIS OR HER AREA, AND SUCH RECORDS SHALL BE AVAILABLE TO THE PRESIDENT UPON REQUEST.

(F) ~~Senior~~ EXECUTIVE vice president and provost. The major area of responsibility and authority of the ~~senior~~ EXECUTIVE vice president and provost shall be that of the instructional and faculty affairs of the university, AND THE CHIEF OPERATING OFFICER OF THE UNIVERSITY. Without limiting the generality of the foregoing, the ~~senior~~ EXECUTIVE vice president and provost shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: providing coordinated leadership for the development and evaluation of curricular patterns and teaching methods; the selection, promotion, professional development, tenure and salary of instructional staff; CHIEF ARCHITECT OF THE UNIVERSITY BUDGET; DEVELOPMENT AND ADMINISTRATION OF HUMAN RESOURCES PROGRAMS AND SERVICES FOR FACULTY AND STAFF; through the office for the coordination of minority

affairs and in cooperation with the other existing agencies of the university, the development and maintenance of supplemental programs for the recruitment, orientation,

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

Amended Bylaws (contd)

counseling, tutoring, and financial assistance for minority students and the search for necessary funds to support these programs; through the constituent academic divisions, the appraisal of the effectiveness of academic counseling and devising the organization and procedures to improve its effectiveness; the development and administration of policies and operating procedures for registration services including admissions, registration, records, and scheduling; student financial aids and scholarships; the development of the services of the university libraries and other learning resources; ~~in cooperation with~~ OVERSIGHT OF THE OFFICE OF the vice president for research; AND ENSURING the coordination of research with instruction; the development of instructional programs of the departments of air force aerospace studies, military science and naval science; the development of the four regional campuses; OVERSIGHT OF THE OFFICE OF THE CHIEF INFORMATION OFFICER AND university systems; and as a deputy of the president of the university, the coordination of all matters administratively assigned to the other vice presidents of the university which relate to the academic program of the university.

- ~~(G) Secretary of the board of trustees. The major area of responsibility and authority of the secretary of the board of trustees shall be that of custodian of the official books, and records of the board.~~

~~(N)~~

- (G) ~~SENIOR Vice~~ VICE president for BUSINESS AND finance AND CHIEF FINANCIAL OFFICER. The major area of responsibility and authority of the SENIOR vice president for BUSINESS AND finance AND CHIEF FINANCIAL OFFICER shall be that of the administration of university finances, including planning and resource allocation, AND OVERSIGHT OF THE UNIVERSITY'S ADMINISTRATIVE AND BUSINESS OPERATIONS. Without limiting the generality of the foregoing, the SENIOR vice president for BUSINESS AND finance AND CHIEF FINANCIAL OFFICER shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: ~~administration of the office of~~ POLICY FORMULATION AND DIRECTION FOR THE university treasurer FUNCTIONS, excepting therefrom those functions reserved exclusively to the board treasurer and trustees in paragraph (H)(2) of bylaw 3335-1-02 of the Administrative Code; formulation, review and monitoring of capital and current funds budgets; managing university debt instruments, investments and cash flow; POLICY FORMULATION AND DIRECTION FOR financial accounting and management; monitoring the state budget process and its impact on the university; indirect cost analysis and recovery; ~~space use projections and planning~~ STRATEGIC ANALYSIS; enrollment projections and long-range financial planning ~~in the context of~~ TO SUPPORT the academic mission and goals of the university; OVERSIGHT OF THE OFFICE OF THE VICE PRESIDENT FOR BUSINESS AND FINANCE; AND INTERNAL AUDIT. THE SENIOR VICE PRESIDENT FOR BUSINESS AND FINANCE AND CHIEF FINANCIAL OFFICER SHALL REPORT TO THE PRESIDENT AND, AS APPROPRIATE, SHALL CONSULT WITH THE EXECUTIVE VICE PRESIDENT AND PROVOST.

- (H) Vice president for student and urban/community affairs. The major area of responsibility and authority of the vice president for student and urban/community affairs shall be that of the administration of the student services of the university. Without limiting the generality of the foregoing, the vice president for student and urban/community affairs shall, under the direction of the president and with the approval of the board of trustees, be responsible for: the promulgation of rules governing student conduct both on and off campus; the coordination of student extracurricular activities including all student (or student-connected) organizations; the administration of all residence and dining hall facilities, including the operation of the Fawcett center for tomorrow; nonacademic student discipline; the student

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

Amended Bylaws (contd)

health service; student union facilities and programs; student athletic programs including intercollegiate athletics, recreation and intramural programs; counseling; office for disability services; student personnel assistant program; off-campus student housing; and international student programs. THE VICE PRESIDENT FOR STUDENT AND URBAN/COMMUNITY AFFAIRS SHALL REPORT TO THE PRESIDENT, AND, AS APPROPRIATE, SHALL CONSULT WITH THE EXECUTIVE VICE PRESIDENT AND PROVOST.

- (I) Vice president for business and ~~administration~~ FINANCE. The major area of responsibility and authority of the vice president for business and ~~administration~~ FINANCE shall be that of the administration of the university BUSINESS, ADMINISTRATIVE, AND FINANCIAL operations. Without limiting the generality of the foregoing, the vice president for business and ~~administration~~ FINANCE shall, under the direction of the ~~president~~ SENIOR VICE PRESIDENT FOR BUSINESS AND FINANCE AND CHIEF FINANCIAL OFFICER and with the approval of the board of trustees, be responsible and have the requisite authority for: ~~the conduct and evaluation of all business and administrative activities and procedures, including ADMINISTRATIVE OPERATIONS AND COORDINATION OF THE UNIVERSITY CONTROLLER, RESOURCE PLANNING AND INSTITUTIONAL ANALYSIS, AND THE UNIVERSITY TREASURER, EXCEPTING THEREFROM THOSE FUNCTIONS RESERVED EXCLUSIVELY TO THE BOARD TREASURER AND TRUSTEES IN PARAGRAPH (H)(2) OF RULE 3335-1-02 OF THE ADMINISTRATIVE CODE;~~ management improvement AND QUALITY programs; ~~internal auditing;~~ business management OPERATIONS; FACILITY PLANNING AND DEVELOPMENT; ~~excepting therefrom those functions reserved exclusively to the board treasurer and trustees in paragraph (H)(2) of rule 3335-1-02 of the Administrative Code; the development, allocation, utilization, and maintenance of the physical facilities; the function of the university architect and physical planning for the university; real estate and property management services; university trademark and licensing programs; university public safety; university-wide environmental health and safety; and the coordination of all matters administratively assigned to the other vice presidents which relate to the business and administrative areas of the university.~~
- (J) ~~SENIOR Vice~~ VICE president for health sciences AND DEAN OF THE COLLEGE OF MEDICINE AND PUBLIC HEALTH. The major area of responsibility and authority of the SENIOR vice president for health sciences AND DEAN OF THE COLLEGE OF MEDICINE AND PUBLIC HEALTH shall be ~~that of the health sciences~~ THE ACADEMIC MEDICAL CENTER of the university. THE ACADEMIC MEDICAL CENTER INCLUDES THE COLLEGE OF MEDICINE AND PUBLIC HEALTH; THE PRIOR HEALTH SCIENCES LIBRARY; CENTERS DESIGNATED BY THE PROVOST TO BE PART OF THE ACADEMIC MEDICAL CENTER; AND ALL HOSPITALS, HEALTH SERVICES, AND HEALTH CARE DELIVERY ENTERPRISES OWNED AND/OR OPERATED WHOLLY OR IN PART BY THE UNIVERSITY EXCLUSIVE OF 1) THOSE CLINICS OPERATED BY OTHER COLLEGES AND 2) THE DEPARTMENTAL PRACTICE PLAN CORPORATIONS. Without limiting the generality of the foregoing, the SENIOR vice president for health sciences AND DEAN OF THE COLLEGE OF MEDICINE AND PUBLIC HEALTH shall, under the direction of the president AND PROVOST and with the approval of the board of trustees, ~~be responsible and have RESPONSIBILITY the requisite authority for: the university hospitals; center for mental retardation and developmental disabilities; comprehensive cancer center; center for continuing health sciences education; agreements and cooperative arrangements with various regional and governmental hospitals; health sciences library; center for health policy studies; office of geriatrics and gerontology; Cleveland clinic foundation health sciences center of the Ohio state university; and medical biotechnology~~ ADVANCING THE ACADEMIC MISSION OF TEACHING, RESEARCH, AND SERVICE AND HAVE AUTHORITY OVER THE ACADEMIC MEDICAL CENTER; AND SHALL BE RESPONSIBLE FOR AGREEMENTS AND COOPERATIVE

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

Amended Bylaws (contd)

ARRANGEMENTS BETWEEN THE ACADEMIC MEDICAL CENTER AND NON-UNIVERSITY HEALTH CARE PROVIDERS. THE SENIOR VICE PRESIDENT FOR HEALTH SCIENCES AND DEAN OF THE COLLEGE OF MEDICINE AND PUBLIC HEALTH SHALL REPORT TO THE PRESIDENT REGARDING ALL ADMINISTRATIVE AND FISCAL MATTERS, AND TO THE EXECUTIVE VICE PRESIDENT AND PROVOST REGARDING ALL ACADEMIC MATTERS.

- (K) Vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences. The major area of responsibility and authority of the vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences shall be that of serving as ~~academic~~ dean of the college of food, agricultural, and environmental sciences, including the school of natural resources and the agricultural technical institute, and administrative responsibility for the Ohio agricultural research and development center and the Ohio state university extension. Without limiting the generality of the foregoing, the vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: the administrative details and authorization for all expenditures OF AGRICULTURAL ADMINISTRATION which shall be in accordance with policies and procedures of the Ohio state university AND OVERSIGHT OF OUTREACH AND ENGAGEMENT PROGRAMS IN FURTHERANCE OF THE UNIVERSITY'S LAND-GRANT MISSION. The vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences shall report to the president of the university for all administrative and fiscal affairs and to the ~~senior~~ EXECUTIVE vice president and provost ~~of the university for ON ALL academic affairs, including appointment, tenure, and promotion of all faculty MATTERS.~~
- (L) Vice president for development and president of the university foundation. The major area of responsibility and authority of the vice president for development and president of the university foundation shall be the administration of the development activities of the university and serving as president of the university foundation. Without limiting the generality of the foregoing, the vice president for development and president of the university foundation shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for:
- (1) As vice president for development, the management and direction of fund raising, including individual, corporate and foundation giving; formulating policy recommendations; overseeing a university-wide review system for all fund raising projects and coordinating fund raising goals with the academic planning process; AND
 - (2) As president of the university foundation, ~~be responsible for~~ the proper management and coordination of the activities of the foundation, AND assisting the board of directors in developing long-range fund raising activities, as well as other related functions which serve to enhance the university.

THE VICE PRESIDENT FOR DEVELOPMENT AND PRESIDENT OF THE UNIVERSITY FOUNDATION SHALL REPORT TO THE PRESIDENT, AND, AS APPROPRIATE, SHALL CONSULT WITH THE EXECUTIVE VICE PRESIDENT AND PROVOST.

- (M) Vice president for research. The major area of responsibility and authority of the vice president for research shall be that of encouraging, stimulating, and coordinating the research programs of the university. Without limiting the generality of the foregoing, the vice president for research shall, under the direction of the ~~president~~ EXECUTIVE VICE PRESIDENT AND PROVOST and with the approval of the board of trustees, be

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responsible and have the requisite authority for: developing broad policies and operating procedures for the research activities of the university; stimulating research developments and assisting in the evaluation of the total research program of the university; providing advice and assistance to college research administrators ~~as they develop their~~ IN THE DEVELOPMENT OF research programs within the college COLLEGES; supplying coordinated leadership in securing governmental, industrial, and individual support for the research programs of the university; developing the interdepartmental and inter-college cooperative arrangements for the administration of the research projects; in cooperation with the ~~senior~~ EXECUTIVE vice president and provost and the dean of the graduate school, assist in the coordination of the research programs and the instructional program of the university; and in cooperation with the vice president for business and ~~administration~~ FINANCE, be responsible for developing the contracting procedures and contract terms for sponsored research undertaken by the colleges and divisions of the university. THE VICE PRESIDENT FOR RESEARCH SHALL REPORT TO THE EXECUTIVE VICE PRESIDENT AND PROVOST AND, AS APPROPRIATE, SHALL CONSULT WITH THE PRESIDENT.

(N) VICE PRESIDENT FOR UNIVERSITY RELATIONS. THE MAJOR AREA OF RESPONSIBILITY AND AUTHORITY OF THE VICE PRESIDENT FOR UNIVERSITY RELATIONS SHALL BE THE COMMUNICATIONS, PUBLIC RELATIONS, AND MARKETING OF THE UNIVERSITY. WITHOUT LIMITING THE GENERALITY OF THE FOREGOING, THE VICE PRESIDENT FOR UNIVERSITY RELATIONS SHALL, UNDER THE DIRECTION OF THE PRESIDENT AND WITH THE APPROVAL OF THE BOARD OF TRUSTEES, BE RESPONSIBLE AND HAVE THE REQUISITE AUTHORITY FOR: DEVELOPING BROAD POLICIES AND OPERATING PROCEDURES FOR COMMUNICATIONS, PUBLIC RELATIONS, AND MARKETING ACTIVITIES IN SUPPORT OF THE UNIVERSITY'S INSTITUTIONAL GOALS; DEVELOPING AND IMPLEMENTING THE UNIVERSITY'S MARKETING, COMMUNICATIONS, AND PUBLIC RELATIONS STRATEGIES; COORDINATING ALL INTERNAL AND EXTERNAL INSTITUTIONAL MARKETING AND COMMUNICATIONS ACTIVITIES; INSTITUTING AND COORDINATING COLLABORATIVE STRATEGIES AND ACTIVITIES WITH ACADEMIC AND ACADEMIC-SUPPORT UNITS; PRESENTING THE UNIVERSITY PROPERLY TO ITS KEY AUDIENCES NATIONALLY AND STATEWIDE; AND INFORMING THE UNIVERSITY'S CONSTITUENCIES ABOUT THE MANY BENEFITS IT OFFERS AND SERVICES IT PROVIDES. THE VICE PRESIDENT FOR UNIVERSITY RELATIONS SHALL REPORT TO THE PRESIDENT, AND, AS APPROPRIATE, SHALL CONSULT WITH THE EXECUTIVE VICE PRESIDENT AND PROVOST.

(O) ~~Vice president for human resources. The major area of responsibility and authority of the vice president for human resources shall be the development and administration of human resources programs and services for faculty and staff. Without limiting the generality of the foregoing, the vice president for human resources shall, under the direction of the president and subject to the approval of the board of trustees, be responsible and have the requisite authority for: professional and staff employment services; employee relations, including negotiating with the labor unions; benefits planning and administration; classification and compensation, including determining which positions are to be in the unclassified and classified service; payroll; appointments processing; affirmative action/diversity; dispute resolution, including civil rights; performance management; personnel research and human resources information systems; staff training and development; organization development; faculty/staff assistance; child care; work and family programs; veterans affairs; partner/spouse assistance; recognition and awards; and retirement affairs.~~

(P)

(O) ~~Vice president for legal affairs and general~~ GENERAL counsel. The major area of responsibility and authority of the ~~vice president for legal affairs and~~ general counsel shall be that of administration of legal affairs for the university. Without limiting the generality of

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
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the foregoing, the ~~vice president and~~ general counsel shall provide legal advice to the board of trustees, the president, and university officers and administrators. The ~~vice president and~~ general counsel shall, subject to the Ohio Revised Code sections 109.02, 109.12 and 3345.15, be the chief legal officer of the university and supervise all legal work performed on behalf of the university, including legal and contract services. The ~~vice president and~~ general counsel shall ~~normally~~ serve in an appropriate capacity with university affiliated organizations to coordinate ~~the legal affairs of~~ MATTERS BETWEEN the university and these affiliated organizations. The ~~vice president and~~ general counsel, working with the secretary of the board of trustees, shall be responsible for the safekeeping of the university's legal documents and records.

~~(Q)~~

(P)

Executive assistant to the president. The major area of responsibility and authority of the executive assistant to the president shall be that of MANAGING THE OFFICE OF THE PRESIDENT; providing staff assistance relative to policy analysis; gathering information necessary to facilitate presidential decisions; performing any functions for the president that do not require the president's direct attention; serving as staff consultant and facilitator in the resolution of problems which cut across the university; advising the president on ~~a wide range of~~ organizational and policy decisions; serving, as the designee of the president, in committee meetings, university functions, and community events/affairs; AND preparing reports and developing special position papers and other presentations for the office of the president.

~~(R) Offices of president's executive committee members. Each member of the president's executive committee shall, in turn, be the executive head of the office of their division. They shall be responsible for the administration of that office subject to the control of the president. Within each executive committee member's office there shall be such principal administrative officials as are recommended by the president and approved by the board.~~

~~(S) Special assistants to the president. The special assistants to the president shall render such service and have such responsibility and authority as the president may from time to time direct.~~

~~(T) Council of deans.~~

~~(1) The president of the university, the senior vice president and provost, the deans of the colleges, the vice president for research, the dean of the graduate school, the deans and directors of the regional campuses, the dean for undergraduate studies for arts and sciences, and the director of libraries shall comprise the council of deans of the university. The president shall be chair of the council, the senior vice president and provost shall be vice chair, and the senior vice president and provost's designee shall serve as secretary. In the temporary absence of the president, the duties of the presiding officer shall be assumed by the senior vice president and provost.~~

~~(2) The council of deans shall meet on the call of the chair. The council of deans shall serve as an advisory council to the president.~~

~~(U)~~

(Q)

~~President and~~ ADVISORY committees ~~of the executive committee~~. The president and, SUBJECT TO THE DIRECTION OF THE PRESIDENT, each member of the president's ~~executive committee~~ PLANNING CABINET shall have authority to designate advisory committees to advise in affairs relating to ~~the university~~ THEIR RESPECTIVE RESPONSIBILITIES. ~~These~~ THESE committees shall have such responsibilities as are assigned to them, and ~~their~~ COMMITTEE membership shall be determined by the person

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
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Amended Bylaws (contd)

designating the committee. ANY SUCH COMMITTEE MAY BE DISCHARGED AT ANY TIME BY THE PERSON DESIGNATING IT.

(R) PRINCIPAL ADMINISTRATIVE OFFICIALS.

(1) THE TERM "PRINCIPAL ADMINISTRATIVE OFFICIAL" SHALL INCLUDE THE MEMBERS OF THE PRESIDENT'S PLANNING CABINET, THE DEANS OF THE COLLEGES AND THE DEAN AND DIRECTORS OF REGIONAL CAMPUSES AND THEIR DESIGNATED STAFFS, THE DIRECTOR OF THE UNIVERSITY LIBRARIES, CHAIRS OF ACADEMIC DEPARTMENTS, DIRECTORS OF SCHOOLS AND ACADEMIC CENTERS, AND THE DIRECTOR OF ATHLETICS. THE MEMBERS OF THE PRESIDENT'S PLANNING CABINET SHALL IDENTIFY TO THE PRESIDENT SUCH OTHER PERSONS IN THEIR AREAS OF RESPONSIBILITY WHO SHALL BE CONSIDERED PRINCIPAL ADMINISTRATIVE OFFICIALS OF THE UNIVERSITY.

(2) THE PRESIDENT OF THE UNIVERSITY AND THE MEMBERS OF THE PRESIDENT'S PLANNING CABINET SHALL BE RESPONSIBLE FOR CONDUCTING BOTH ANNUAL AND PERIODIC FORMAL REVIEWS OF THE PRINCIPAL ADMINISTRATIVE OFFICIALS IN THEIR AREAS OF RESPONSIBILITY.

(a) THE PURPOSE OF THE ANNUAL REVIEW SHALL BE:

- (i) TO EVALUATE THE OFFICIAL'S PERFORMANCE;
- (ii) TO PROVIDE INFORMATION FOR IMPROVEMENT;
- (iii) TO DETERMINE WHETHER THE OFFICIAL SHOULD BE RECOMMENDED FOR CONTINUED APPOINTMENT; AND
- (iv) TO RECOMMEND COMPENSATION.

(b) THE PURPOSE OF THE FORMAL PERIODIC REVIEW SHALL BE:

- (i) TO EVALUATE IN A COMPREHENSIVE MANNER THE OFFICIAL'S PERFORMANCE THROUGH FORMAL REVIEW PROCEDURES;
- (ii) TO PROVIDE INFORMATION FOR IMPROVEMENT; AND
- (iii) TO DETERMINE WHETHER OR NOT THE OFFICIAL SHOULD BE RECOMMENDED FOR CONTINUED APPOINTMENT.

(c) RECOMMENDATIONS SHALL BE FORWARDED TO THE PRESIDENT.

(3) PERIODIC FORMAL REVIEWS FOR DEANS SHALL BE CONDUCTED TOWARD THE CONCLUSION OF EACH FIVE-YEAR PERIOD OF SERVICE; FOR CHAIRS, DIRECTORS OF SCHOOLS AND MAJOR CENTERS TOWARD THE CONCLUSION OF EACH FOUR-YEAR PERIOD OF SERVICE; AND FOR OTHER PRINCIPAL ADMINISTRATIVE OFFICIALS TOWARD THE CONCLUSION OF EACH FOUR-YEAR PERIOD OF SERVICE.

(4) CRITERIA FOR EVALUATION SHALL BE ESTABLISHED AND DEFINED BY THE MEMBERS OF THE PRESIDENT'S PLANNING CABINET IN CONSULTATION WITH THE PERSONS EVALUATED AND THE PRESIDENT. QUALITIES TO BE EVALUATED SHALL INCLUDE BUT NOT BE LIMITED TO: KNOWLEDGE AND

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
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Amended Bylaws (contd)

ABILITY, INITIATIVE, JUDGMENT, LEADERSHIP CAPACITY, TACT, ABILITY TO COMMUNICATE EFFECTIVELY AND RESOLVE CONFLICTS; COMMITMENT TO PERSONAL AND PROFESSIONAL GROWTH AND ASSISTING OTHERS TO ACHIEVE SUCH GROWTH; ABILITY TO MANAGE BUDGETS, DELEGATE RESPONSIBILITY, AND ESTABLISH INTELLIGENT PRIORITIES IN THE ADMINISTRATOR'S AREA OF RESPONSIBILITY; AND COMMITMENT TO THE MISSION AND GOALS OF THE INSTITUTION.

- (5) IN GENERAL, EACH REVIEW SHALL BE PERFORMED BY THE PERSON TO WHOM THE PRINCIPAL ADMINISTRATIVE OFFICIAL REPORTS, IN CONSULTATION WITH THE PRINCIPAL ADMINISTRATIVE OFFICIAL AND PERSONS WHO REPORT TO OR THROUGH THE OFFICIAL BEING REVIEWED OR BY A COMMITTEE APPOINTED BY THE PERSON TO WHOM THE OFFICIAL REPORTS.

~~(V)~~

(S) University hospitals board.

(1) through (4) unchanged.

~~(W)~~

(T) The Arthur G. James cancer hospital and THE RICHARD J. SOLOVE research institute board.

- (1) The Arthur G. James cancer hospital and THE RICHARD J. SOLOVE research institute board shall be responsible to the board of trustees for establishing policy, maintaining quality patient care and providing for organization management and planning within the Arthur G. James cancer hospital and THE RICHARD J. SOLOVE research institute. The James cancer hospital board shall be accountable through the president to the university board of trustees. The bylaws of the James cancer hospital board will be subject to the approval of the university board of trustees.

- (2) The Arthur G. James cancer hospital and THE RICHARD J. SOLOVE research institute board shall be comprised of two members of the university board of trustees, the director of the Arthur G. James cancer hospital and THE RICHARD J. SOLOVE research institute, the executive director of university hospitals, a senior physician and faculty member, two senior university administrators, and two citizens from the general public all appointed by the university board of trustees in consultation with the university president. The university vice president for health sciences shall be an ex-officio member of the board.

(U) REGIONAL CAMPUSES BOARDS.

- (1) THE LIMA, MANSFIELD, MARION, AND NEWARK BOARDS SHALL ADVISE AND ASSIST THE DEAN/DIRECTORS IN THE ADMINISTRATION OF THEIR RESPECTIVE REGIONAL CAMPUSES. SUBJECT TO THE AUTHORITY AND PERIODIC REVIEW OF THE UNIVERSITY BOARD OF TRUSTEES, EACH REGIONAL BOARD SHALL:

(a) DEVELOP SUPPORT FOR THE REGIONAL CAMPUS IN THEIR SERVICE AREA;

(b) ADVISE THE DEAN/DIRECTORS CONCERNING LOCAL EDUCATIONAL NEEDS, AND PERCEPTIONS OF UNIVERSITY PROGRAMS;

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
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Amended Bylaws (contd)

- (c) SERVE AS AN ADVOCATE FOR THE NEEDS OF THE REGIONAL CAMPUS IN LOCAL AND STATE GOVERNMENT AGENCIES, AND IN THE LEGISLATURE;
 - (d) PARTICIPATE IN THE STRATEGIC PLANNING PROCESS FOR THE REGIONAL CAMPUS;
 - (e) REVIEW AND PROVIDE A RECOMMENDATION WITH RESPECT TO CURRENT FUNDS AND CAPITAL BUDGETS PRIOR TO THEIR SUBMISSION TO THE UNIVERSITY BOARD OF TRUSTEES BY THE PRESIDENT; AND
 - (f) COORDINATE WITH THE BOARD OF THE APPROPRIATE TECHNICAL COLLEGE IN ALL AREAS OF COMMON INTEREST.
- (2) EACH REGIONAL CAMPUS BOARD SHALL BE COMPOSED OF ELEVEN MEMBERS APPOINTED BY THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES IN CONSULTATION WITH THE PRESIDENT OF THE UNIVERSITY; ONE MEMBER SHALL BE A MEMBER OF THE UNIVERSITY BOARD OF TRUSTEES; NINE MEMBERS SHALL BE PRIVATE CITIZENS WHO HAVE AN INTEREST IN AND KNOWLEDGE OF HIGHER EDUCATION AND WHO RESIDE WITHIN THE AREA SERVED BY THE INSTITUTION; AND ONE MEMBER SHALL BE A STUDENT WHO IS CURRENTLY ENROLLED AT THE APPLICABLE REGIONAL CAMPUS AND SHALL HAVE NO VOTING POWER ON THE BOARD. SHALL NOT BE CONSIDERED AS A MEMBER OF THE BOARD IN DETERMINING WHETHER A QUORUM IS PRESENT, AND SHALL NOT BE ENTITLED TO ATTEND EXECUTIVE SESSIONS.

THE EXECUTIVE VICE PRESIDENT AND PROVOST OR THE PROVOST'S DESIGNEE, IN COOPERATION WITH THE APPROPRIATE DEAN/DIRECTOR, SHALL SERVE AS THE LIAISON BETWEEN THE REGIONAL BOARDS AND THE VARIOUS COLLEGES AND DEPARTMENTS OF THE UNIVERSITY, AND MAY ATTEND ALL MEETINGS OF THE BOARDS. THE APPLICABLE CHAIR OF THE FACULTY ASSEMBLY SHALL SERVE AS A RESOURCE PERSON FOR THE APPROPRIATE REGIONAL BOARD AND, IN ORDER TO SERVE THAT FUNCTION, MAY ATTEND ALL PUBLIC MEETINGS OF THE APPROPRIATE REGIONAL BOARD.

Rescinded Rules

~~3335-3-01 Office of the president.~~

~~(A) The office of the president shall consist of:~~

- ~~(1) The president,~~
- ~~(2) Executive assistant to the president,~~
- ~~(3) The special assistants to the president, and~~
- ~~(4) The executive director of university communications.~~

~~(B) The office of the president shall include such additional officers as the president, with the consent of the board, may from time to time appoint. (B/T 10/5/73, B/T 4/6/79, B/T 11/2/90, B/T 7/12/91)~~

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
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Rescinded Rules (contd)

~~3335-3-02 Offices of the executive committee members.~~

- ~~(A) Each member of the president's executive committee shall, in turn, be the executive head of the office of their division. They shall be responsible for the administration of that office, subject to the control of the president. Within each executive committee member's office there shall be such principal administrative officials as are recommended by the president and approved by the board (rule 3335-3-17 of the Administrative Code).~~
- ~~(B) Appropriate records shall be kept by these offices and shall be available to the president or the appropriate executive committee member upon request.~~
- ~~(C) Unless otherwise specified, all assigned responsibilities shall be on a university-wide basis, including the regional campuses of the university.~~

~~3335-3-03 The president.~~

- ~~(A) The president shall be the chief executive officer of the Ohio state university and shall be responsible for the entire administration of the university, subject to the control of the board of trustees and excepting therefrom those functions reserved exclusively to the board treasurer and trustees in paragraph (H)(2) of rule 3335-1-02 of the Administrative Code. The president shall lead in fostering and promoting education and research as the primary aims of the university. It shall be the duty of the president to enforce the bylaws, rules and regulations of the board of trustees and, as a member of the faculty, to interpret to the board proposals and actions of the faculty. The president is hereby clothed with the authority requisite to that end.~~
- ~~(B) Any authority or responsibility of the president may be delegated by the president to another person in the office of the president or to any other member of the faculty or staff of the university. Delegation of major areas of authority or responsibility shall have the prior consent of the board of trustees.~~
- ~~(C) After consultation with the steering committee of the university senate, the president may recommend to the board of trustees candidates for honorary degrees. The number of candidates so recommended shall be limited to eight per calendar year. This right and its limitation in no way abrogates the power of the university senate to recommend candidates for honorary degrees (rule 3335-5-41 of the Administrative Code).~~
- ~~(D) The president shall be a voting member of all college faculties, of the graduate school faculty, and of the faculty of the arts and sciences, and shall be a voting member and presiding officer of the university faculty (see rules 3335-5-19 to 3335-5-25 of the Administrative Code) and of the university senate. The president shall appoint all committees of the university faculty and of the university senate, unless membership has been designated by rule (see paragraph (A)(1) of rule 3335-5-46 of the Administrative Code).~~
- ~~(E) All members of the faculty shall be responsible to the chair of their department or to the director of their school and through the chair or director to the dean and the president for the faithful and efficient performance of their duties. Every other member of the university staff shall be so responsible to his or her administrative head and through the administrative head (and when applicable) to his or her director and dean, and then to the president. For the usual method of communication between a member of the faculty and the president, see rule 3335-5-10 of the Administrative Code. The usual method of communication for all other members of the university staff shall be through their administrative head, and (when applicable) to the director and dean, and through them to the appropriate staff member and then to the president.~~

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
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Rescinded Rules (contd)

~~3335-3-04 Special assistants to the president.~~

~~The special assistants to the president shall render such service and have such responsibility and authority as the president may from time to time direct. (B/T 10/5/73)~~

~~3335-3-05 President's executive committee.~~

- ~~(A) The president's executive committee shall consist of the president; the senior vice president and provost; the vice president for student and urban/community affairs; the vice president for business and administration; the vice president for health sciences; the vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences; the vice president for development and president of the university foundation; the vice president for research; the vice president for finance; the vice president for human resources; the vice president for legal affairs and general counsel; the executive assistant to the president; the executive director of university communications; special assistants; the executive dean for the arts and sciences; and the executive dean for the professional colleges.~~
- ~~(B) Each member of the president's executive committee shall have a major area of responsibility as assigned to them by the president with the consent of the board of trustees. They shall, subject to the control of the president, exercise authority within their major area of responsibility and such other areas as may be assigned to them by the president from time to time.~~
- ~~(C) Assignment of specific areas of responsibility to members of the president's executive committee shall be made by the president with the approval of the board of trustees. (B/T 10/5/73, B/T 4/6/79, B/T 4/4/80, B/T 12/10/81, B/T 5/7/82, B/T 6/10/82, B/T 7/9/82, B/T 7/8/83, B/T 10/4/85, B/T 11/2/90, B/T 7/12/91, B/T 11/6/92, B/T 7/8/94, B/T 5/3/96, B/T 4/4/97, B/T 4/3/98)~~

~~3335-3-06 Senior vice president and provost.~~

- ~~(A) The senior vice president and provost shall be the executive head of the office of academic affairs and is the chief academic officer of the university.~~
- ~~(B) The major area of responsibility and authority of the senior vice president and provost shall be that of the instructional and faculty affairs of the university. Without limiting the generality of the foregoing, the senior vice president and provost shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: providing coordinated leadership for the development and evaluation of curricular patterns and teaching methods; the selection, promotion, professional development, tenure and salary of instructional staff; through the office for the coordination of minority affairs and in cooperation with the other existing agencies of the university, the development and maintenance of supplemental programs for the recruitment, orientation, counseling, tutoring, and financial assistance for minority students and the search for necessary funds to support these programs; through the constituent academic divisions, the appraisal of the effectiveness of academic counseling and devising the organization and procedures to improve its effectiveness; the development and administration of policies and operating procedures for registration services including admissions, registration, records, and scheduling; student financial aids and scholarships; the development of the services of the university libraries and other learning resources; in cooperation with the vice president for research, the coordination of research with instruction; the development of instructional programs of the departments of air force aerospace studies, military science and naval science; university systems; the development of the four regional campuses; and as a deputy of the president of the university, the coordination of all matters administratively~~

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
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Rescinded Rules (contd)

~~assigned to the other vice presidents of the university which relate to the academic program of the university.~~

- (C) ~~The principal administrative officials of the office of the senior vice president and provost shall include such associates as may be authorized from time to time. (B/T 7/9/82, B/T 7/8/83, B/T 11/2/90, B/T 7/12/91, B/T 7/8/94, B/T 4/4/97)~~

~~3335-3-07 Secretary of the board of trustees.~~

- (A) ~~The secretary of the board of trustees shall be custodian of and responsible for the official records of the board.~~
- (B) ~~The major area of responsibility and authority of the secretary of the board of trustees shall be that of maintaining the records of the board. Without limiting the generality of the foregoing, the secretary of the board shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: signing, executing, and delivery in the name of the university all deeds, mortgages, bonds, contracts, and other instruments authorized by the board; keep the minutes of all meetings of the board and of the committees of the board; and see that all notices are duly given in accordance with the provisions of the "Bylaws of the Board of Trustees." (B/T 10/5/73, B/T 4/6/79)~~

~~3335-3-071 Vice president for student and urban/community affairs.~~

- (A) ~~The vice president for student and urban/community affairs shall be the executive head of the office of student affairs.~~
- (B) ~~The authority of the vice president for student and urban/community affairs shall be that of the administration of the student services of the university. Without limiting the generality of the foregoing, the vice president for student and urban/community affairs shall, under the direction of the president and with the approval of the board of trustees, be responsible for: the promulgation of rules governing student conduct both on and off campus; the coordination of student extracurricular activities including all student (or student-connected) organizations; the administration of all residence and dining hall facilities, including the operation of the Fawcett center for tomorrow; non-academic student discipline; the student health service; student union facilities and programs; student athletic programs including intercollegiate athletics, recreation and intramural programs; counseling; office for disability services; student personnel assistant program; off-campus student housing; and international student programs.~~
- (C) ~~The principal administrative officials of the office of the vice president for student and urban/community affairs shall include such associates as may be authorized from time to time. (B/T 7/12/91, B/T 3/12/93, B/T 4/3/98)~~

~~3335-3-08 Vice president for business and administration.~~

- (A) ~~The vice president for business and administration shall be the executive head of the office of business and administration.~~
- (B) ~~The major area of responsibility and authority of the vice president for business and administration shall be that of the administration of the university operations. Without limiting the generality of the foregoing, the vice president for business and administration shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: the conduct and evaluation of all business and administrative activities and procedures, including management improvement~~

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
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Rescinded Rules (contd)

~~programs; internal auditing; business management, excepting therefrom those functions reserved exclusively to the board treasurer and trustees in paragraph (H)(2) of rule 3335-1-02 of the Administrative Code; the development, allocation, utilization, and maintenance of the physical facilities; the function of the university architect and physical planning for the university; real estate and property management services; university trademark and licensing programs; university public safety; university-wide environmental health and safety; and the coordination of all matters administratively assigned to the other vice presidents which relate to the business and administrative areas of the university.~~

- ~~(C) The principal administrative officials of the office of business and administration shall include the assistant vice president, administration; associate vice president, physical facilities; assistant vice president, university architect; assistant vice president, business management; assistant vice president, real estate and property management; director, internal auditing; and such other associates as may be authorized from time to time. (B/T 10/5/73, B/T 9/5/75, B/T 4/6/79, B/T 6/10/82, B/T 7/8/83, B/T 11/4/83, B/T 10/4/85, B/T 2/6/87, B/T 11/2/90, B/T 7/12/91, B/T 3/12/93, B/T 7/8/94, B/T 12/2/94, B/T 5/3/96)~~

~~3335-3-12 Vice president for health sciences.~~

- ~~(A) The vice president for health sciences shall be the executive head of the office of health sciences and the designee of the senior vice president and provost in providing academic and budgetary leadership for the colleges of dentistry, medicine and public health, nursing, optometry, pharmacy, and veterinary medicine.~~
- ~~(B) As executive head of the office of health sciences, the major area of responsibility and authority of the vice president for health sciences shall be that of the health sciences of the university. Without limiting the generality of the foregoing, the vice president for health sciences shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: the university hospitals; center for mental retardation and developmental disabilities; comprehensive cancer center; center for continuing health sciences education; agreements and cooperative arrangements with various regional and governmental hospitals; health sciences library; center for health policy studies; office of geriatrics and gerontology; Cleveland clinic foundation health sciences center of the Ohio state university; and medical biotechnology.~~
- ~~(C) As the designee of the senior vice president and provost, the major area of responsibility of the vice president for health sciences shall be that of providing academic and budgetary leadership for the colleges of dentistry, medicine and public health, nursing, optometry, pharmacy, and veterinary medicine. Without limiting the generality of the foregoing, the vice president for health sciences shall, under the direction of and subject to the approval of the senior vice president and provost, be responsible for and have the requisite authority for: the allocation of the general funds budget for academic programs; coordination and development of intercollege programs in the health sciences including recommendations for creation, abolishment, and change in academic units; searches for and review of performance of deans of the colleges of the health sciences, and recommendation to the senior vice president and provost for appointment and reappointment; and conduct of accreditation and program reviews in the colleges of the health sciences, in consultation with the senior vice president and provost.~~
- ~~(D) The principal administrative officials in the office of the vice president for health sciences shall include such other associates as may be authorized from time to time. (B/T 7/9/82, B/T 7/6/84, B/T 6/3/94, B/T 5/3/96, B/T 4/4/97, B/T 8/1/97)~~

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

Rescinded Rules (contd)

~~3335-3-152 Vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences.~~

- ~~(A) The vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences shall be the executive head of the college of food, agricultural, and environmental sciences, the Ohio agricultural research and development center, and the Ohio state university extension which organizations include the college of food, agricultural, and environmental sciences, the school of natural resources, and the agricultural technical institute.~~
- ~~(B) The major area of responsibility and authority of the vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences shall be that of serving as academic dean of the college of food, agricultural, and environmental sciences, including the school of natural resources and the agricultural technical institute, and administrative responsibility for the Ohio agricultural research and development center and the Ohio state university extension. Without limiting the generality of the foregoing, the vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: the administrative details and authorization for all expenditures which shall be in accordance with policies and procedures of the Ohio state university. The vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences shall report to the president of the university for all administrative and fiscal affairs and to the senior vice president and provost of the university for academic affairs, including appointment, tenure, and promotion of all faculty.~~
- ~~(C) The principal administrative officials of the office of agricultural administration and executive dean for food, agricultural, and environmental sciences shall be the director, Ohio agricultural research and development center; the director, Ohio state university extension; the executive dean, college of food, agricultural, and environmental sciences; the director, school of natural resources; and the director, agricultural technical institute. (B/T 12/10/81, B/T 7/8/83, B/T 7/12/91, B/T 12/4/92, B/T 7/8/94, B/T 4/4/97)~~

~~3335-3-153 Vice president for development and president of the university foundation.~~

- ~~(A) The vice president for development and president of the university foundation shall be the executive head of the office of development, and the university foundation office.~~
- ~~(B) The major area of responsibility and authority of the vice president for development and president of the university foundation shall be the administration of the development activities of the university and serving as president of the university foundation. Without limiting the generality of the foregoing, the vice president for development and president of the university foundation shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: as vice president for development, the management and direction of fund raising, including individual, corporate and foundation giving; formulating policy recommendations, overseeing a university-wide review system for all fund raising projects and coordinating fund raising goals with the academic planning process. As president of the university foundation, the individual shall have the requisite authority for the proper management and coordination of the activities of the foundation, assisting the board of directors in developing long-range fund raising activities, as well as other related functions which serve to enhance the university.~~

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

Rescinded Rules (contd)

- (C) ~~The principal administrative officials of the office of the vice president for development and president of the university foundation shall be the associate vice president for development, the director of development services, the director of fund raising, and such other associates as may be authorized from time to time. (B/T 5/7/82, B/T 2/6/87, B/T 7/12/91, B/T 8/1/97)~~

~~3335-3-154 Vice president for research.~~

- (A) ~~The vice president for research shall be the executive head of the office of research.~~
- (B) ~~The major area of responsibility and authority of the vice president for research shall be that of encouraging, stimulating, and coordinating the research programs of the university. Without limiting the generality of the foregoing, the vice president for research shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: developing broad policies and operating procedures for the research activities of the university; stimulating research developments and assisting in the evaluation of the total research program of the university; providing advice and assistance to college research administrators as they develop their research programs within the college; supplying coordinated leadership in securing governmental, industrial, and individual support for the research programs of the university; developing the interdepartmental and inter-college cooperative arrangements for the administration of the research projects; in cooperation with the senior vice president and provost and the dean of the graduate school, assist in the coordination of the research programs and the instructional program of the university; and in cooperation with the vice president for business and administration, be responsible for developing the contracting procedures and contract terms for sponsored research undertaken by the colleges and divisions of the university.~~
- (C) ~~The principal administrative officials in the office of research shall include the associate vice president for research, the executive director of the Ohio state university research foundation, and such other associates as may be authorized from time to time. (B/T 7/9/82, B/T 10/4/85, B/T 11/2/90, B/T 7/12/91, B/T 4/4/97)~~

~~3335-3-155 Vice president for finance.~~

- (A) ~~The vice president for finance shall be the executive head of the office of finance.~~
- (B) ~~The major area of responsibility and authority of the vice president for finance shall be that of the administration of university finances, including planning and resource allocation. Without limiting the generality of the foregoing, the vice president for finance shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: administration of the office of university treasurer, excepting therefrom those functions reserved exclusively to the board treasurer and trustees in paragraph (H)(2) of rule 3335-1-02 of the Administrative Code; formulation, review and monitoring of capital and current funds budgets; managing university debt instruments, investments and cash flow; financial accounting and management; monitoring the state budget process and its impact on the university; indirect cost analysis and recovery; space use projections and planning; enrollment projections and long-range financial planning in the context of the academic mission and goals of the university.~~
- (C) ~~The principal administrative officials in the office of finance shall be the university treasurer, the assistant vice president and assistant provost for resource planning and institutional analysis, the controller, and such other associates as may be authorized from time to time. (B/T 10/4/85, B/T 7/12/91, B/T 12/2/94, B/T 8/1/97)~~

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

Rescinded Rules (contd)

~~3335-3-156 Vice president for human resources.~~

- ~~(A) The vice president for human resources shall be the executive head of the office of human resources.~~
- ~~(B) The major area of responsibility and authority of the vice president for human resources shall be the development and administration of human resources programs and services for faculty and staff. Without limiting the generality of the foregoing, the vice president for human resources shall, under the direction of the president and subject to the approval of the board of trustees, be responsible and have the requisite authority for: professional and staff employment services; employee relations, including negotiating with the labor unions; benefits planning and administration; classification and compensation, including determining which positions are to be in the unclassified and classified service; payroll; appointments processing; affirmative action/diversity; dispute resolution, including civil rights; performance management; personnel research and human resources information systems; staff training and development; organization development; faculty/staff assistance; child care; work and family programs; veterans affairs; partner/spouse assistance; recognition and awards; and retirement affairs.~~
- ~~(C) The principal administrative officials in the office of human resources shall be the associate vice president for employee relations and affirmative action, the assistant vice president for human resources services, the assistant vice president for human resources and organization development, and such other associates as may be authorized from time to time. (B/T 7/12/91, 11/6/92, 5/3/96)~~

~~3335-3-157 Vice president for legal affairs and general counsel.~~

- ~~(A) The vice president for legal affairs and general counsel shall be the executive head of the office of legal affairs.~~
- ~~(B) The major area of responsibility and authority of the vice president for legal affairs and general counsel shall be that of administration of legal affairs for the university. Without limiting the generality of the foregoing, the vice president and general counsel shall provide legal advice to the board of trustees, the president, and university officers and administrators. The vice president and general counsel shall, subject to the Ohio Revised Code sections 109.02, 109.12 and 3345.15, be the chief legal officer of the university and supervise all legal work performed on behalf of the university, including legal and contract services. The vice president and general counsel shall normally serve in an appropriate capacity with university affiliated organizations to coordinate the legal affairs of the university and these affiliated organizations. The vice president and general counsel, working with the secretary of the board of trustees, shall be responsible for the safekeeping of the university's legal documents and records.~~
- ~~(C) The principal administrative officials in the office of legal affairs shall be the deputy general counsel and such other associates as may be authorized from time to time. (B/T 7/12/91, B/T 5/3/96)~~

~~3335-3-158 Executive assistant to the president.~~

~~Executive assistant to the president. The major area of responsibility and authority of the executive assistant to the president shall be that of providing staff assistance relative to policy analysis; gathering information necessary to facilitate presidential decisions; performing any functions for the president that do not require the president's direct attention; serving as staff~~

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

Rescinded Rules (contd)

~~consultant and facilitator in the resolution of problems which cut across the university; advising the president on a wide range of organizational and policy decisions; serving, as the designee of the president, in committee meetings, university functions, and community events/affairs; preparing reports and developing special position papers and other presentations for the office of the president. (B/T 11/02/90, B/T 7/12/91, B/T 5/3/96)~~

~~3335-3-17 Principal administrative officials.~~

- ~~(A) The term "principal administrative official" shall include the members of the president's executive committee, the deans of the colleges and the dean and directors of regional campuses and their designated staffs, the director of the university libraries, chairs of academic departments, directors of schools and academic centers, and the athletic director. The members of the president's executive committee shall identify to the president such other persons in their areas of responsibility who shall be considered principal administrative officials of the university.~~
- ~~(B) Principal administrative officials shall be appointed for one-year terms by the board of trustees, upon the nomination of the president. Recommendations regarding these appointments will be made to the president following appropriate consultation.~~
- ~~(C) The president of the university and the members of the president's executive committee shall be responsible for conducting both annual and periodic formal reviews of the principal administrative officials in their areas of responsibility.~~
 - ~~(1) The purpose of the annual review shall be:~~
 - ~~(a) To evaluate the administrator's performance;~~
 - ~~(b) To provide information for improvement;~~
 - ~~(c) To determine whether the administrator should be recommended for continued appointment; and~~
 - ~~(d) To recommend compensation for the subsequent year.~~
 - ~~(2) The purpose of the formal periodic review shall be:~~
 - ~~(a) To evaluate in a comprehensive manner the administrator's performance through formal review procedures;~~
 - ~~(b) To provide information for improvement; and~~
 - ~~(c) To determine whether or not the administrator should be recommended for continued appointment.~~
 - ~~(3) Recommendations shall be forwarded to the president.~~
- ~~(D) Periodic formal reviews for deans shall be conducted toward the conclusion of each five-year period of service; for chairs, directors of schools and major centers toward the conclusion of each four-year period of service; and for other principal administrators toward the conclusion of each four-year period of service.~~

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

Rescinded Rules (contd)

- (E) ~~Criteria for evaluation shall be established and defined by the members of the president's executive committee in consultation with the persons evaluated and the president. Qualities to be evaluated shall include but not be limited to: knowledge and ability, initiative, judgment, leadership capacity, tact, ability to communicate effectively and to resolve conflicts; commitment to personal and professional growth and to assisting others to achieve such growth; ability to manage budgets, delegate responsibility, and establish intelligent priorities in the administrator's area of responsibility; and commitment to the work of the institution.~~
- (F) ~~In general, each review will be performed by the principal administrative official, in consultation with the persons who report to or through the administrator being reviewed or by a committee appointed by the president, the appropriate member of the president's executive committee, dean or director.~~

~~3335-3-23 President and staff committees.~~

~~The president and each member of the president's executive committee shall have the authority to designate advisory committees to advise in affairs relating to the university. Those committees shall have such responsibilities as are assigned to them and their membership shall be determined by the person designating the committee. (B/T 10/5/73, B/T 11/2/90)~~

~~3335-3-24 Power of executive committee members to designate committees.~~

- (A) ~~Subject to the direction of the president, each member of the president's executive committee shall have the authority to designate advisory committees (whether called councils, boards, commissions or committees) to advise him or her in affairs relating to his or her responsibilities at the university. These committees shall have such responsibilities as are assigned to them by the executive committee member and their membership shall be determined by that executive committee member. Their reports shall be made to the executive committee member designating them, unless otherwise directed.~~
- (B) ~~Committees designated by an executive committee member may be discharged by him or her at any time.~~

Amended Rule

3335-3-22 Council of deans.

- (A) ~~The president of the university, the senior EXECUTIVE vice president and provost, the deans of the colleges, THE SENIOR VICE PRESIDENT FOR BUSINESS AND FINANCE AND CHIEF FINANCIAL OFFICER, the vice president for research, the dean of the graduate school, the deans and directors of the regional campuses, the dean for undergraduate studies for arts and sciences, and the director of libraries shall comprise the council of deans of the university. The president shall be chair of the council, the senior EXECUTIVE vice president and provost shall be vice chair OF THE COUNCIL, and the senior vice president and provost's designee shall serve as secretary. In the temporary absence of the president, the duties of the presiding officer shall be assumed by the senior vice president and provost.~~
- (B) The council of deans shall meet on the call of the chair. The council of deans shall serve as an advisory council to the president. (B/T 10/5/73, B/T 2/2/79, B/T 4/3/81, B/T 7/9/82, B/T 3/2/84, B/T 12/5/86, B/T 11/2/90, B/T 5/3/96, B/T 4/4/97, B/T 10/1/99)

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Bylaws of the Board of Trustees and Rules of the University Faculty be adopted.

PERSONNEL ACTIONS

Resolution No. 2000-50

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the September 1, 1999 meeting of the Board, including the following Appointments, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Title, as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved July 22 and August 26, 1999, by the Hospitals Board be ratified.

Appointments

Name: KEITH E. ALLEY
Title: Interim Vice President
Office: Research
Term: November 1, 1999 through June 30, 2000
Present Position: Professor, College of Dentistry

Name: GREG M. ALLENBY
Title: Professor (The Helen C. Kurtz Chair in Marketing)
Department: Marketing
Term: October 1, 1999 through September 30, 2004
Present Position: Associate Professor (The W. Arthur Cullman Designated Professorship in Marketing)

Name: DAVID GOLDBERGER
Title: Professor (The Isadore and Ida Topper Professorship in Law)
College: Law
Effective: October 1, 1999

Name: JAMES E. MEEKS
Title: Professor (Jacob E. Davis Professorship in Law)
College: Law
Effective: October 1, 1999
Present Position: Professor (Presidents Club Professorship in Law)

Name: JOHN B. QUIGLEY, JR.
Title: Professor (Presidents Club Professorship in Law)
College: Law
Effective: October 1, 1999

Name: GREGORY M. TRAVALIO
Title: Professor (Lawrence D. Stanley Professorship in Law)
College: Law
Effective: October 1, 1999

PERSONNEL ACTIONS (contd)

Leaves of Absence Without Salary

DAVID B. HURON, Professor, School of Music, effective Autumn Quarter 1999, to serve as the Ernest Bloch Visiting Professor in the Department of Music at the University of California-Berkeley.

REZA S. ABHARI, Associate Professor, Department of Aerospace Engineering, Applied Mechanics, and Aviation, effective October 1, 1999 through September 30, 2000, to complete a number of research projects.

Professional Improvement Leaves

POK-SANG LAM, Associate Professor, Department of Economics, effective Autumn Quarter 1999 and Winter Quarter 2000.

MOHAMAD PARNIANPOUR, Associate Professor, Department of Industrial, Welding and Systems Engineering, effective Winter Quarter and Spring Quarter 2000.

Emeritus Title

RICHARD H. REUNING, College of Pharmacy, with the title Professor Emeritus, effective October 1, 1999.

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

August 1999

Sunil S. Advani, M.D., General Medicine, PGY1 Limited, 7/1/99-6/30/01
Steven K. Clinton, M.D., Ph.D., Hematology/Oncology, Attending, 7/1/99-6/30/01
Michelle Couture, P.A., Internal Medicine, Physician Extenders, 7/1/99-6/30/01
Lawrence A. DeRenne, M.D., General Pathology, Attending, 7/1/99-6/30/01
Douglas DiOrio, M.D., Family Medicine, Attending, 7/1/99-6/30/01
James Gahman, M.D., Family Medicine, Courtesy, 7/1/99-6/30/01
Gayle M. Gordillo, M.D., Plastic Surgery, Attending, 8/1/99-6/30/00
Deborah A. Gordish, M.D., General Medicine, Attending, 7/12/99-6/30/01
Benita Jackson, M.D., School of Public Health, Attending, 7/1/99-6/30/01
Elizabeth F. Jongleux, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Garrett T. Kelly, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Sean I. Malone, M.D., General Medicine, Attending, 7/1/99-6/30/00
Tasos Manokas, D.O., Gastroenterology, Attending, 7/1/99-6/30/00
Charles E. Martin, C.R.N.A., Anesthesiology, Physician Extenders, 10/1/98-6/30/00
Jennifer J. Mastruserio, M.D., General Pediatrics, Courtesy, 6/8/99-6/30/00
Cora F. McNally, M.D., Infectious Disease, Attending, 7/1/99-6/30/00
Lori D. Meyers, M.D., Anesthesiology, Attending, 7/1/99-6/30/00
Andrew R. Murry, M.D., General Medicine, Courtesy, 7/1/99-6/30/00
Kannan Natarajan, M.D., Diagnostic Radiology, Attending, 7/1/99-6/30/00
James O'Brien, Jr., M.D., Internal Medicine, Attending, 7/1/99-6/30/00
Anastasios Pantelidis, M.D., Anesthesiology, Attending, 7/1/99-6/30/00
Barbara M. Rogers, M.D., Anesthesiology, Attending, 7/1/99-6/30/00
Daniel S. Sinclair, M.D., Diagnostic Radiology, Attending, 7/1/99-6/30/00
Adam C. Tzagournis, M.D., Gastroenterology, Attending, 7/1/99-6/30/00
Beverly J. Yamour, M.D., Cardiology, Community Affiliate, 4/29/99-6/30/00

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

Request For Additional Privileges Conscious Sedation

August 1999

Philip T. Diaz, M.D., Internal Medicine, Attending
Gayle M. Gordillo, M.D., Surgery, Attending
Michael B. Howie, M.D., Anesthesiology, Attending
Garrett T. Kelly, M.D., Anesthesiology, Attending
Lori D. Meyers, M.D., Anesthesiology, Attending
Koteswara R. Nalluri, M.D., Anesthesiology, Attending

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999

Vivek V. Abhyankar, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
Leslie J. Acakpo-Satchni, Surgery, PGY2 Limited, 7/1/99-6/30/01
David R. Adam, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
John L. Adams, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Anil K. Agarwal, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Charlotte M. Agnone, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
Amit Agrawal, M.D., Otolaryngology, PGY7 Limited, 7/1/99-6/30/01
Anne Albers, M.D., Ph.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
Bruce v. Alden, C.R.N.A., Anesthesiology, Physician Extenders, 7/1/99-6/30/01
Carl M. Allen, D.D.S., Dentistry, Attending, 7/1/99-6/30/01
Hugh D. Allen, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
James N. Allen, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
John G. Allen, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Susan Amazan, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Clark L. Anderson, M.D. Internal Medicine, Attending, 7/1/99-6/30/01
Douglas R. Anderson, D.D.S., Dentistry, Attending, 7/1/99-6/30/01
Diana J. Angus, C.R.N.P., Internal Medicine, Physician Extenders, 7/1/99-6/30/01
Stacy P. Ardoin, M.D., Internal Medicine, PGY3 Limited, 7/1/99-6/30/01
Mary Y. Armanios, M.D., Internal Medicine, PGY4 Limited, 7/1/99-6/30/01
Milton B. Armstrong, M.D., Surgery, Attending, 7/1/99-6/30/01
James A. Arnett, Ph.D., Physical Medicine, Attending/Ph.D., 7/1/99-6/30/01
Lawrence E. Arnold, M.D., Psychiatry, Attending, 7/1/99-6/30/01
Mark W. Arnold, M.D., Surgery, Attending, 7/1/99-6/30/01
Paul M. Arnold, M.D., Surgery, PGY5 Limited, 7/1/99-6/30/01
Talal T. Attar, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
Mark A. Augustyn, M.D., Radiology, PGY3 limited, 7/1/99-6/30/01
John C. Auseon, D.O., Internal Medicine, Courtesy, 7/1/99-6/30/01
Haroon A. Aziz, M.D., Surgery, Courtesy, 7/1/99-6/30/01
Belinda R. Avalos, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Carl R. Backes, D.O., Pediatrics, Courtesy, 7/1/99-6/30/01
James P. Bacon, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Abner H. Bagenstose, III, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
David P. Bahner, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Robert R. Bahnson, M.D., Surgery, Attending, 7/1/99-6/30/01
Ian M. Baird, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Norman D. Baker, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Peter B. Baker, M.D., Pathology, Attending, 7/1/99-6/30/01
Steven P. Balaloski, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Alton J. Ball, M.D., Family Medicine, Courtesy, 7/1/99-6/30/01
Joseph H. Banks, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Gregory W. Baran, M.D., Radiology, Attending, 7/1/99-6/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999 (contd)

Elaine A. Barbieri, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Raymond E. Barker, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Gary Edward Barnett, M.D., Pathology, Attending, 7/1/99-6/30/01
James L. Barrett, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Holly J. Barrows, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
William J. Barson, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Gregory A. Barrett, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Rolf Barth, M.D., Pathology, Attending, 7/1/99-6/30/01
Dmitry Y. Baschinsky, M.D., Pathology, PGY3 Limited, 7/1/99-6/30/01
Rosalind J. Batley, M.D., Physical Medicine, Attending, 7/1/99-6/30/01
Constance J. Bauer, M.D., Radiology, Attending, 7/1/99-6/30/01
Stephen R. Bauer, D.O., Pediatrics, Attending, 7/1/99-6/30/01
Melissa A. Baujan, M.D., Radiology, Attending, 7/1/99-6/30/01
Dennis J. Bauman, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
William H. Bay, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
David A. Beard, M. D., Internal Medicine, Community Affiliate, 7/1/99-6/30/01
Mark A. Bechtel, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
William J. Becker, D.O., Pathology, Attending, 7/1/99-6/30/01
Bryan E. Beggin, D.O., Family Medicine, Attending, 7/1/99-6/30/01
Jay E. Beiharz, D.O., Family Medicine, Community Affiliate, 7/1/99-6/30/01
Paul A. Bekx, M.D., Internal Medicine, PGY3 Limited, 7/1/99-6/30/01
David C. Bell, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Susan D. Bell, R.N., C.N.P., Surgery, Physician Extenders, 7/1/99-6/30/01
Jonathan C. Bender, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
Costantino Benedetti, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Susan C. Benes, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Daniel R. Benner, P.A., Internal Medicine, Physician Extenders, 7/1/99-6/30/01
Joseph C. Bennett, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Robert P. Bennett, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
William F. Bennett, M.D., Radiology, Attending, 7/1/99-6/30/01
Sean A. Benson, D.D.S., Dentistry, PGY2 Limited, 7/1/99-6/30/01
Hugh E. Berckmueller, M.D., Ophthalmology, PGY3 Limited, 7/1/99-6/30/01
Marta A. Bergese, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
Sergio D. Bergese, M.D., Surgery, PGY3 Limited, 7/1/99-6/30/01
Michael J. Besson, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
Shauna L. Bethel, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
Nitin Y. Bhatt, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
Udayan Y. Bhatt, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
Denise L. Blocker, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Denise L. Blocker, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Clara D. Bloomfield, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Michael L. Blumenfeld, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
Carl P. Boesel, M.D., Pathology, Attending, 7/1/99-6/30/01
Leo R. Boggs, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Jennifer A. Bogner, Ph.D., Physical Medicine, Attending/Ph.D., 7/1/99-6/30/01
Andrew B. Bokor, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Robert A. Bornstein, Ph.D., Psychiatry, Attending/Ph.D., 7/1/99-6/30/01
Wanda C. Boudinot, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Harisios Boudoulas, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Olga Boudoulas, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Eric C. Bourekas, M.D., Radiology, Attending, 7/1/99-6/30/01
Mounir Boutros, M.D., Internal Medicine, PGY3 Limited, 7/1/99-6/30/01
Brian L. Bowyer, M.D., Physical Medicine, Attending, 7/1/99-6/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999 (contd)

Kenneth A. Boyle, Jr., M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Michael T. Brady, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Michael T. Brady, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Don L. Bremer, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Priscilla A. Bresler, M.D., Internal Medicine, Attending, 3/5/99-6/05/99
Priscilla A. Bresler, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Matthew A. Bridger, M.D., Family Medicine, Courtesy, 7/1/99-6/30/01
David S. Bromet, M.D., Internal Medicine, PGY3 Limited, 7/1/99-6/30/01
Herbert A. Bronstein, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
David H. Brown, M.D., Surgery, PGY3 Limited, 7/1/99-6/30/01
Elizabeth A. Brown, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Jennifer S. Browning, R.N., Internal Medicine, Physician Extenders, 7/1/99-6/30/01
Robert A. Bruce, Jr., M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Donald K. Bryan, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Brentley A. Buchele, M.D., Surgery, Attending, 7/1/99-6/30/01
Scott A. Buck, M.D., Ophthalmology, PGY3 Limited, 7/1/99-6/30/01
Maureen M. Buckner, MSN, RN, Internal Medicine, Physician Extenders, 7/1/99-6/30/01
Ginny L. Bumgardner, M.D., Surgery, Attending, 7/1/99-6/30/01
William E. Burak, M.D., Surgery, Attending, 7/1/99-6/30/01
Michael A. Burgin, M.D., General Medicine, Attending, 1/4/99-6/30/01
Stephen J. Burgun, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
John A. Burns, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Meleana J. Burt, C.R.N.P., General Medicine, Physician Extenders, 10/23/98-6/30/01
John D. Caffaratti, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Kenneth V. Cahill, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
James H. Caldwell, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Philip E. Calendne, M.D., Radiology, PGY3 Limited, 7/1/99-6/30/01
Michael A. Caligiuri, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Loretta A. Campbell, M.D., Radiology, PGY6 Limited, 7/1/99-6/30/01
Donna A. Caniano, M.D., Surgery, Attending, 7/1/99-6/30/01
Renee M. Caputo, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
Jennifer B. Carlos, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Alan B. Carr, D.M.D., Dentistry, Attending, 7/1/99-6/30/01
Richard D. Carr, M.D., Internal Medicine, Honorary, 7/1/99-6/30/01
Charles P. Carroll, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
William E. Carson, III, M.D., Surgery, Attending, 7/1/99-6/30/01
Marcel J. Casavant, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Mary Beth Cass, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
David Castellano, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Samuel Cataland, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Francesco Catania, M.D., Obstetrics and Gynecology, PGY3 Limited, 7/1/99-6/30/01
Kelli A. Cawley, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Robert B. Chambers, D.O., Ophthalmology, Attending, 7/1/99-6/30/01
Susan L. Chang, M.D., Internal Medicine, PGY3 Limited, 7/1/99-6/30/01
Suzanne Chang, M.D., Internal Medicine, Community Affiliate, 7/1/99-6/30/01
George M. Chioran, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Chin (Andy) U. Cho, M.D., Surgery, PGY5 Limited, 7/1/99-6/30/01
Susie Y. Choe, M.D., Surgery, PGY3 Limited, 7/1/99-6/30/01
Louis J. Chorich, III, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Anthimos Christoforidis, M.D., Radiology, Attending, 7/1/99-6/30/01
Greg A. Christoforidis, M.D., Radiology, Attending, 7/1/99-6/30/01
Albert C. Clairmont, M.D., Physical Medicine, Attending, 7/1/99-6/30/01
Arthur L. Clark, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999 (contd)

Sam C. Colachis, M.D., Physical Medicine, Attending, 7/1/99-6/30/01
Carl R. Coleman, M.D., Surgery, Attending, 7/1/99-6/30/01
Thomas H. Coleman, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Michael P. Collins, M.D., Neurology, Attending, 7/1/99-6/30/01
Stephanie C. Cook, D.O., Emergency Medicine, Attending, 7/1/99-6/30/01
Glen E. Cooke, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Edward A. Copelan, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Larry J. Copeland, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
William E. Copeland, Jr., M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Leandro Cordero, M.D., Pediatrics, Attending, 7/1/99-6/30/01
John D. Corrigan, Ph.D., Physical Medicine, Attending/Ph.D., 7/1/99-6/30/01
John J. Costa, M.D., Internal Medicine, PGY6 Limited, 7/1/99-6/30/01
Stephanie W. Costa, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Daniel L. Coury, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Michelle A. Couture, P.A., Internal Medicine, Physician Extenders, 7/1/99-6/30/01
Elson L. Craig, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Robert S. Crane, M.D., Family Medicine, Attending, 7/1/99-6/30/01
Jeffrey W. Crecelius, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Richard J. Cretella, M.D., Emergency Medicine, PGY2 Limited, 7/1/99-6/30/01
Henry G. Croci, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
Holly R. Cronau, M.D., Family Medicine, Attending, 7/1/99-6/30/01
Scott J. Cross, M.D., Ph.D., Internal Medicine, PGY3 Limited, 7/1/99-6/30/01
Elliott D. Crouser, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Sangeeta J. Crouser, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Tracy A. Culbertson, M.D., Surgery, PGY3 Limited, 7/1/99-6/30/01
Wayne J. Cummings, D.O., Family Medicine, Community Affiliate, 7/1/99-6/30/01
Jerome J. Cunningham, M.D., Radiology, Attending, 7/1/99-6/30/01
Michael F. Cunningham, M.D., Surgery, Attending, 7/1/99-6/30/01
Camilla Curren, M.D., Pediatrics, Community Affiliate, 7/1/99-6/30/01
Nahid Dadmehr, M.D., Neurology, Courtesy, 7/1/99-6/30/01
Matthew E. Dangel, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Charles M. Daniel, M.D. Internal Medicine, Attending, 7/1/99-6/30/01
Curt J. Daniels, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Marcella Dardani, D.O., Radiology, Attending, 7/1/99-6/30/01
Elliot Davidoff, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
Frederick H. Davidorf, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Elizabeth A. Davies, M.D., Surgery, Attending, 7/1/99-6/30/01
J. Terrance Davis, M.D., Surgery, Attending, 7/1/99-6/30/01
LaBronz C. Davis, M.D., Family Medicine, PGY3 Limited, 7/1/99-6/30/01
Debbra L. Debaets, M.D., Internal Medicine, Community Affiliate, 7/1/99-6/30/01
Maureen A. Delphia, M.D., Neurology, Courtesy, 7/1/99-6/30/01
Jess J. DeMaria, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Christopher L. Demas, M.D., Family Medicine, Community Affiliate, 7/1/99-6/30/01
David E. Denlinger, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
Robert J. Derick, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Darius C. Desai, M.D., Surgery, PGY7 Limited, 7/1/99-6/30/01
Hiwot B. Desta, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
Barry R. De Young, M.D., Pathology, Attending, 7/1/99-6/30/01
Donna T. Diaz, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Philip T. Diaz, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Salvatore Di Carlo, M.D. Pediatrics, Courtesy, 7/1/99-6/30/01
Michael R. Dick, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Galina T. Dimitrova, M.D., Anesthesiology, PGY3 Limited, 7/1/99-6/30/01
Jack Dingle, M.D., Ophthalmology, Attending, 7/1/99-6/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999 (contd)

Evan W. Dixon, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Edward E. Dodson, M.D., Otolaryngology, Attending, 7/1/99-6/30/01
Kent W. Doherty, D.O., Pediatrics, Courtesy, 7/1/99-6/30/01
Carmen Dohmeier, M.D., Neurology, PGY3 Limited, 7/1/99-6/30/01
Roy L. Donnerberg, M.D., Internal Medicine, Honorary, 7/1/99-6/30/01
Thomas P. D'Onofrio, D.O., Family Medicine, Community Affiliate, 7/1/99-6/30/01
Dennis M. Doody, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Brian K. Dorner, M.D., Surgery, PGY4 Limited, 7/1/99-6/30/01
Pamela A. Dull, M.D., Family Medicine, Attending, 7/1/99-6/30/01
Antoinette P. Eaton, M.D., Pediatrics, Honorary, 7/1/99-6/30/01
Gregory M. Eaton, M.D. Internal Medicine, Attending, 7/1/99-6/30/01
Lynn A. Eaton, M.D., Obstetrics and Gynecology Attending, 7/1/99-6/30/01
John L. Eickholt, III, M.D., Neurology, Attending, 7/1/99-6/30/01
Hamid Ehsani, M.D., Emergency Medicine, PGY3 Limited, 7/1/99-6/30/01
Dalia S. Elkhairi, M.D., Obstetrics and Gynecology, PGY3 Limited, 7/1/99-6/30/01
James P. Ellis, D.D.S., Dentistry, PGY3 Limited, 7/1/99-6/30/01
E. Christopher Ellison, M.D., Surgery, Attending, 7/1/99-6/30/01
Emile N. El-Shammaa, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Thomas W. Englehart, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Alice T. Epitropoulos, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Avrom D. Epstein, M.D. Neurology, Courtesy, 7/1/99-6/30/01
Carmen E. Eraso, M.D., Radiology, PGY5 Limited, 7/1/99-6/30/01
Garth F. Essig, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
Cynthia B. Evans, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
Thomas W. Evans, M.D., Dentistry, Attending, 7/1/99-6/30/01
Elizabeth D. Euscher, M.D., Pathology, PGY3 Limited, 7/1/99-6/30/01
Robert A. Fada, M.D., Orthopedics, Community Affiliate, 6/8/99-6/30/01
Patrick J. Fahey, M.D., Family Medicine, Attending, 7/1/99-6/30/01
Michael E. Falkenhain, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Linda A. Fannin, D.O., Pediatrics, Courtesy, 7/1/99-6/30/01
Ralph A. Farina, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
William B. Farrar, M.D., Surgery, Attending, 7/1/99-6/30/01
Robert J. Fass, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Patrick S. Fernandes, M.D., Radiology, PGY5 Limited, 7/1/99-6/30/01
James W. Ferraro, M.D., Surgery, Attending, 7/1/99-6/30/01
Joseph F. Fiala, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Henry W. Fields, D.D.S., Dentistry, Attending, 7/1/99-6/30/01
Chimene W. Fikkert, D.O., Pediatrics, PGY2 Limited, 7/1/99-6/30/01
James W. Finn, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
James B. Ford, D.D.S., Dentistry, Attending, 7/1/99-6/30/01
L. Arick Forrest, M.D., Otolaryngology, Attending, 7/1/99-6/30/01
Robert C. Forsythe, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Patricia A. Francis, M.D. Pediatrics, Courtesy, 7/1/99-6/30/01
Frank A. Fraunfelder, M.D., Emergency Medicine, PGY3 Limited, 5/1/99-6/30/01
Lucy R. Freedy, M.D., Radiology, Attending, 7/1/99-6/30/01
Donald L. Freidenberg, D.O., Neurology, Courtesy, 7/1/99-6/30/01
Miriam L. Freimer, M.D. Neurology, Attending, 7/1/99-6/30/01
David J. Frid, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Chad I. Friedman, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
Roger A. Friedman M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Roger A. Friedman, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Mary A. Frisad, Ph.D., Psychiatry, Attending/Ph.D., 7/1/99-6/30/01
Charity C. Fox, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
James E. Foy, D.O., Pediatrics, Courtesy, 7/1/99-6/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999 (contd)

John J. Fromkes, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Lisa P. Fugate, M.D., Physical Medicine, Attending, 7/1/99-6/30/01
John V. Gaeuman, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Reinhard A. Gahbauer, M.D., Radiology, Attending, 7/1/99-6/30/01
James W. Gahman, M.D., Family Medicine, Courtesy, 7/1/99-6/30/01
Michael T. Gambla, M.D., Surgery, PGY4 Limited, 7/1/99-6/30/01
Sumati Ganeshan, M.D., Internal Medicine, PGY3 Limited, 7/1/99-6/30/01
Angela B. Gantt, M.D., Obstetrics and Gynecology, PGY2 Limited, 7/1/99-6/30/01
Steven I. Ganzberg, D.M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Steven I. Ganzberg, D.M.D., Dentistry, Attending, 7/1/99-6/30/01
Trishwant S. Garcha, M.D., Neurology, Attending, 7/1/99-6/30/01
Fernando Garcia-Cosio, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Vamshi K. Garlapaty, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
J. Charles Garvin, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
Joseph M. Gastaldo, M.D., Internal Medicine, PGY4 Limited, 7/1/99-6/30/01
Miguel Gelman, M.D., Radiology, PGY4 Limited, 7/1/99-6/30/01
Patricia Marie Gentile, M.D., Psychiatry, Attending, 7/1/99-6/30/01
Mark A. Gerhardt, M.D., Ph.D., Anesthesiology, Attending/Ph.D., 7/1/99-6/30/01
Mimi Ananya Ghosh, M.D., Family Medicine, Community Affiliate 7/1/99-6/30/01
Matthew D. Glynn, M.D., Otolaryngology, PGY4 Limited, 7/1/99-6/30/01
Ernesto Goldman, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Pascal J. Goldschmidt, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Andrew H. Goldstein, M.D., Surgery, Attending, 7/1/99-6/30/01
John F. Goodhart, P.A., Thoracic/Cardio Surgery, Physician Extenders, 4/8/99-6/30/01
Joseph H. Goodman, M.D., Surgery, Attending, 7/1/99-6/30/01
Louis J. Goorey, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Diane L. Gorgas, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Dena J. Gost, M.D., Psychiatry, PGY1 Limited, 7/1/99-6/30/01
Arun Gowdamarajan, M.D., Surgery, PGY5 Limited, 7/1/99-6/30/01
Anuj Goyal, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
Andrew V. Grainger, M.D., Internal Medicine, PGY3 Limited, 7/1/99-6/30/01
Linda S. Gray, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Carol J. Greco, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
John C. Grecula, M.D., Radiology, Attending, 7/1/99-6/30/01
Kenneth James Griffiths, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Allen R. Groebs, M.D., Surgery, PGY5 Limited, 7/1/99-6/30/01
David Keith Groen, M.D., Family Medicine, Community Affiliate, 7/1/99-6/30/01
Clemens M. Grosskinsky, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Lisa Gullberg-Forehand, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
Vit B. Gunka, M.D., Anesthesiology, PGY3 Limited, 7/1/99-6/30/01
Parul Gupta, M.D., Obstetrics and Gynecology, PGY3 Limited, 7/1/99-6/30/01
Purnendu Gupta, M.D., Surgery, Attending, 7/1/99-6/30/01
Robert M. Guthrie, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Rebecca M. Gutmann, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Deepak Guttikonda, M.D., Surgery, PGY3 Limited, 7/1/99-6/30/01
Dawn S. Hackshaw, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Kevin V. Hackshaw, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Kevin J. Hackett, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Genevieve B. Hagerty, M.D., Obstetrics and Gynecology, PGY2 Limited, 7/1/99-6/30/01
Mona Y. Halim-Armanios, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
David L. Haller, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
Lisa U. Haller, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
Ayser C. Hamcudi, M.D., Family Medicine, Attending, 7/1/99-6/30/01
Talat Hamdan, M.D., Family Medicine, PGY2 Limited, 7/1/99-6/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999 (contd)

James F. Hamilton, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Lisa G. Hanna, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
Thomas N. Hansen, M.D., Pediatrics, Attending, 7/1/99-6/30/01
Angela Marie Harris, M.D., Pediatrics, PGY2 Limited, 7/1/99-6/30/01
Ronald L. Harter, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Bryan R. Harvey, D.D.S., Dentistry, PGY3 Limited, 7/1/99-6/30/01
Veronica D. Haverick, C.R.N.A., Anesthesiology, Physician Extenders, 7/1/99-6/30/01
Dean W. Hearne, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Paul T. Heban, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Lee A. Hebert, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Charles R. Hedges, M.D., Family Medicine, Courtesy, 7/1/99-6/30/01
Patrick S. Hein, M.D., Pediatrics, PGY3 Limited, 7/1/99-6/30/01
John S. Heintz, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Jonathan B. Heistein, M.D., Surgery, PGY4 Limited, 7/1/99-6/30/01
Mitchell L. Henry, M.D., Surgery, Attending, 7/1/99-6/30/01
Robert James Herbert, D.O., Family Medicine, Community Affiliate, 7/1/99-6/30/01
Gail E. Herman, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Joseph L. Herson, III, D.O., Family Medicine, Attending, 7/1/99-6/30/01
Theodor F. Herwig, M.D., Family Medicine, Courtesy, 7/1/99-6/30/01
Adam B. Hessel, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Adam B. Hessel, M.D., Pathology, Attending, 7/1/99-6/30/01
Geri D. Hewitt, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
Brian C. Hiestand, M.D., Emergency Medicine, PGY2 Limited, 7/1/99-6/30/01
Charles J. Hickey, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Donald S. Higgins, Jr., M.D., Neurology, Attending, 7/1/99-6/30/01
Robert M. Hinkle, D.D.S., Dentistry, Courtesy, 7/1/99-6/30/01
Charles L. Hitchcock, M.D., Pathology, Attending, 7/1/99-6/30/01
Carolyn S. Hixson, M.D. Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
James W. Hoekstra, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Phillip J. Hodge, M.D., Surgery, PGY4 Limited, 7/1/99-6/30/01
Sheila Hodgson, M.D., Radiology, Attending, 7/1/99-6/30/01
Joesph K. Hofmeister, M.D., Internal Medicine, PGY6 Limited, 7/1/99-6/30/01
Tracy A. Hollar-Ruegg, R.N., Internal Medicine, Physician Extenders, 7/1/99-6/30/01
William A. Houser, M.D. Internal Medicine, Attending, 7/1/99-6/30/01
Barbara E. Howard, M.D., Surgery, PGY5 Limited, 7/1/99-6/30/01
Michael B. Howie, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Jean P. Hubble, M.D., Neurology, Attending, 7/1/99-6/30/01
Marilyn J. Huheey, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Walter B. Hull, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
Allen L. Huneke, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Michele M. Hwang, M.D., Pediatrics, PGY2 Limited, 7/1/99-6/30/01
Jay D. Iams, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
William D. Inglis, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Mona T. Ishag, M.D., Pathology, PGY3 Limited, 7/1/99-6/30/01
Rebecca D. Jackson, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Jay Jacoby, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Randy E. James, P.A., Internal Medicine, Physician Extenders, 7/1/99-6/30/01
Igor E. Janke, M.D., Psychiatry, Attending, 7/1/99-6/30/01
Mark G. Janorschke, C.R.N.A., Anesthesiology, Physician Extenders, 7/1/99-6/30/01
William J. Janssen, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
Venkata R. Jayanthi, Surgery, Courtesy, 7/1/99-6/30/01
Michael R. Jennings, M.D., Internal Medicine, Community Affiliate, 7/1/99-6/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999 (contd)

Jasna Jevtic, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Michael G. Johanson, D.O., Anesthesiology, Attending, 7/1/99-6/30/01
Ernest W. Johnson, M.D., Physical Medicine, Attending, 7/1/99-6/30/01
Melinda M. Johnston-Coesfeld, Surgery, Physician Extenders, 7/1/99-6/30/01
Daniel E. Jolly, D.D.S., Dentistry, Attending, 7/1/99-6/30/01
Edna M. Jones, M.D., Family Medicine, Attending, 7/1/99-6/30/01
Stephen S. Jung, M.D., Radiology, Attending, 7/1/99-6/30/01
Christopher C. Kaeding, M.D., Surgery, Attending, 7/1/99-6/30/01
Samir Kahwash, M.D., Pathology, Attending, 7/1/99-6/30/01
Colin G. Kaide, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Ellen S. Kaitz, M.D., Physical Medicine, Attending, 7/1/99-6/30/01
Shalva V. Kakabadze, M.D., Family Medicine, PGY2 Limited, 7/1/99-6/30/01
Gerald S. Kakos, M.D., Surgery, Attending, 7/1/99-6/30/01
Steven L. Kanter, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
Seth M. Kantor, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Frederick Kapetansky, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Daniel L. Kapp, M.D., Surgery, PGY2 Limited, 7/1/99-6/30/01
Joyce I. Karl, R.N., Internal Medicine, Physician Extenders, 7/1/99-6/30/01
Steven E. Katz, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Julie L. Kavanaugh, M.D., Radiology, PGY4 Limited, 7/1/99-6/30/01
Timothy S. Kavanaugh, M.D., Surgery, PGY4 Limited, 7/1/99-6/30/01
William R. Kaye, D.D.S., Dentistry, Courtesy, 7/1/99-6/30/01
Joseph E. Keams, M.D., Family Medicine, Community Affiliate, 7/1/99-6/30/01
John R. Kean, M.D., Surgery, Courtesy, 7/1/99-6/30/01
Lisa M. Keder, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
Thomas C. Keeling, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
Paul F. Keith, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Lisa A. Kelch, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Matthew V. Kellar, M.D., Emergency Medicine, PGY3 Limited, 7/1/99-6/30/01
John J. Keller, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
David R. Kelley, M.D., Otolaryngology, Attending, 7/1/99-6/30/01
Donald L. Kelley, M.D., Pathology, Attending, 7/1/99-6/30/01
Curtin G. Kelley, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Kevin J. Kelley, M.D., Internal Medicine, PGY3 Limited, 7/1/99-6/30/01
William B. Kelly, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Elizabeth A. Kennard, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
Melanie S. Kennedy, M.D., Pathology, Attending, 7/1/99-6/30/01
Sedigheh Keyhani-Rofagha, MD, Pathology, Attending, 7/1/99-6/30/01
Hooman Khabiri, M.D., Radiology, Attending, 7/1/99-6/30/01
Muhammad N. Khan, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Sorabh Khandelwal, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Janice K. Kiecolt-Glaser, Ph.D., Psychiatry, Attending/Ph.D., 7/1/99-6/30/01
James K. Kim, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
Terry Kim, M.D., Anesthesiology, PGY2 Limited, 7/1/99-6/30/01
Denis R. King, M.D., Pediatrics, Attending, 7/1/99-6/30/01
Mark A. King, M.D., Radiology, Attending, 7/1/99-6/30/01
Joseph K. Kington, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Steven M. Kirkham, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Robert B. Kirkpatrick, III, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
John T. Kissel, M.D., Neurology, Attending, 7/1/99-6/30/01
Rosemary J. Klecker, M.D., Radiology, PGY3 Limited, 7/1/99-6/30/01
Ryan D. Klinefelter, M.D., Surgery, PGY3 Limited, 7/1/99-6/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999 (contd)

Robert J. Klinger, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Dino D. Klisovic, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
Richard T. Kloos, M.D., Endocrinology, Diab/Metabolism Attending, 4/19/99-6/30/01
Kathryn J. Klopfenstein, M.D., Pediatrics, Attending, 7/1/99-6/30/01
Raymond J. Kobus, M.D., Surgery, Courtesy, 7/1/99-6/30/01
Heather C. Koelling, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Stephen C. Koesters, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
Stephen A. Koff, M.D., Surgery, Attending, 7/1/99-6/30/01
Joseph A. Kohout, M.D., Emergency Medicine, PGY2 Limited, 7/1/99-6/30/01
Hisako M. Koizumi, M.D., Psychiatry, Attending, 7/1/99-6/30/01
Susan L. Koletar, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Marilyn K. Kosier, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
David W. Knox, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Carl A. Krantz, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Eric Kraut, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Cynthia G. Kreger, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Todd D. Kuck, R.N., C.N.P., Internal Medicine, Physician Extenders, 7/1/99-6/30/01
Ashok Kumar, D.D.S., Dentistry, PGY2 Limited, 7/1/99-6/30/01
Calvin M. Kunin, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Lawrence J. Kusior, M.D., Surgery, PGY6 Limited, 7/1/99-6/30/01
Allen J. LaBlanc, Jr., M.D., Obstetrics and Gynecology, PGY2 Limited, 7/1/99-6/30/01
Stephanie E. Ladson-Wofford, Internal Medicine, Attending, 7/1/99-6/30/01
James F. Lamb, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
David R. Lambert, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Susan E. Lampert, C.R.N.A., Anesthesiology, Physician Extenders, 7/1/99-6/30/01
Mark B. Landon, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
Diane L. Langkamp, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Katherine Ann Lappert, D.O., Family Medicine, Community Affiliate, 7/1/99-6/30/01
John A. Larry, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Peter E. Larsen, D.D.S., Dentistry, Attending, 7/1/99-6/30/01
Larry C. Lasky, M.D., Pathology, Attending, 7/1/99-6/30/01
Gregory J. LaValle, M.D., Surgery, Attending, 7/1/99-6/30/01
Leah C. Laxson, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Thomas H. Lee, M.D., Orthopedic Surgery, Attending, 4/20/99-6/30/01
David M. Lehmann, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
Richard G. Lembach, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Robert E. Lembach, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
Douglas E. Lemley, M.D., Radiology, PGY3 Limited, 7/1/99-6/30/01
John C. LePage, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Alan D. Letson, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Douglas M. Levin, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Edward J. Levine, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Charles E. Levy, M.D., Physical Medicine, Attending, 7/1/99-6/30/01
George H. Lew, M.D., Ph. D., Emergency Medicine, PGY2 Limited, 7/1/99-6/30/01
George S. Lewandowski, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Steven H. Lichtblau, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Steven E. Linder, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Bradley A. Lisko, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Bradley A. Lisko, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Leopold Liss, M.D., Neurology, Attending, 7/1/99-6/30/01
Anne D. Littleton, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Warren D. Lo, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999 (contd)

Michael C. Loar, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Adolph V. Lombardi, Jr., M.D., Surgery, Courtesy, 7/1/99-6/30/01
John A. Lombardo, M.D., Family Medicine, Attending, 7/1/99-6/30/01
Gwyn R. Londeree, M.D., Internal Medicine, PGY3 Limited, 7/1/99-6/30/01
Daniel E. Long, M.D., Radiology, PGY4 Limited, 7/1/99-6/30/01
Randall L. Longenecker, M.D., Family Medicine, Attending, 7/1/99-6/30/01
Luis A. Lopez, M.D., Anesthesiology, Courtesy, 7/1/99-6/30/01
Charles J. Love, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Nancy K. Lowe, R.N., Obstetrics and Gynecology, Physician Extenders, 7/1/99-6/30/01
Ghada N. Lteif, M.D., Psychiatry, Attending, 7/1/99-6/30/01
Judith R. Lubbers, M.D., Family Medicine, Courtesy, 7/1/99-6/30/01
Lawrence M. Lubbers, M.D., Surgery, Attending, 7/1/99-6/30/01
Martin Lubow, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Joel G. Lucas, M.D., Pathology, Attending, 7/1/99-6/30/01
Carolyn D. Lugannani, M.D., Family Medicine, PGY2 Limited, 7/1/99-6/30/01
William J. Lutmer, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Deborah J. Lynn, M.D., Neurology, Attending, 7/1/99-6/30/01
Dominic Peterre, P.A., Thoracic/Cardio Surgery, Physician Extenders, 4/8/99-6/20/00
Anant C. Praba, M.D., Surgery Critical Care, Attending, 7/1/99-6/30/01
Rajasree Seshadri, D.O., Obstetrics and Gynecology, PGY3 Limited, 3/1/99-7/31/99
Paul R. Young, M.D., Emergency Medicine, PGY2 Limited, 6/1/99-6/30/00
Joseph Zaki, M.D., Anesthesiology, PGY1 Limited, 11/1/98-6/30/01
Pan Zheng, M.D. P.H.D. Anatomic Pathology, Attending, 6/28/99-6/30/00

Request for Additional Privileges

Advanced Life Support

Mark W. Arnold, M.D., Surgery, Attending, 7/1/99-6/30/01
James P. Bacon, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Elizabeth A. Brown, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Brentley A. Buchele, M.D., Surgery, Attending, 7/1/99-6/30/01
Charles A. Bush, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Marcel J. Casavant, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Charles H. Cook, M.D., Surgery, Attending, 7/1/97-6/30/99
Elliott D. Crouser, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
E. Christopher Ellison, M.D., Surgery, Attending, 7/1/97-6/30/99
E. Christopher Ellison, M.D., Surgery, Attending, 7/1/99-6/30/01
Albert J. Kolibash, Jr., M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Clay B. Marsh, M.D., Internal Medicine, Attending, 7/1/98-6/30/00
Larry C. Martin, M.D., Surgery, Attending, 7/1/98-6/30/00
William S. Melvin, M.D., Surgery, Attending, 7/1/98-6/30/00
Michael D. Waite, M.D., Emergency Medicine, Attending, 7/1/98-6/30/00
Michael J. Walker, M.D., Surgery, Attending, 7/1/98-6/30/00
Rafael E. Villalobos, D.O., Surgery, Attending, 7/1/98-6/30/00
Lisa D. Yee, M.D., Surgery, Attending, 7/1/98-6/30/00

Credentials Committee Additional Privileges Granted June 28, 1999

Ophthalmic Yag/Argon

*Heather Koelling, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Robert Lembach, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01

*Includes Tunable Dye

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999 (contd)

Credentials Committee Change of Status Granted June 28, 1999

Rosalind Batley, M.D., Physical Medicine, From: Attending To: Courtesy

RESOLUTION IN MEMORIAM

Resolution No. 2000-51

Synopsis: Approval of one Resolution in Memoriam.

RESOLVED, That the Board adopt the following Resolution in Memoriam and that the President be requested to convey a copy to the family of the deceased.

Lawrence A. Best

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 11, 1999, of Lawrence Best, Professor Emeritus in the Ohio State University Extension.

Lawrence Best was born August 25, 1912, in Pennsville, Ohio. He completed his B.S. in 1935 in agriculture at The Ohio State University.

Professor Best began his Extension career in Ohio on October 18, 1939, as the Agent, Agriculture in Fairfield County. During his early Extension career, in addition to Fairfield County, he served as the Agricultural Agent in Guernsey, Carroll, and Pickaway Counties. From October 1954 through September 1967, he served as an Extension District Supervisor. From October 1967 to February 1971, he served as an Extension Advisor at the University of Udaipur in India. Upon his return from India, he worked on the I-70/77 project until his retirement in March 1972, at which time he was awarded emeritus status.

Professor Best's contributions in providing excellent Extension educational programs during his career earned him the respect and admiration of his co-workers and associates throughout the state, nation, and world.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family and friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2000-52

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for August 1999 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of August 1999 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2000-53

Synopsis: The report on the receipt of gifts and the summary for August 1999 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Klotz Chair in Cancer Research, The John W. Wolfe Chair in Cancer Research, and the Jacob E. Davis Professorship in Law; and

WHEREAS this report includes the establishment of one (1) new named endowed fund and amendments to two (2) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of August 1999 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT

July-August
1998 Compared to 1999

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through August		
	<u>1998</u>	<u>1999</u>	<u>%Change</u>
Individuals:			
Alumni (Current Giving)	\$10,582,372	\$5,346,147	-49%
Alumni (From Bequests)	<u>332,996</u>	<u>3,289,363</u>	888%
Alumni Total	\$10,915,368	\$8,635,510	-21%
Non-Alumni (Current Giving)	\$1,075,015	\$2,795,561	160%
Non-Alumni (From Bequests)	<u>114,486</u>	<u>1,308,541</u>	1,043%
Non-Alumni Total	\$1,189,501	\$4,104,102	245%
Individual Total	\$12,104,869	\$12,739,612	5% ^A
Corporations/Corporate Foundations	\$5,179,598	\$4,066,480	-21% ^B
Private Foundations	\$1,152,610	\$951,719	-17% ^C
Associations and Other Organizations	<u>\$463,850</u>	<u>\$391,495</u>	-16% ^D
Total	\$18,900,927	\$18,149,306	-4%

NOTES

- A Individual giving is up 5% despite the fact that one gift totaling more than \$8 million was received during August, 1998.
- B Corporate giving is down 21%. Last year there were 90 corporate gifts providing private support of \$10,000 or more (\$4.1 million). This year private support at the \$10,000 level is \$2.8 million (78 gifts).
- C Foundation giving at the \$10,000 or more level is down 22% for the first two months of the fiscal year (\$1,040,498 from 19 gifts last year; \$808,494 from 20 gifts this year).
- D Gifts from associations and other organizations are down 16% since giving at the \$10,000 or more level is \$112,880 less than last year for the same period.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-August
1998 Compared to 1999

GIFT RECEIPTS BY PURPOSE

	Dollars July through August		
	<u>1998</u>	<u>1999</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$8,758,488	\$1,303,521	(89)
Faculty Support	\$990,930	\$3,355,140	239
Program Support	\$6,939,981	\$8,865,044	28
Student Financial Aid	\$1,127,644	\$3,254,659	189
Annual Funds-Colleges/Departments	\$971,274	\$1,191,997	23
Annual Funds-University	<u>\$112,610</u>	<u>\$178,945</u>	59
Total	\$18,900,927	\$18,149,306	(4)

GIFT ADDITIONS TO ENDOWMENT

Dollars
July through August

<u>1998</u>	<u>1999</u>	<u>% Change</u>
\$11,744,203	\$10,459,197	(11)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>			
The Klotz Chair in Cancer Research (Support for chair position in the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute; provided by gifts from the estate of Marion N. Rowley of Glendale, California)		\$3,244,367.87	\$3,244,367.87

Establishment of Named Endowed Professorship

Jacob E. Davis Professorship in Law (Support for a professorship in the College of Law; provided by gifts from Jacob E. Davis II and a transfer of funds from the College of Law)	\$151,000.00		\$151,000.00
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Change in Description of Named Endowed Funds

Grimes Scholarship Fund
Second Century Crop Enhancement Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>			
The John W. Wolfe Chair in Cancer Research (Support for chair position in the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute; provided by gifts from Wolfe Associates, Inc., of Columbus, Ohio)	\$1,687,504.64		\$1,687,504.64

Establishment of Named Endowed Fund

Wilbur A. Gould Food Industries Center Adult Education Fund (Program support for the Food Industries Center - College of Food, Agricultural, and Environmental Sciences; provided by gifts from Wilbur A. and Jessie R. Gould)		\$25,000.00	\$25,000.00
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Total	\$1,838,504.64	\$3,269,367.87	\$5,107,872.51
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REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Chair

The Klotz Chair in Cancer Research

The Klotz Chair in Cancer Research was established October 1, 1999, in accordance with the guidelines approved by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the estate of Marion N. Rowley of Glendale, California; and made in honor of Dorothy E. Klotz (B.S.Bus.Adm. '29) of Glendale, California; and in memory of her sister Kathleen Wellenreiter Klotz (B.S.Bus.Adm. '32) of Glendale, California.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide salary support of a chair position in the field of cancer research within the College of Medicine and Public Health and The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute. The position shall be held by a nationally eminent physician faculty member as recommended by the Director of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute to the Dean of the College of Medicine and Public Health in consultation with the Vice President for Health Sciences. The activities of the endowed chairholder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

The research activities of the chairholder shall be supported, to include research personnel, equipment, supplies, and other necessary expenses of an active researcher involved in quality medical research in the field of cancer. Any unused portion of the allocation income shall be returned to the principal of the fund.

If the income generated by The Klotz Chair in Cancer Research is no longer needed in the area of cancer research, the income shall be used to fund research into the study and cure of the diseases affecting the mind of the elderly, including such afflictions as Alzheimer's disease, as recommended by the Dean of the College of Medicine and Public Health in consultation with the Vice President for Health Sciences.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Dean of the College of Medicine and Public Health and the Vice President for Health Sciences in order to carry out the desire of the donor.

\$3,244,367.87

Establishment of Named Endowed Professorship

Jacob E. Davis Professorship in Law

The Jacob E. Davis Professorship in Law Fund was established December 9, 1982, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Jacob E. Davis II. The funding level has now been reached and the professorship was established October 1, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Professorship (contd)

Jacob E. Davis Professorship in Law (contd)

In keeping with the provisions of the original endowed fund, income shall be used to support a professorship in the College of Law. The professorship position shall be held by a distinguished scholar as recommended to the Provost by the Dean of the College of Law, for approval by the Board of Trustees.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$151,000.00
(Grandfathered)

Change in Description of Named Endowed Funds

Grimes Scholarship Fund

The Grimes Scholarship Fund was established December 14, 1942, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Grimes Manufacturing Company of Urbana, Ohio. The description was revised October 1, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide eight equally funded scholarships for graduates of the Urbana High School in Urbana, Ohio, who are enrolled full-time at the University's main campus, to be awarded originally to one male and one female first year students who have strong academic preparation and financial need, and who exhibit strong character and citizenship. Scholarships are renewable up to four years with satisfactory progress toward a degree and with compliance in all scholarship criteria. The principal of the Urbana High School, with the advice of the faculty, shall annually rank and recommend recipients according to an established time schedule.

The Ohio State University Committee on Student Financial Aid will make the final awarding selection. The Office of Student Financial Aid will annually notify the recipients and Urbana High School, who will announce the recipients and the amount of their awards at commencement exercises. The University will share the responsibility with the Urbana High School for ascertaining that the renewal recipients continue to meet the criteria of good citizenship, character, academic performance and financial need. Any income not awarded as a scholarship will be reinvested to principal at the end of each year.

The University may use its discretion in replacing a recipient who leaves school before finishing a particular year or all four years of their award. The University will supply a Grimes family representative with an annual announcement of the recipients and request that each recipient, shortly following the completion of each school year, send a letter to the Grimes family and to the Urbana High School faculty reporting on their student experience, academic performance and career plans.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds (contd)

Grimes Scholarship Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

Second Century Crop Enhancement Fund

The Ohio Field Crops Improvement Fund was established July 30, 1945, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from The Ohio Seed Improvement Association and the Ohio Hybrid Seed Corn Producers. The name and description were revised September 1, 1999 and the description was further revised October 1, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

This fund is established to serve as a source of supplemental support for field crop breeding and genetic enhancement. The primary use of income from this endowment will be to:

1. Enhance financial stability and maintain continuity of research programs involved in the genetic improvement of field crops of current and potential importance in Ohio; and
2. Ensure the continuing education and training of students interested in the breeding and genetic enhancement of field crops

A technical advisory board will be established to advise the Chairperson of the Department of Horticulture and Crop Science relative to program funding and administration of the endowment. The Associate Chair of the Department of Horticulture and Crop Science shall chair the technical advisory board.

Members of the technical advisory board shall consist of:

1. All Department of Horticulture and Crop Science project leaders involved in field crop breeding;
2. One Department of Horticulture and Crop Science project leader involved in tissue culture/molecular genetics (appointed by the Chairperson of the Department of Horticulture and Crop Science);
3. The Associate Chairperson of the Department of Horticulture and Crop Science; and
4. Two representatives from the Ohio seed industry (one appointed by the Ohio Seed Improvement Association and the other appointed by the Ohio Seed Dealers Association)

Operational guidelines for utilization of income from this endowment shall be approved by majority vote of the technical advisory board and concurred by the Chairperson of the Department of Horticulture and Crop Science.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds (contd)

Second Century Crop Enhancement Fund (contd)

All funding requests will be reviewed by the technical advisory board and their recommendations for use shall be forwarded to the Chairperson of Horticulture and Crop Science for final approval.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then income from the fund may be used for any purpose within the Department of Horticulture and Crop Science or the College of Food, Agricultural, and Environmental Sciences, with preference being given to research and/or education which will be of benefit to seedsmen, crop producers, and other entities associated with furtherance of the best interests of those individuals and organizations associated with one of the following aspects of crop production: marketing, processing or utilization of farm crops.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The John W. Wolfe Chair in Cancer Research

The John W. Wolfe Chair Fund in Cancer Research was established September 13, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, with gifts from Wolfe Associates, Inc., of Columbus, Ohio. The funding level has now been reached and the chair was established October 1, 1999.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

In keeping with the provisions of the original endowed fund, income shall be used to support a chair in the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute at The Ohio State University as recommended by the Director of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute and the Director of the Comprehensive Cancer Center to the Dean of the College of Medicine and Public Health and the Vice President for Health Sciences. The activities of the chairholder shall be reviewed no less than every five years by the Director of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Dean of the College of Medicine and Public Health to determine compliance with the intent of the donor as well as the academic and research standards of the University. Any unused income shall be returned to the principal of this fund.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the person or unit with spending authority and/or appropriate University official in order to carry out the desire of the donor.

\$1,687,504.64

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Fund

Wilbur A. Gould Food Industries Center Adult Education Fund

The Wilbur A. Gould Food Industries Center Adult Education Fund was established October 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of the Food Industries Center. Original gift from Wilbur A. (M.S. Horticulture '47, Ph.D. Horticulture '49) and Jessie R. Gould, Cape Coral, Florida, is \$25,000, with three more equal installments annually, making a total of \$100,000.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used at the discretion of the Director of the Food Industries Center for operations limited to development and instruction of adult education programs for training of personnel in the food industries, particularly those working in the fruit, vegetable, and plant food processing areas.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,000.00

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS**

Resolution No. 2000-54

NEWARK CAMPUS – TECHNOLOGY AND CONFERENCE CENTER
DODD HALL AND DAVIS CENTER – ROOF REPLACEMENTS
RHODES HALL – OPERATING ROOMS 14 AND 15 RENOVATION
LIMA CAMPUS – 15KV OIL SWITCH REPLACEMENT
NEWARK CAMPUS – PRESIDENT'S SUITE RENOVATION
NEWARK CAMPUS– FOUNDERS HALL EAST FAÇADE IMPROVEMENTS
TUTTLE PARK PLACE GARAGE
MACK HALL – PHASE I
ADA LECTURE HALL/RESTROOMS/LARKINS ACCESSIBILITY
NEWARK CAMPUS– FOUNDERS HALL SCIENCE LAB. RENOVATION

Synopsis: Authorization to employ architect/engineering firms for the Newark Campus – Technology and Conference Center, Dodd Hall and Davis Center – Roof Replacements, Rhodes Hall – Operating Rooms 14 and 15 Renovation, Lima Campus – 15KV Oil Switch Replacement, Newark Campus – President's Suite Renovation, and Newark Campus – Founders Hall East Façade Improvements, request construction bids for the Dodd Hall and Davis Center – Roof Replacements, Rhodes Hall – Operating Rooms 14 and 15 Renovation, Lima Campus – 15KV Oil Switch Replacement, Newark Campus – President's Suite Renovation, and Newark Campus – Founders Hall East Façade Improvements, and accept the report of award of contracts and establishment of contingency funds for the Tuttle Park Place Garage, Mack Hall – Phase I, ADA Lecture Hall/Restrooms/Larkins Accessibility, and Newark Campus – Founders Hall Science Lab. Renovation projects are requested.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

WHEREAS the Newark Campus desires to construct a new facility to support the academic mission through the use of instructional technology, provide student gathering and activity spaces, and serve as a conference center for the community; and

WHEREAS the total estimated project cost is \$12,238,000 and the total estimated construction cost is \$9,880,000, with funding provided by Central Ohio Technical College (\$2,400,000), gifts to the Newark Campus (\$7,538,000) and anticipated future capital appropriation (\$2,300,000); and

WHEREAS University Hospitals desires to replace the roofing on Dodd Hall and Davis Center; and

WHEREAS the total estimated project cost is \$925,000 and the total estimated construction cost is \$770,000, with funding provided by University Hospitals; and

WHEREAS the University Hospitals desires to renovate two existing surgeries in Rhodes Hall to provide for minimal invasive surgical equipment; and

WHEREAS the total estimated project cost is \$500,000 and the total estimated construction cost is \$400,000, with funding provided by University Hospitals; and

WHEREAS the Lima Campus desires to replace 15KV oil switches in Galvin Hall, Cook Hall, and the Technical Education Laboratory to reinstate the reliability of the primary power system; and

WHEREAS the total estimated project cost is \$125,000 and the total estimated construction cost is \$105,000, with funding provided by Senate Bill 351 (\$6,238.20), House Bill 790 (\$12,480.52), House Bill 808 (\$5,999.22), House Bill 904 (\$18,397.58), and House Bill 850 (\$81,884.48); and

WHEREAS the Newark Campus desires to renovate the existing president's suite located on the main level of Founders Hall; and

WHEREAS the total estimated project cost is \$117,000 and the total estimated construction cost is \$76,500, with funding provided by Newark Campus (\$100,000) and Central Ohio Technical College (\$17,000); and

WHEREAS the Newark Campus desires to replace the windows in the lower level of the east façade of Founders Hall; and

WHEREAS the total estimated project cost is \$73,000 and the total estimated construction cost is \$63,650, with funding provided by the Newark Campus; and

WHEREAS resolutions adopted by the Board of Trustees on December 2, 1994, February 29, 1996, July 10, 1998, and December 4, 1998 authorized the President and/or Vice President for Business and Finance to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following projects:

(* Recommended alternates included in these amounts)

Tuttle Park Place Garage

This project constructs an additional parking garage to accommodate approximately 1,000 additional parking spaces with office and retail space on Millikin Road. The total project cost is \$19,457,482; funding is provided by future University bond issues (\$16,000,000) with debt service paid by Transportation and Parking, Central University funds (\$1,697,254) and Transportation and Parking (\$1,760,228). The completion date is September 1999. The contracts awarded are as follows:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

Tuttle Park Place Garage (contd)

Design:	Design Group, Columbus, Ohio
Traffic Signalization:	
Electric Contract:	M. P. Dory, Columbus, Ohio
Amount:	\$226,841 *
Estimate:	\$212,250 * +
Tenant Space Buildout:	
General Contract:	Williamson Builders, Plain City, Ohio
	Amount: \$775,000
	Estimate: \$881,850
Plumbing Contract:	L. T. Mandeville, Columbus, Ohio
	Amount: \$95,373
	Estimate: \$142,850
HVAC Contract:	J. A. Guy, Dublin, Ohio
	Amount: \$180,000
	Estimate: \$144,450 +
Electric Contract:	Buckeye Electric, Dayton, Ohio
	Amount: \$174,000
	Estimate: \$240,600
Total Contracts (this report):	\$1,451,214
Total All Contracts:	\$14,324,187
Contingency Allowance:	\$1,398,207
Total Project Cost:	\$19,457,482

+ The Tenant Space Buildout HVAC Contract and the Traffic Signalization Electric Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Mack Hall – Phase I

This project renovates Mack Hall to provide program spaces and ADA upgrades to house the Stadium Scholarship Program. The total project cost is \$3,126,736; funding is provided by University bond proceeds with debt service paid by Housing, Food Service and Events Centers and the Department of Athletics. The estimated completion date is March 2000. The contracts awarded are as follows:

Design:	Schooley, Caldwell, Columbus, Ohio
General Contract:	Mardis & Meehan Construction, Inc., Covington, Kentucky
Amount:	\$1,276,900 *
Estimate:	\$1,633,523
Combined Plumbing/ HVAC Contract:	Crosn-Teepe LLP, Columbus, Ohio
Amount:	\$477,189
Estimate:	\$650,948
Electric Contract:	Elite Building Services
Amount:	\$255,705
Estimate:	\$452,998
Total All Contracts:	\$2,009,794
Contingency Allowance:	\$200,980
Total Project Cost:	\$3,126,736

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

ADA Lecture Hall/Resrooms/Larkins Accessibility

This project provides wheel chair access and seating space in various lecture halls. The total project cost is \$1,168,588; funding is provided by House Bill 790. The estimated completion date is January 2000. The contracts awarded are as follows:

Design:	Barge, Wagner, Sumner & Cannon, Dayton, Ohio
General Contract:	The Righter Company, Columbus, Ohio
Amount:	\$767,800
Estimate:	\$811,000
Plumbing Contract:	L. T. Mandeville, Columbus, Ohio
Amount:	\$132,839
Estimate:	\$166,759
Electric Contract:	Reco Electric, Columbus, Ohio
Amount:	\$53,225
Estimate:	\$57,248
Total All Contracts:	\$953,864
Contingency Allowance:	\$95,386
Total Project Cost:	\$1,168,588

Newark Campus – Founders Hall Science Lab. Renovation

This project renovates the science lab facilities located on the second floor of Founders Hall to provide modern and adequate teaching laboratory facilities for the Anatomy, Biology, Chemistry, Psychology, and Geology/Geography programs. The total project cost is \$1,192,991; funding is provided by House Bill 904 (\$225,000) and Central Ohio Technical College (\$956,991). The estimated completion date is September 1999. The contracts awarded are as follows:

Design:	JBA Architects, Newark, Ohio
General Contract:	Inca Enterprises, Columbus, Ohio
Amount:	\$355,000 +
Estimate:	\$327,300
Combined Plumbing/ HVAC Contract:	Radico, Inc., Columbus, Ohio
Amount:	\$407,600 +
Estimate:	\$370,200
Electric Contract:	Goodin Electric, Newark, Ohio
Amount:	\$119,995
Estimate:	\$135,800
Total All Contracts:	\$882,595
Contingency Allowance:	\$45,340
Total Project Cost:	\$1,192,991

+ The General and Combined Plumbing/HVAC Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Finance be authorized to select qualified architectural/engineering firms as necessary for the Newark Campus – Technology and Conference Center, Dodd Hall and Davis Center – Roof Replacements, Rhodes Hall – Operating Rooms 14 and 15 Renovation, Lima Campus – 15KV Oil Switch Replacement, Newark Campus – President's Suite Renovation, and Newark Campus – Founders Hall East Façade Improvements projects and that the fees for these services be negotiated between the firm selected and the University; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Finance be authorized to request construction bids for the Dodd Hall and Davis Center – Roof Replacements, Rhodes Hall – Operating Rooms 14 and 15 Renovation, Lima Campus – 15KV Oil Switch Replacement, Newark Campus – President's Suite Renovation, and Newark Campus – Founders Hall East Façade Improvements projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Tuttle Park Place Garage, Mack Hall – Phase I, ADA Lecture Hall/Restrooms/Larkins Accessibility, and Newark Campus – Founders Hall Science Lab Renovation projects is hereby accepted.

(See Appendix XIV for maps, page 373.)

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Colley, Skestos, Brennan, Patterson, Sofia, Slane, Judge Duncan, and Ms. Longaberger, and Ms. Hendricks.

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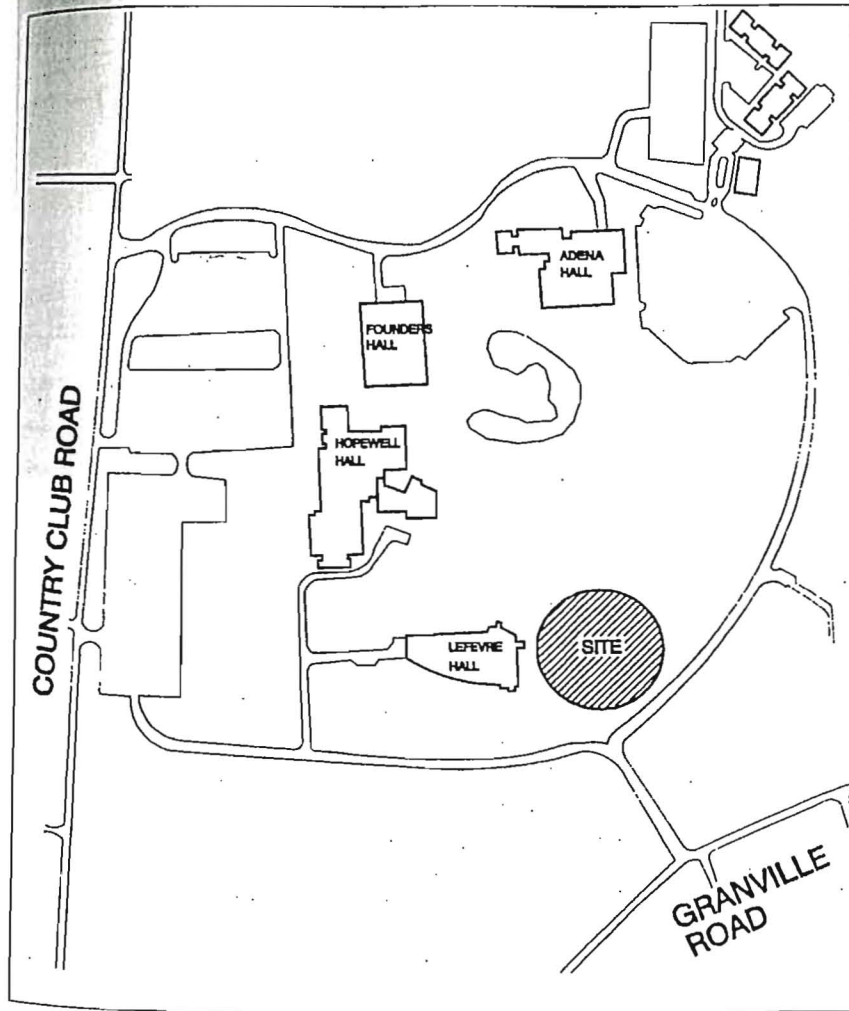
Thereupon the Board adjourned to meet Friday, November 5, 1999, at The Ohio State University Longaberger Alumni House, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Michael F. Colley
Chairman

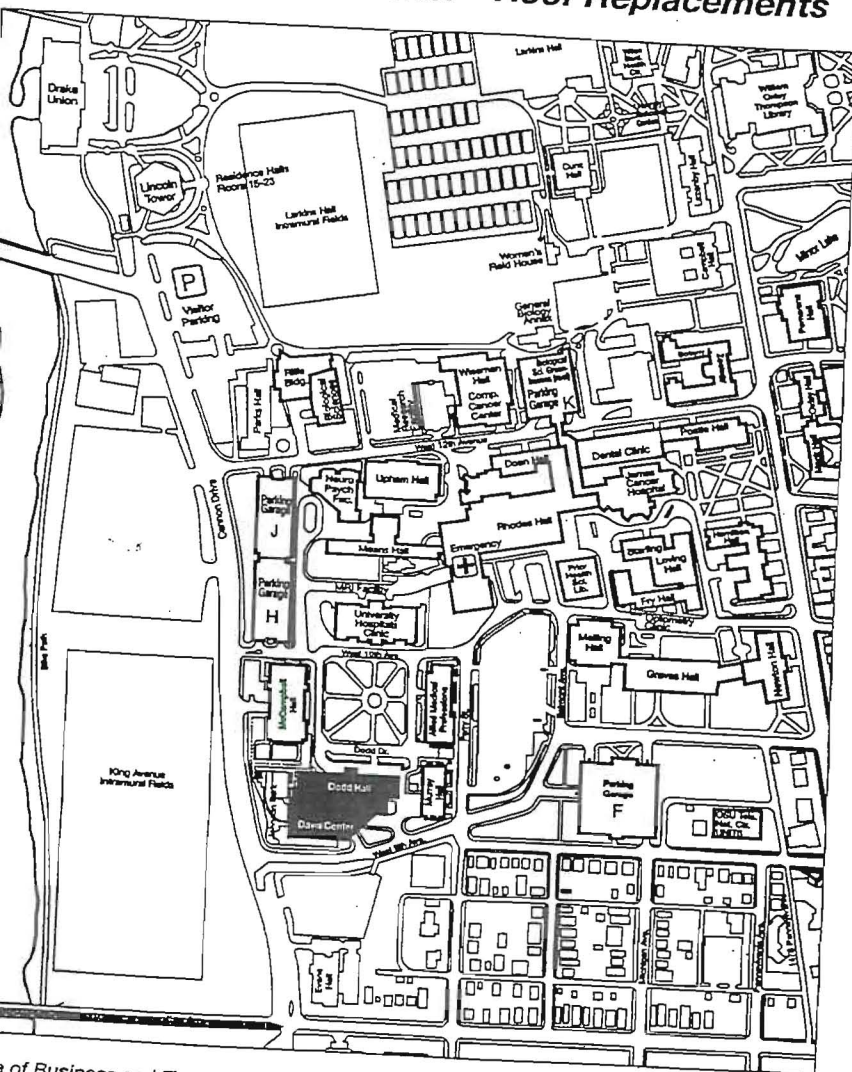
Newark - Technology and Conference Center



Office of Business and Finance
Office of the University Architect and Physical Planning
September 11, 1999



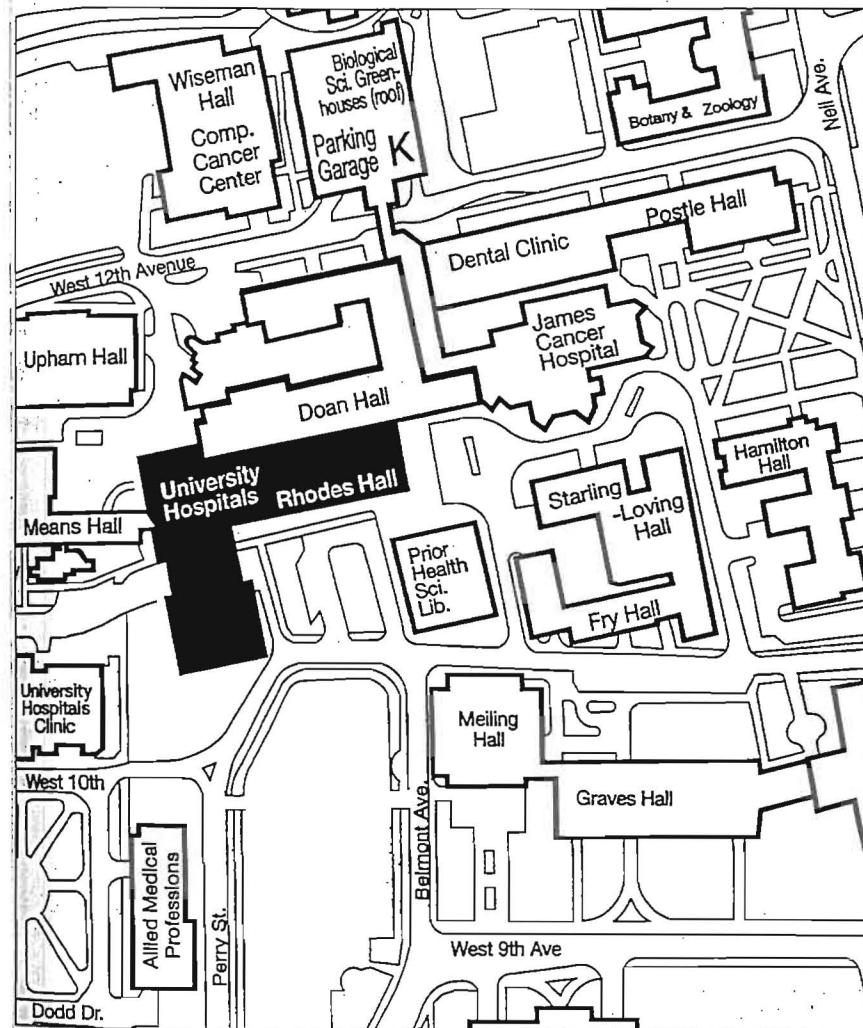
Dodd Hall and Davis Center - Roof Replacements



Office of Business and Finance
Office of the University Architect and Physical Planning
September 10, 1999



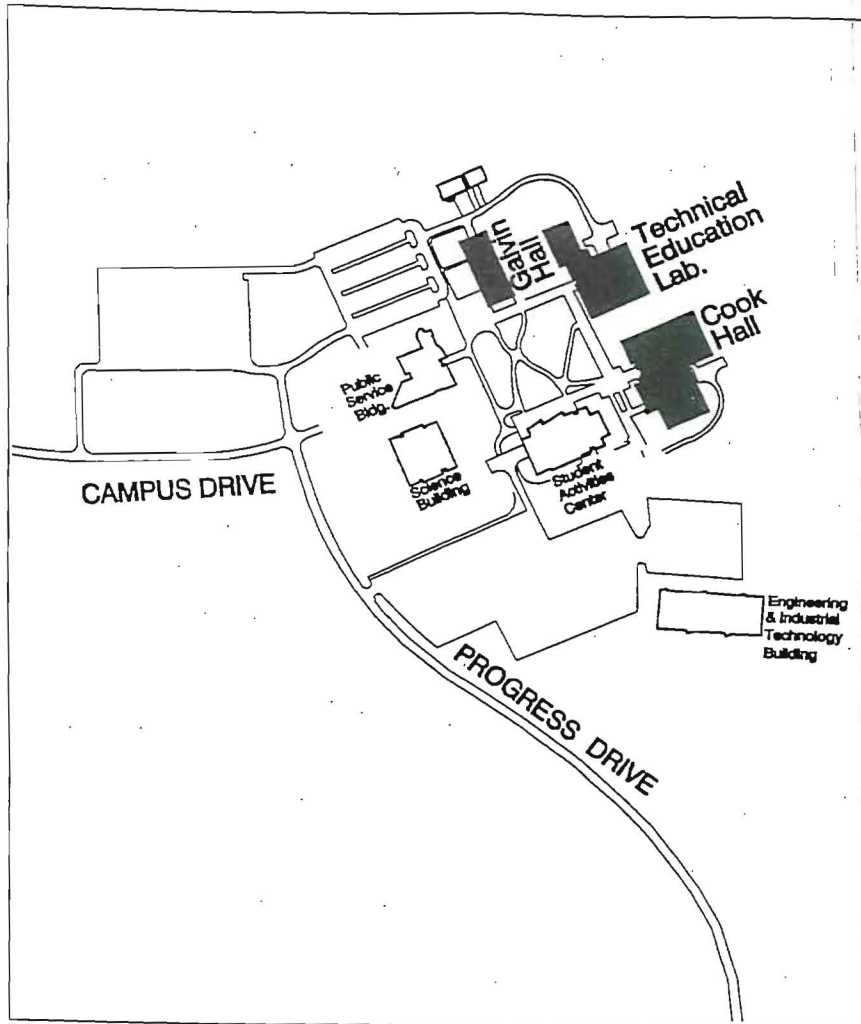
Rhodes Hall - Operating Rooms 14 and 15 Renovation



Office of Business and Finance
Office of the University Architect and Physical Planning
September 10, 1999



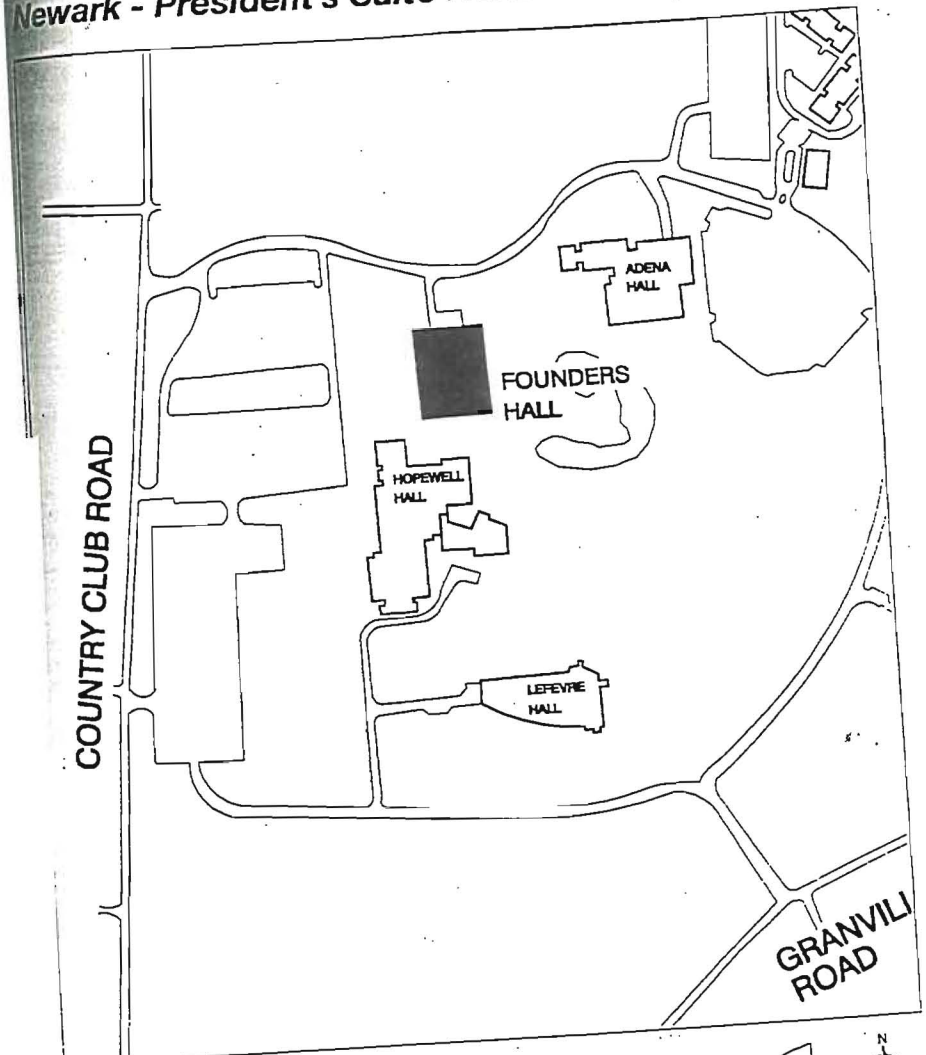
Lima Campus - 15KV Oil Switch Replacement



Office of Business and Finance
Office of the University Architect and Physical Planning
September 11, 1999



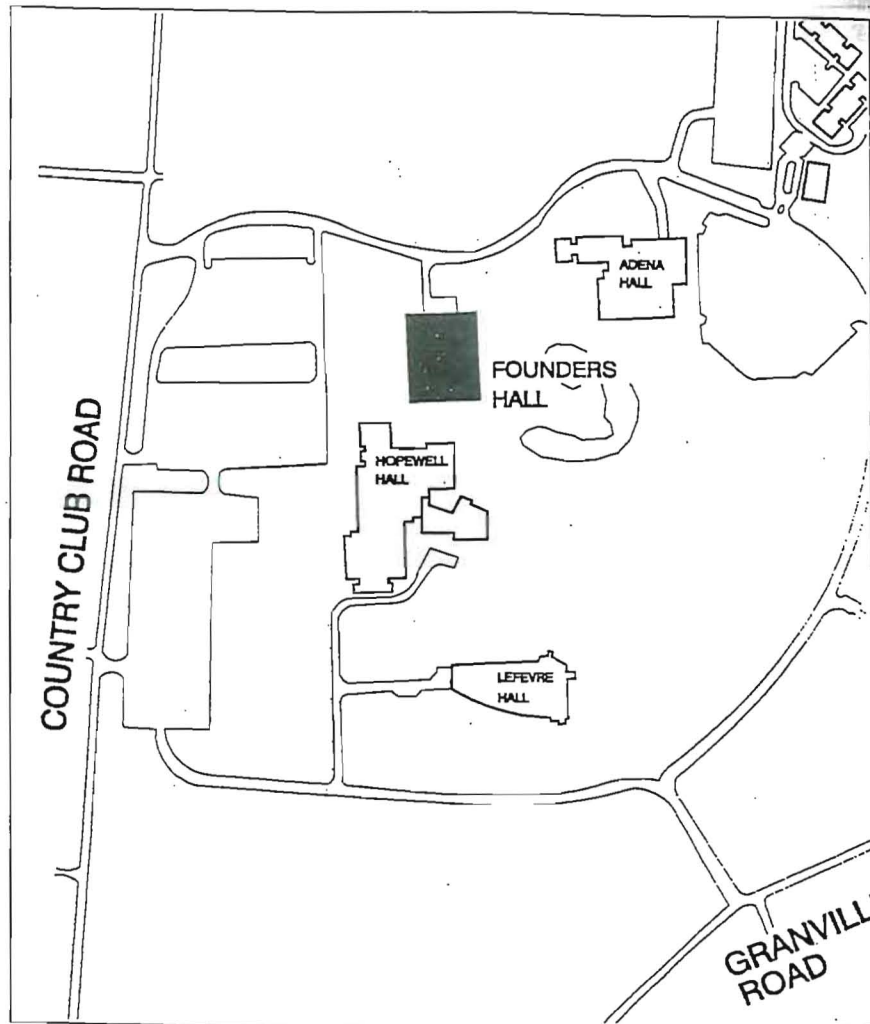
Newark - President's Suite Renovation



Office of Business and Finance
Office of the University Architect and Physical Planning
September 11, 1999



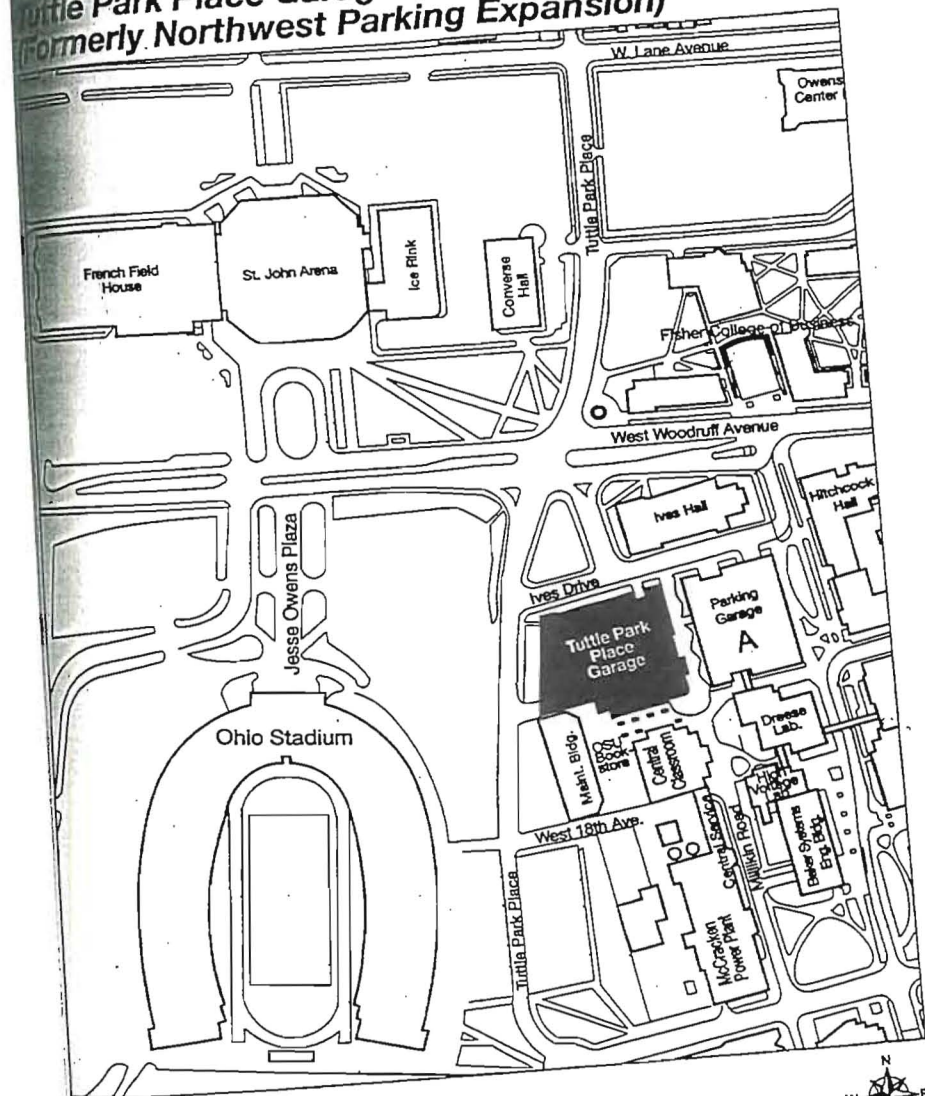
Newark - Founders Hall East Facade Improvements



Office of Business and Finance
Office of the University Architect and Physical Planning
September 11, 1999



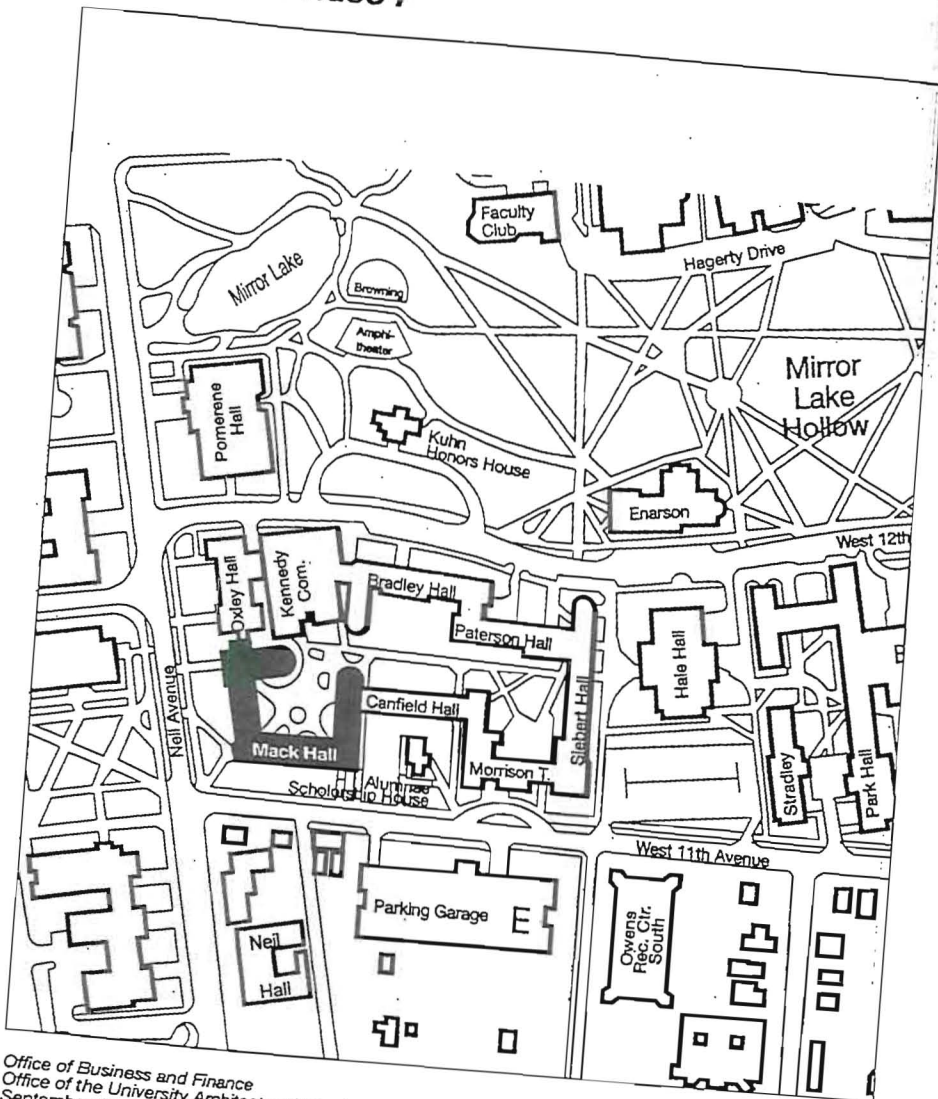
Tuttle Park Place Garage (Formerly Northwest Parking Expansion)



Office of Business and Finance
Office of the University Architect and Physical Planning
December 10, 1997



Mack Hall - Phase I



Office of Business and Finance
Office of the University Architect and Physical Planning
September 11, 1999



ADA Lecture Halls / Rest Rooms / Larkins Accessibility

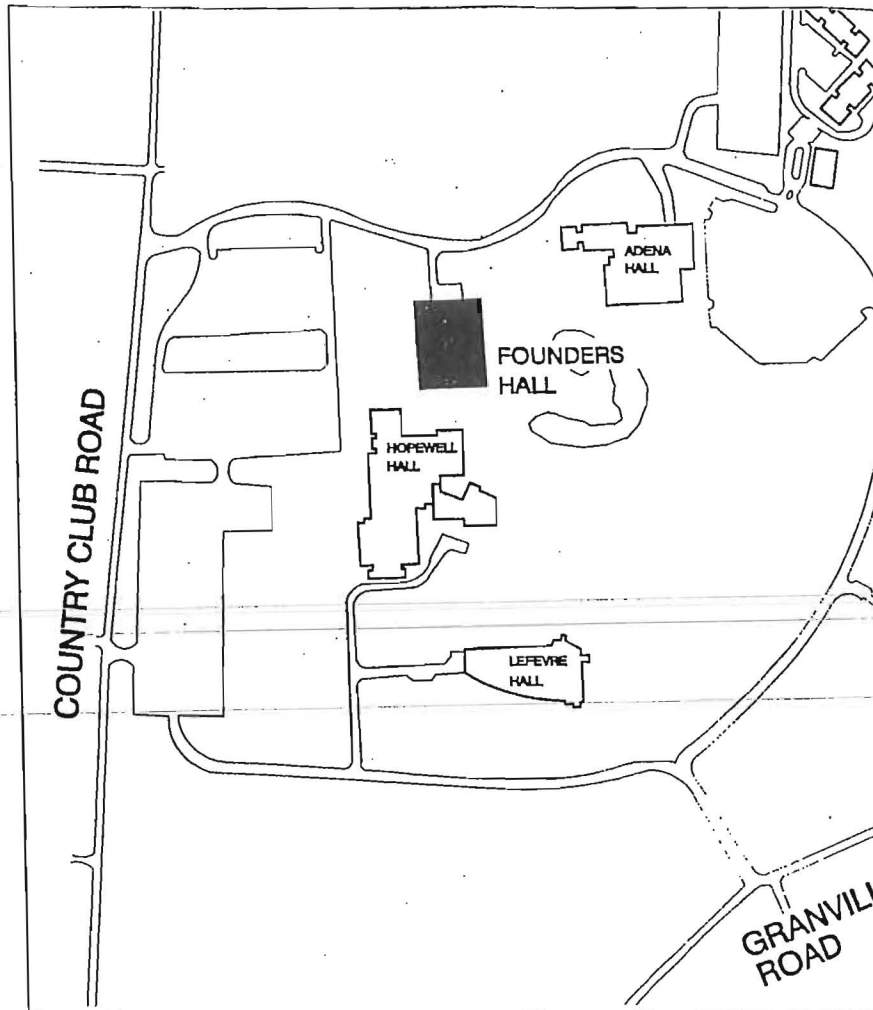


Note:
Projects located in numerous sites in many buildings
on Columbus Campus

Office of Business and Finance
Office of the University Architect and Physical Planning
September 11, 1999



Newark - Founders Hall Science Lab Renovation



Office of Business and Finance
Office of the University Architect and Physical Planning
September 11, 1999

